## NEW JERSEY FINANCE BOARD

Wednesday, October 11, 2023

Hearing before the New Jersey Finance Board taken via Zoom videoconference before Aubrey D. McNally, (30XI00234300), Certified Court Reporter, Registered Professional Reporter and Notary Public of the State of New Jersey, on the above date, commencing at 10:00 a.m., there being present:

BOARD MEMBERS:

JACQUELYN SUAREZ
NICHOLAS BENNETT
ALAN AVERY
WILLIAM CLOSE
IDIDA RODRIGUEZ
DOMINICK DIROCCO
DANA JONES

MS. SUAREZ: | believe the first item before the board today is going to be last month's meeting minutes.

Do l have a motion to adopt the
September 13th, 2023 mi nutes?
MR. AVERY: So moved.
MS. RODRIGUEZ: Second.
MR. BENNETT: Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: Ms. Rodriguez?
MS. RODRI GUEZ: Yes.
MR. BENNETT: Motion approved.
MS. SUAREZ: Thank you. Ms. Jones,
would you please walk us through the complaint considerations before the board.

MS. JONES: Yes, thank you. First off before the board is 19006. This is a notice of determination to dismiss for no reasonable factual basis.

MS. SUAREZ: Any questions on that one?
Hearing none, do we have a motion?
MS. RODRIGUEZ: I make the motion.
MR. BENNETT: I heard Mr. DiRocco first.
Ms. Rodriguez, would you like second?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MS. JONES: Next up for the board's
consideration is 22021, notice of a
determination to dismiss for no reasonable
factual basis.
MS. SUAREZ: Any questions on that one?
Hearing none, do we have a motion?
MR. DI ROCCO: So moved.
MR. CLOSE: Second.
MR. BENNETT: Mr. DiRocco and Mr. Close.

Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Dr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion approved.
MS. JONES: Last up before the board is
1734 and this is a notice of dismissal
following an investigation into potential
violations of subsection $C$ and $D$.
MS. SUAREZ: Any questions on this one?
Hearing none, do we have a motion?
MS. RODRIGUEZ: So moved.
MR. AVERY: Second.
MR. BENNETT: I have Ms. Rodriguez and
Mr. Avery. Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?

MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion approved.
MS. SUAREZ: Thank you.
MS. JONES: That concludes the ethics matter for this month.

MS. SUAREZ: Thank you very much. So as I move on to the applications, I'm just going to remind our board members, applicants and members of the public that if you have joined us, just please remain muted to eliminate unnecessary background noise. If you are joining us by phone, option star six will both mute and unmute the call.

As each applicant appears to testify, please make sure that your camera is turned on and that you speak up when your application is called so that your i mage appears on the screen and then we can get you sworn in prior to testifying.

So the first applicant appearing before the board today is the Toms River Township Fire

District Number 1. I believe we have
Mr. Cubiel with us presenting the application.
MS. APPLEBY: Mel anie Appleby, counsel
for Toms River Township Board of Fire
Commissioners and Mr. Cubiel is next to me for district one. Just so that you're aware, also
in the room with us is Toms River Township
Board of Fire Commissioners District 2
Administrator Tim Carson.
MS. SUAREZ: Let's get the two gentlemen who are with you, Ms. Appleby, sworn in and that way they can testify if necessary.
. . BRIAN CUBIEL and TIM CARSON, after having been duly sworn, was examined and testified as follows:

MS. SUAREZ: Ms. Appleby, the floor is yours.

MS. APPLEBY: Thank you. Good morning again. This is an application for Toms River Township Fire District Number 1 pursuant to N.J.S.A. 48:5A6 in connection with a lease purchase financing of radio communications equipment and accessories. The matter was put
to the voters of the district for an a mount not to exceed three million. Currently what we are looking for as far as the contract that we are requesting the lease purchase is $\$ 2,296,754$.

The acquisition of the radios and the I ease purchase financing were approved by the voters in the district back on February $19 t h$, 2022 and that matter or vote was 783 in favor and 337 against for a total of 1,120 voters.

The reason that the district is here before you is this lease purchase is necessary as the police department in the township was advised by the $F C C$ to get off the current broadband.

Toms River Fire District Number 1 has four fire companies under its jurisdiction as well as the fire academy.

The $F C C$ said to vacate these frequencies and that there's a necessity obviously that for safety reasons the EMS and fire and police should all be on the same frequency.

The lease purchase that we are
requesting is for 199 portable radios, 60 mobile, and nine base stations.

The reason, again, why we're here is
because Toms River Township had initially said that they would go out to bond for the purchase of the radios for the fire district. However, at the end of 2020 the township, for reasons we are not clear, 1 guess it doesn't matter because at the end of the day they said they would not purchase the radios for fire district.

So we needed to come up with a solution as to how we would be able to get these radios. Currently the police department has stated that they'll change the radio core and disable the entire system of the fire district by the end of this year, so it has become somewhat of an urgent issue.

We do have radios currently but they are fully depreciated and at the end of their useful lives. They're no longer useful. So we are not in a situation where even the radios that we currently have would be able to be modified or have a different key to be able to use them.

The application does go through as far
as any questions you might have as to the details. The increase in debt service is going
to a mount to $\$ 300,335$ a year. There are -1 have the particulars if you would like them as far as the tax levy. We chose a ten-year lease purchase arrangement. The current tax levy is .0497 and it would increase to. 0520 with this ten-year I ease arrangement.

We believe that this was the most prudent manner by which we could do this financially and also have efficient means of getting these radios as fast as possible.

So that is the summary of why we are here before you asking for this approval. If you have any particular questions, as i said, Mr. Cubiel is the administrator and our auditor is also available for questions.

MS. SUAREZ: Thank you for that. That did answer some of any questions. I was just curious about how the project unfolded with municipal officials, so appreciate the candor.

One of the questions that 1 do have because this is, one, not the only application before the board today in this particular realm, but one of the other questions or should say what we're going to ask the other districts as well is: Was there any
conversation guess with the other fire districts within the municipality like fire district number two about sharing the cost of acquisition or coming together to kind of do this or has every district been kind of operating on their own?

MR. CUBIEL: I can answer most of that and Tim Carson is here. Under my annual budget every year 1 have the fire communications center, the fire prevention and the fire center, those radios that will be assigned to them, district two will be paying their share back to district one based on the CNC-3 form that we get every October for what - based on the ratable base what that percentage is.

So going forward we know next year it's 6436 percent, so whatever radios are assigned to the joint operations we will receive 36 percent of that money back.

The radio i nfrastructure is meither district bears the cost of that. That is being done by the town because it's on the police. And one thing that this also does is it provides us interoperability communications with both the EMS, fire, and police where we'\|
all be able to talk together which will be a great benefit.

MS. SUAREZ: Absolutely. And the last question that $I$ have as well has to do with I guess the funding itself. So l believe the applications, there's going to be no down payment on this but that there is a sizable a mount of fund balance available.

So just curious about the decision to not do a down payment. Is there something on the horizon? Is there some rationale to be holding onto the fund balance?

MR. CUBIEL: Well, our fleet is aging. Right now l have a lot of $\cdot$ probably going to be up in about three years and the most recent estimate that we received from the manufacturers is approximately $\$ 2$ million and shortly after that l'Il have an engine done which is going to be about another million dollars.

So the board decided to try to save it for that so we weren't borrowing a lot of money and use that for the radios that come to you for the lease purchase.

MS. SUAREZ: Understood. Appreciate
that. I think those are the questions that I have, so l'm going to open up to see if there are any questions from the board or anyone from the public.

Hearing none, do we have a motion .-
MR. CLOSE: I do have a question about the down payment.

MS. SUAREZ: Absolutely.
MR. CLOSE: I was just curious as to .-
five percent here would be $\$ 115,000$ based on the amount you're proposing to borrow. That's I ess than three percent of your total fund balance and you just said you were looking at replacement of one vehicle piece of apparatus in three years at about two million and then the second piece for one million, that's three million, so you still have a million left given those -. you know, the numbers you just quoted the data.

I'm just curious again why you would not reduce the amount of your borrowing and your debt by the 115,000 because you would still have an ample reserve in place with your fund balance for the additional equipment that you're anticipating given the age and work
hours of the fleet.
MR. CUBIEL: Part of the discussion was
to save that money just in case we have a
catastrophic failure on our behalf and that's what the board's position was at the time.

MR. CLOSE: When you discuss it, again, catastrophic, I assume by that a piece goes down you'd have to purchase a piece i mmediately, an existing used piece of apparatus?

MR. CUBIEL: Yes. The conversation was, for example, if we had a motor vehicle accident, God willing we don't have that, and we were short on i nsurance rei mbursement, we would be able to fund it obviously after voter approval.

MR. CLOSE: I mean, used apparatus generally tends to run less than that based on what I now whether it will be an aerial I adder, you're probably looking less than 500 on that, 350. Your financial advisors stil| thought this was the most prudent course to pursue given your fund bal ance and the numbers we just discussed?

MR. CUBIEL: Yes, that was the advice we
got from them.
MR. CLOSE: Are they on right now by any chance?

MR. CUBIEL: Evan is on.
MR. CLOSE: Would you mind commenting, please.

MS. SUAREZ: I just want to make sure that we get Evan sworn in if he's going to testify.

EVAN JENSEN, after having
been duly sworn, was examined and testified as follows:

MR. JENSEN: From the conversation that
I had with Toms River Fire and Lauren Hol man who did a lot of the financial advising for Toms River fire, we kind of discussed that saving cash reserves was kind of important in this decision.

MR. CLOSE: Okay. I do understand that. My question is more given the bal ances and where they are, the amounts they just di scussed, did you not think that there would be even using the five percent down payment,
roughly 115 is less than three percent of their fund balance, you did not see that as being something they may want to consider doing here given the overall debt service and the structure of their financing?

MR. JENSEN: At the time of discussion, kind of just didn't really come up as a thought.

MR. CLOSE: Okay. Yeah, I mean, I just .- from my perspective it seems like that would be a prudent thing for them to do in this course to utilize some portion of their fund balance towards the lease purchase.

Still it appears to me given what's been presented that they still have adequate funds on hand and reserved for an emergency as was described and/or for the anticipated future, you know, equipment apparatus replacement schedule that you have in place or that you're contemplating is my thoughts.

MR. JENSEN: I understand your position.
I mean, like l said, at the time it kind of just wasn't discussed.

MS. APPLEBY: I just want to add that
the issue as far as the Motorola lease purchase
is set up so that if there are funds available for us to pay this down early, we can pay it down early.

So to the extent that the district feels that the question of that it would be able to put a substantial portion of money towards this to pay off early, they're certainly willing to consider that, but overall we've decided that a more conservative approach and bal ancing all of the factors because we could have gone five years, seven years and chose the ten years and that seemed to be the one that brought us to a reasonable debt service for 300,000 a year and would also make sure that we have a safety net in case something happened.

MS. SUAREZ: Thank you, Ms. Appleby.
Mr. Close, any follow up on that?
MR. CLOSE: My opinions vary. I'm not sure l agree that's the most .. the best approach here, but given that -. and that they didn't evaluate it. I understand the early payday on option and hope they would consider doing that since they've opted not to do the down payment, that they would look to utilize early down payment on the schedule given their
existing balances and the schedule that's aid out in the presentation.

MS. APPLEBY: We certainly are willing
to consider that. The way that we're presenting this to you now is because we wanted to have the worst-case scenario and not admit to something that we don't know that we're definitely going to be able to do.

We didn't want to overreach. We wanted to make a more conservative approach, but the district is certainly willing to consider that if there are funds to be able to pay this down early would be the best situation for everyone. Again, I just want to emphasize that we are in a situation where our back is up against the wall. Our radios won't work at the end of the year and Motorola has told us that this quote i s only good until Friday and 1 don't have to tell anyone it's obvious that things had been going up.

We have a quote that we can now rely on and it's i mportant for us to make sure for the safety in Toms River residents that we have radios that are workable.

So if there is - perhaps there are
areas where there could have been movement that have a ittle bit more fine-tune, but we're doing the best we can under these circumstances and $\quad$ think this is financially prudent for us.

MS. SUAREZ: Appreciate the candor. Any other questions or comments? Hearing no additional questions, do we have a motion to i ssue positive findings?

MR. AVERY: |'\| move it.

MS. RODRI GUEZ: $\quad$ ' $|\mid$ second.
MR. BENNETT: I have Mr. Avery and Ms.

Rodriguez. Mr. Di Rocco?
MR. DIROCCO: Yes.

MR. BENNETT: Mr. Close?

MR. CLOSE: Yes, based on the need, but
| hope they'\| consider the early payday option
that was identified.

MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.

MR. BENNETT: Ms. Rodriguez?
MS. RODRI GUEZ: Yes.

MR. BENNETT: The motion is approved.
MS. SUAREZ: Best of luck with the
switching over.

The second applicant appearing before
the board today is the Marlboro Township Fire District Number 3. I see Ms. Sendzik with us.

MS. SENDZIK: Good morning. To my left
I have John Boyle, the vice president of the board of fire commissioners in Marlboro Number 3.

MS. SUAREZ: Let's get him sworn in, please.

JOHN BOYLE, after having been duly sworn, was examined and testified as follows:

MS. SUAREZ: The floor is yours.
MS. SENDZIK: Thank you. Our application is similar in nature to the previous application. The commissioners are looking for approval to finance radio communications equipment and accessories to be used by the volunteer firefighters within the district.

The cost of the radios shall not exceed $\$ 300,000$. The financing shall not exceed $\$ 292,680$. The radio communications equipment and accessories shall be purchased through
state contract number 83909 for purchase pricing of 292,679.75.

The financing has been obtained through the Township of Marlboro, purchase of fire district notes as a three-year investment. The board chose to finance this project through the township as need for this purchase is urgent. The Marlboro Township council approved to transition to the New Jersey State Police radio system at their November 10th, 2022 meeting. It is scheduled to go live on that system before the end of 2023 .

Monmouth County went I ive on their 700 channels on April 19th, 2023 and the fire district currently operates on a VHF system.

The transition will |eave the district unable to be dispatched and to communicate on a fire scene which is detrimental not only to the firefighters but the community as a whole.

This transition was the topic of several meetings between the township council, police department, fire districts and the county. Ultimately the decision was made $\cdots$ the decisions made did not take into account the need for new equipment and upgrades to mobiles
and portables for some agencies.
The initial annual interest rate of four percent per year i n year one results in an annual principal and interest payment of \$109, 267, four and a half percent per year in year two which results in an annual principal interest payment of $\$ 106,340$ and a five percent i nterest rate in year three which results in an annual principal and interest payment of \$102, 438 .

Within the district the average tax is $\$ 13,446$ per residence. The value of a typical residence is $\$ 567,134$. There will be no tax i mpact on the 2023 budget. However, in 2024 the affect on the current tax rate and assess value will be. 0046 per $\$ 100$ of assessed value on the average price of a residence for approximately $\$ 26.08$ per home.

The public voted on this on a referendum to authorize the project financing for apparatus and equipment on February $18 t h$. At which time the legal voters approved financing not to exceed the amount of $\$ 300,000$ by vote of 203 yes and 42 no. So in total lhink we're | ooking to purchase seven mobile radios and 27
portables.

The a mount that we have here does ${ }^{\prime} t$
include any of the startup costs for the annual
costs. That's all being filtered in and is
being paid out of their operational budget.
MS. SUAREZ: Thank you very much. A couple of quick questions. So one that do have is l just wanted to confirm that the website has been brought up to date, that all of the posting of the audits are there and the 2023 meeting minutes?

MS. SENDZIK: Yes, they did that.
MS. SUAREZ: Great. And then I guess one of the questions that 1 do have is also very much like we asked with Toms River's Fire District Number 1, just trying to understand kind of 1 guess how this project unfolded with municipal officials, if there were any communication with the other fire districts in the municipality kind of share cost of acquisition or how that's going to work moving forward.

MS. SENDZIK: Yes, this has been ongoing
for about a year now, l would say more than a year between the three fire districts and the
township, the county, and the police department.

Everyone voiced their opinions. There was discussions at council meetings, but I
think ultimately the council made the decision of what they were going to do and l think Mr. Boyle can probably speak a little bit more on that with the differences between the different radio systems that they were going to go on.

MR. BOYLE: So we were in a spot where three fire districts in Monmouth County and Marlboro Township and it went on for about a year and all three of us were in a spot to vote to go to Monmouth County where all of our radios were going to be purchased by Monmouth County.

Their communications section through the Iocal finance through county commi ssioners and at our last meeting before the township decided to switch to the state system. One of the fire districts voted not to go and the county wouldn't take the three fire districts unless
all three went at the same time due to dispatching purposes.

So at that point we were put in a spot where we had to purchase our own radios as like a surprise and then the town purchased \$4.5 million for radio equipment and the radio system upgrades for the township and they included the first aid squads but they didn't include any of the three fire districts because they said we were our own tax entity and then they told us they were going operational.

It was supposed to be September lst this year and now it has been moved back to J anuary lst and they're going to be operational now in the state system which is the trunked 700 system which none of our -. 90 percent of our radios aren't applied to.

MS. SUAREZ: Al ways a fun surprise. I appreciate that. I do not have any other questions, but $I$ will open it up to board members and anyone from the public who may have questions or comments they'd like to raise.

Okay. Hearing no additional questions, do we have a motion to is sue positive findings?

MS. RODRI GUEZ: |'I। make the motion.
MR. AVERY: Second.
MR. BENNETT: Ms. Rodriguez and

Mr. Avery. Ms. Suarez?
MS. SUAREZ: Yes.
MR. BEnNETT: Mr. Di Rocco?
MR. DIROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BEnNETT: Mr. Avery?
mR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion approved.
MS. SUAREZ: Okay. Thank you and best of Iuck switching over.

The next applicant appearing before the board today is Township of Aberdeen Fire District Number 2.

I believe, Ms. Sendzik, you are staying with us for this one?

MS. SENDZIK: Yes.
MS. SUAREZ: Is there anybody from Aberdeen?

MS. SENDZIK: I have here today Tom. He's the vice president of the board. I'm not sure if the treasurer was able to sign in. । know he was having some technical difficulties, but I'm not sure if he's online.

MS. SUAREZ: We can go ahead and get Mr . DeGiglio sworn in.

> been duly sworn, was examined and testified as follows:

MS. SUAREZ: Go right ahead.
MS. SENDZIK: Thank you. We're here today to seek approval to finance a Rosenbauer Commander four-door cab EXT 100-foot mid-mount steel aerial platform. The cost of the apparatus shall not exceed 1, 693,000 and the financing shall not exceed \$1 million.

The apparatus shall be purchased through National Cooperative HGAC for the purchase price totaling 1, 693, 000. The financing lease for the option of purchase has been obtained through a competitive bid.

We received bids for five years, seven years and ten years. The bid specifications were forwarded to four perspective vendors, two proposals were received. The board chose the seven-year proposal received from Community

Leasing Partners with an annual interest rate of 4.198 percent interest which resulted in annual principal and interest payment of $\$ 167,830.80$.

The board intends to make a payment of \$693,000 towards the ultimate purchase which will be derived from reserved for future capital.

The apparatus to be retired upon the approval of the new apparatus is a 2002 Sutphen, 70 -foot mid-mount power I adder with $10,898 \mathrm{mi}$ Ies and 1,615 hours which is obsolete and cost prohibitive to repair and maintain. That will be sold subsequent to the delivery of the new apparatus offset of the proposed procurement.

There are currently 6,430 registered voters residing within the fire district. The district's average tax is \$7,729. The average assessed value of a typical residence is $\$ 356,539$.

The financing will occur in 2023 with the initial payment occurring in fiscal year 2024 as the payment is in arrears and will not be due for 12 months after the apparatus is
funded.
There's no tax impact on the 2023 budget. However, in 2024 the effect of the current tax rate of assessed value will be . O19. This number actually might change and actually may get lower as the ratables have increased since the filing of the application with the new updates with the tax assessor's office.

This apparatus was approved in the February 18th, 2023 election. At which time the legal voters approved financing not to exceed the amount of $\$ 2 \mathrm{million}$ by a vote of 89 yes and 17 no.

MS. SUAREZ: Thank you for that. One question 1 do have is delivery time, what is that looking like?

MR. DEGIGLI O: They're about 18 months to 24 months out.

MS. SUAREZ: Okay. It's my understanding this is a stock vehicle?

MR. DEGIGLIO: Yes.
MS. SUAREZ: And one of the other
questions that $I$ do have is 1 just wanted to confirm that the website has been brought up to
date so that meeting minutes for July, August, and September are posted on the website?

MR. DEGIGLIO: Yes.
MS. SUAREZ: Okay. Great. I do not have any other questions. |'Il open it up to see if the board members or anyone from the public has any questions or comments.

The one other thing - actually, I'm sorry, I do have one other question. The audit for 2022, where are we with that?

MS. SENDZIK: They're currently working on it, advised that we had to have it in by November 2nd at 10:00 a.m. That it will be filed with the fast system.

MS. SUAREZ: Okay. Hearing that there were no other questions, |'m going to ask if we have a motion to issue positive findings then with the condition that the 2022 audit is going to be submitted to the Division of Local Government Services no later than 10:00 a.m. on Thursday, November $2 n d$ and that failure to submit the audit by that date would result in all of the commissioners with the fire district being require to testify at the board's next meeting, November 8th.

Do we have a motion for that?
MS. RODRIGUEZ: So moved.
MR. CLOSE: Second.
MR. BENNETT: I heard Ms. Rodriguez
first, so 1 have Mr . Cl ose and Ms. Rodriguez.
Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes. I want to commend them on the use of the down payment from the fund balance.

MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion's approved with that condition.

MS. SUAREZ: Thank you very much.
And then the next applicant appearing before the board today is the East Brunswick Township Fire District Number 1 .

MR. JESSUP: Good morning. How are you doing? We should have with us this morning I
see fire district chairman Bruce Smith, our general counsel Kate Sendzik, and Lauren Hol man who is the fire district auditor. I believe Bruce and Lauren will need to be sworn in.

BRUCE SMITH and LAUREN HOLMAN, after having been duly sworn, was examined and testified as follows:

MS. SUAREZ: Mr. Jessup, the floor is yours.

MR. JESSUP: Thank you, Director. Good morning, everyone. This is an application by the Township of East Brunswick Fire District Number 1 pursuant to N.J.S.A. 48:5A-6 in connection with the bonded note financing and acquisition of a Pierce mid-mount aerial platform fire truck.

The cost of the fire truck is \$2.258 million and change and is being procured through HGAC.

When the fire district compared the HGAC quote to other options, the HGAC quote was $\$ 13,000$ less than those other options.

I n addition, of course you have the
savings from the .- from not undertaking a separate procurement. The fire district is proposing to finance the acquisition through a mi x of bonds and notes for a total term of ten years.

We are financing 100 percent of the truck. There is no down payment, but that is because the fire district is taking delivery of a new pumper truck next year in 2024 in the a mount of $\$ 900,000$ and is paying for that fully with cash.

So obviously the fire district could have provided to use that cash down payment on two different trucks with financing for each, but it elected to spend $\$ 900,000$ in full to buy a truck and as a result is now looking to finance this second truck in full.

The plan is to finance the project through the Township of East Brunswick as purchaser which other East Brunswick fire districts have done and you've heard those financing proposals before.

The current projected interest rate is two and a half percent from the township, but for purposes of our debt service analysis,
we've assumed three and a half percent.

Obviously both those rates are
significantly lower than the lease rates that
fire districts typically see and have seen this year, certainly lately.

The plan of finance calls for the fire district to make principal payments ranging from $\$ 200,000$ to $\$ 260,000$ over that ten-year period which makes debt service relatively level over the ten-year period at 250 to $\$ 270,000$ per year.

The fire district does expect a tax i ncrease of about $\$ 50$ to the average homeowner to pay for that debt service. The current fire district bill is about \$321. The current township or municipal, you know, tax bill in total is about $\$ 12,000$ for those same property owners.

The purchase of the truck and the I ease purchase financing were approved by the voters at a referendum held on February 18th, 2023. The vote was 245 i $n$ favor and 61 against for a total of 306 votes.

There are approximately 60,000
registered voters within the fire district
service area, so we got just under two percent of the total vote.

The fire pumper is replacing a 2004
truck that has 22,500 mi es on it and over 28, 000 service hours. It is obsolete. It is cost prohibitive to repair and maintain.

In addition, the township and, actually, we did talk about this with one of the other East Brunswick fire districts, the townshipis seeing a lot of multistory residential developmental projects which does increase the need for a reliable apparatus.

I know there was a question about the need for what is labeled as a custom truck. That's really a reference to the upgraded engine that the fire district needs to properly service the township.

The stock engine is not powerful enough to power the truck through the township's topography. The upgraded engine is.

I n addition, the upgraded engine comes with on-site service, so if there's an engine problem while on call, service comes to the site.

The stock engine service requires
towing, so if there's a problem at either the
fire station or at an annual event, they've got
to come and tow the truck to get it serviced which obviously, you know, doesn't really help.

With that I'm happy $\cdot$ oh, Iast|y, I
know there was also a question about the audit. The audit is on schedule to be released next week.

MS. SUAREZ: Thank you for taking away most of my questions. I have one remaining which is last l believe staff had checked there was one fire commissioner with an outstanding 2023 financial disclosure statement.

Do we know if all of the fire
commi ssioners have now filed their financial disclosure statement?

MR. JESSUP: So I don't, Director. Your
team is great at giving us advanced notice of that. I'm not sure I saw that in this case. I may have mi ssed it, so if we know who it is or regardless we can work with the chairman and with Kate to make sure that we get that done right away, but I wasn't aware that we had one that was missing.

MS. SUAREZ: Sure. We can get that
after the fact over to you just to confirm that that individual did and that we double check it.

MR. JESSUP: Yes, 100 percent.
MS. SUAREZ: I do not have any other questions. $\left.\right|^{\prime} \mid l$ open it up to the board members or to the public for questions or comments.

Hearing none, do we have a motion to i ssue positive findings?

MR. AVERY: |'|| move it.

MR. DI ROCCO: $\left.\right|^{\prime}| |$ second.

MR. BENNETT: I have Mr. Avery and
Mr. Di Rocco. Ms. Suarez?

MS. SUAREZ: Yes.
MR. BENNETT: Mr. DiRocco?
MR. DIROCCO: Yes.

MR. BENNETT: Mr. Close?

MR. CLOSE: Yes.

MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.

MR. BENNETT: And Ms. Rodriguez?
MS. RODRI GUEZ: Yes.
MR. BENNETT: Motion approved.
MR. JESSUP: Thank you all very much.

We appreciate it.
MS. SUAREZ: Best of luck. I believe the next applicant on the agenda today is the Washington Township Fire District Number 1 .

MR. WINITSKY: Jeff Winitsky from Parker McCay, counsel for the fire district. Also on the Iine today is Patrick Dologos who's the fire chief as well as l believe Ed Etschman who's the fire district treasurer should be on as well and, finally, Jennifer Edwards who is the fire district's financial advisor.

So l'\|l let those folks get sworn in before we start.

PATRICK DOLOGOS, ED ETSCHMAN and
J ENNIFER EDWARDS, after having been duly
sworn, was examined and testified as
follows:

MR. WI NITSKY: As I noted, we're here representing the Washington Township Fire District. We're seeking positive findings pursuant to the N.J.S.A. 48:5A-6 to enter into a lease purchase financing in amount not to exceed \$204,000.

Specifically the lease financing will be to acquire three new Chevy Tahoe four-wheel-drive vehicles to be utilized by the fire district as part of their fire dispatch and for administrative functions.

These vehicles are going to replace two existing Ford Expeditions that are over 18 years old are, well beyond their useful lives and require quite a bit of repair which is costly.

And the third really is owing to the increasing size of Washington Township and the increasing service area and the needs of the fire districts.

So the fire district itself serves the entirety of Washington Township which is not common, but Washington Township has over 48, 000 residents and over 16,000 households, so it's a big district.

The existing vehicles will be sold but only to their extended life and age. We don't expect to get a whole lot from anything, but anything we do get will be used to offset lease payments under this or for other capital projects.

The financing plan was approved by the voters of the districts in February of this year by a vote of 1,042 in favor and 817 against.

For purposes of procuring the vehicles themselves, the fire district used the state-approved vendor which they're permitted to do without public procurement. For purposes of the lease itself we went and asked for bids. We received four. The most beneficial was for municipal capital finance with an interest rate of 5.60 percent which will be amortized over three years which is relatively short.

Debt service or lease payments specifically under the lease, there's approximately $\$ 75,000$ a year. Not a big impact to the taxes of the fire district. Fire district current tax Ievy is about \$272 per household and average assessed in the district is around \$232,000. This lease would only add about $\$ 4$ per household, so not a whole lot.

The fire district's debt profile is very, very low in comparison to the ratables in Washington Township. Washington Township's got over five billion ratables, so their debt
profile is sort of a rounding error at the end of the day and it's a very small part of the overall I evy for Washington Township.

When the fire district was thinking about doing this particular financing, it looked into a couple of other options. One being bonds but owing to the very short a mortization a mount didn't make a whole ot of sense to do a bond i ssue for three years.

And the other was whether or not a fund bal ance would be used to pay for this owing to sort of the relatively small size and this is something we discussed with the director and staff in advance of the meeting. Ultimately the fire district determined not to utilize fund bal ance for a couple of reasons.

One, while $\$ 204,000$ doesn't sound like a I ot in the grand scheme of things, it is a lot given the size of the fire district's budget and given the size of their fund bal ance itself.

I mean, the fund balance a ittle over $\$ 1.2$ million but the fire district on a regular basis uses a good portion of it to fund operations in the gap period between the
beginning of the year and the collection of taxes in March.

So we would hate to have to pull out
$\$ 204,000$ today, not have that available beginning of first quarter of next year which could .- I don't know that it would -. but it could Iend itself to having to issue TANs. Not something we want to do.

And you say, well, why would you be issuing TANs if you're only using a couple hundred thousand dollars for this project. Well, ultimately the fund balance is set at an a mount that not only we feel is necessary for, you know, operation and safety, et cetera but it is one that is viewed very favorably by the credit agencies, notably Moody's Investigators Service. When we did our bonds a couple of years ago specifically noted the very healthy fund balance in one of their rating criteria and said, you know, the liquidity and the fact that they've got it is uncommon for a fire district and they were happy with sort of what we've been doing fiscally, that being one element and their rating is a AA3 which is extremely high for a fire district in the State
of New Jersey.
I don't know how much, you know, the
members of the board or the director knows
about sort of the rating process for fire
districts. It doesn't happen alot, but when
it does it's usually lower than that.
So we would hate to do anything that the
rating agency would look unfavorably upon which
would be a reduction in fund balance and
potentially a reduction in the rating. That's
not a direction we'd like to go.
So sort of with all that in mind, you
know, ultimately cash flow, rating
considerations, et cetera, we didn't think it
was prudent to use fund balance and l would
also add that the fire district has two
separate leases that come off the books
starting in 2024.
So really what this is doing is simply
replacing a part of that in budget, right, so
it's not going to have a whole lot of impact
long term and this is only a three-year
amortization. We just really didn't think that
using fund balance made a lot of sense. And
ultimately we went to the voters to ask if they
were okay with us financing rather than putting it in budget and they were, right, so it was approved.

So for all of those reasons, you know, we think that the lease is the best way to go. We believe the terms are competitive. It's a short amortization and we hope we can receive positive findings today for same.

So if you have any questions or we didn't answer any questions that you might have relative to the last part of my testimony, we're here to answer them.

MS. SUAREZ: Thank you, Mr. Winitsky. I do have a couple of questions. The first being, and l know we discussed this a little bit in the pre-meeting and 1 know there was some contemplation of perhaps investing this money instead of paying it directly could be more advantageous, but it seemed that was theoretical in nature and that was not something that the fire district was actually doing, so 1 want to confirm that.

Is any of the money that's in the restricted fund balance being invested in any way, shape, or form or put in some sort of
interest-bearing account and, if so, what is that?

MR. WINITSKY: Yeah. So that's a good question and 1 meant to bring that up, so l appreciate you reminding me.

So, you know, the fire district like most local units has money in various places. A good portion of it is a New Jersey cash management plan and currently the cash management plan, Jen, correct me if $\mid$ have any numbers off, is paying around 5.3 percent in interest which is, you know, al most a straight wash of what the lease would be and Ed can speak to this a little bit more.

I don't believe the entirety of the fund balance is in the cash management plan, but we would certainly be willing to put a piece of it, you know, in a like amount there to the extent it's not already there to, you know, hopefully amortize to the best that we can to match, you know, at least interest, you know, over time so we don't have to .. it doesn't come -- you know, it reduces in budget for appropriation each year.

So, Ed, I don't know if you have the
exact amounts, but if it's not enough we would certainly be willing to and prudent to put more in the cash management plan since it's paying 5.35 percent at the moment.

MR. ETSCHMAN: We do have accounts in other banks specifically Republic Bank which mainly has our operating checking account.

That is very high at the moment because we just received our fourth quarter or - third or fourth quarter tax disbursement, but we are receiving 4. 25 on our Republic accounts.

MS. SUAREZ: And how much is in the Republic accounts?

MR. ETSCHMAN: The Republic accounts right now account for close to \$3 million.

MR. WI NITSKY: What we're talking about here is unrestricted fund bal ance. Those a mounts are not just the unrestricted.

MR. ETSCHMAN: No, no, that includes operating accounts, yes. The operating total in the Republic Bank account is 2.4 million.

MS. SUAREZ: I guess one of the other
things that $\left.\right|^{\prime} m$ just trying to square and would I ike maybe some clarity or to understand exactly where it is that the fire district is
coming from, the proposal as itself will probably cost the district somewhere north of $\$ 31,000$ instead of just buying the vehicles outright between the cost of issuance and then also the interest that will be borne out over the term of the lease, so that's about what, 15 percent, somewhere around there of the actual cost of the vehicles.

So ${ }^{\prime}$ 'm just 1 guess trying to square that knowing -. and l completely understand wanting to keep a very healthy unrestricted fund balance especially with the rating agencies. I do understand that. Certainly the board does as well.

But trying to kind of 1 guess square that away knowing that we just had a ten percent increase in the fire district on its taxpayers. Instead of kind of dipping into that a little bit so that way we're not seeing maybe this increase again for next year or reducing it in some capacity knowing that too even with the 4.25 percent or even if we put it into an interest bearing account or some sort of investment north of five percent, 5.3 percent 1 think is the number that was put
forward still probably wouldn't bear out making up the difference of that 31,000 and change fully.

So I'm not trying to l guess square that and $\mid$ think that could also be - and 1 don't want to speak for all of the board members, but some of the conversations that we had, of course and l'Il open up to comments, but that 1 think is partially the crux of it as well, what those additional costs will be.

MR. WINITSKY: I mean, so if । understand the concern is that the .. I guess in your view the merits of incurring 30 some thousand dollars in additional costs is unjustified versus just using fund balance? । mean, is that what l'm hearing? I just want to make sure l understand the concern, right.

So 1 understand your point, but I don't
think it's as simple as that. I say that because it's 30, whatever the exact number is, you know, in interest and costs over the term of three years, but you're also talking about taking out 204,000 plus in fund balance today, right. There's a cost of that, you know, cost of funds today versus later, et cetera, right,
and if we can capture relatively the same a mount in interest by just investing in the cash management plan, that impact is not as great.

So while it may be 30 something thousand dollars, $\mid$ think that net is probably much less than that at the end of the day and it doesn't force us to pull out dollars today which could affect the view of the rating agencies.

It could affect cash management for the first quarter before the received taxes, et cetera. So it solves a lot of problems while the economic impact is net relativelylow. So if you look at it not just as what it mi ght cost us in interest and cost today but sort of balance that against what we might receive in earnings in our cash management fund, you have five point something percent versus pulling it out and not having it available i n our fund today and God for bid we needed cash, we had to go out and do TANs, I don't know what the i mpact of that would be. We don't have to do any of those things which could be significantly more than $\$ 30,000$ at the end of the day.

I don't know that any of that would happen, but rather than even going down that road, it seems, you know, a very, very small i mpact ultimately in actual costs when weighed against time, value, money and ultimately i nterest earnings and where we've got the money today. I mean, Jen, I don't know if you want to - from a dollar perspective..

MS. EDWARDS: I just wanted to comment on the possibility if the fire district got into a situation where they couldn't meet cash flow and had to do a tax anticipation note. A tax anticipation note for just a few hundred thousand dollars probably would run them in the upper maybe mid-fives given the size of it and availability that banks would be primarily the bidders on something like that.

So then you would be looking at the cost of doing a tax anticipation note plus the i nterest rate next year potentially of a TAN in, you know, the rough mi d-fives I ikely. That's potential, but it's not, you know, for sure.

MR. WI NITSKY: We'relooking at sort of the totality of impact of taking fund bal ance
today versus paying net interest if we call it that of, you know, not a lot.

And it's ultimately the fire district
has regularly utilized leases for its vehicles for quite some time. And Ed and the chief can speak to that, but it had not been viewed negatively previously.

So we were a little surprised that it was perhaps being viewed negatively now and we're hopeful that sort of all the reasons we're describing are enough to cal m whatever fears you might have or whatever worry you may have in us not utilizing fund balance, but you tell me if you disagree or any of the board members of course.

MS. SUAREZ: Yes, absolutely. So I'm going to open it up to the board members and the public and see if there are any other questions or comments.

MR. CLOSE: The third vehicle you said .- excuse me, lease payment coming off this year, you said there's lease payments coming off in 2024. What's the amount of those?

MS. EDWARDS: I have that. Yeah, so
total debt service for ' 23 is just above a million. The leases that come off, we go from 530 to 259, so it's about a 270,000-dollar reduction in one year in '25. So the 75,000 would kick in in '24. It would be a \$4 impact and then the following year a lease would fall off and the 75,000 would really just become part of that.

MR. CLOSE: So, Jen, if 1 understand, 275 total comes off in'24?

MS. EDWARDS: Yeah, and total debt service is about 270, 000 reduction.

MR. CLOSE: In'24. So I guess that is kind of my question about the use of the fund balance because even were you to use that in this case ..

MS. EDWARDS: It was 2025, not '24.
MR. CLOSE: Okay. I mean, in looking at
the numbers, I mean, I just $\cdots$ again, । understand the rationale and the approach but it does seem to me the utilization of some portion of the fund balance would make sense here even if they were investing this, if you were using the numbers that were quoted, the five percent, even if you did six-month CD,
that is 12,300 give or take and a million dollars would generate 42.5, 43.

That's almost the cost of at least one of the vehicles in question that you're talking about in terms of interest earned and that would, based on the schedule you just identified, seem to be a reasonable investment even using their 4.24 or 25 percent.

MR. WINITSKY: Yeah, you're not wrong, but l think what that perhaps doesn't take into account is, and 1 mentioned this sort of at the outset of the testimony, is that the district is growing quickly and Ed and the chief can speak to this. I think there were plans to hire not less than six new full-time, you know, folks.

So it's .- yes, that would be true if all other things were equal in future years, but I don't think that's going to be the case which is sort of why they'd like to, the extent that they can, maintain the fund balance as I ong as they can where it is because it's only getting more costly to run the district.

So some of those, quote, unquote, savings by virtue of debt service coming off
the I ease -. and |'m sure Ed can speak to this .- will be captured somewhere else due to the nature of .. the growing nature of the district and both who it's serving and who it needs to hire to run it effectively.

I mean, Ed, I don't know if you want to speak to that a little bit.

MR. ETSCHMAN: Chief, why don't you speak to that since you have better numbers on career and volunteers.

MR. DOLOGOS: The department has been growing over the years, increase in call volume, increase in inspections, just our demographics have changed drastically and as everybody knows in the state with the decrease in voluntaryism, you know, we have to prepare for the future and, you know, ensure we have adequate staffing 24/7.

We've come a long way with our
department. We're an accommodation department.
We have about 18 volunteer firefighters and 26
career personnel. Trying to cover every hour
of the day with the call volume as well as the other jobs and functions that we have, it's become increasingly difficult.

So our staffing has changed drastically over the last few years. We've made some pretty significant changes recently by putting on a second 24-hour career engine to help supplement the existing one along with our volunteer duty crews.

So the staffing, again, like l said, the need is there and, you know, we're going to continue moving forward with meeting the needs of our community.

MR. ETSCHMAN: And, also, the board is discussing hiring anyone from two to six additional career firefighters, full-time firefighters in 2024 to help meet the needs of the public.

MR. AVERY: So how would the new employees be paid? Would they be paid out of your current operating cost for that year?

MR. ETSCHMAN: Yes, they would except if we get to the first quarter of the following year which al most exclusively has to be paid out of fund balance because we don't anticipate getting our first quarter tax disbursement until sometime in late March.

MR. AVERY: So how much is that roughly?

MR. ETSCHMAN: Our temporary budget for 2023 was 1.12 million.

MR. AVERY: For the first quarter?
MR. ETSCHMAN: Yes, temporary, yes.
That value as you know is limited by statue to being no more than 14 percent of the previous year budget.

MR. AVERY: It seems to me if I was making those decisions, I would want to save the 34,000 and rate payers money to have a healthy reserve. Credit agencies look at both debt and reserves when they do evaluations. I would much prefer to see it paid for out of your cash on hand.

MR. WINITSKY: Yeah. I mean, we certainly respect your view and opinion, but I think 1 would $\cdot$ - just to sort of counter that a bit, we understand that which is why we have to go to the voters if we want to do it and sort of get their temperature and they approved, right.

So had they had the same view, they would have said no, but we were fortunate in that they said yes. And, again, $I$ don't mean to diminish or ignore your concerns. They are
al| absolute |egitimate and l would probably be asking similar questions, but ultimately it's really just about maintaining what we have to ensure our rating, maintaining what we have to keep us in a good position for the gap period, you know, first quarter and, you know, we think to the extent that we can invest at or about the rate on the lease, we think net, net it's not quite a wash but not a ot.

So if we're talking about carrying a
|itt|e bit of interest to preserve all the things we had mentioned, we think hopefully we believe it makes the most sense from an economic perspective and hopefully you do too recognizing your concerns.

Again, I do not mean to diminish or
otherwise ignore them. But, you know, we did think about this, so we thought in the totality of the circumstances, we thought this was the best way to go. Otherwise we wouldn't have asked the voters and we wouldn't be here today.

MR. AVERY: Jeff, I understand the approach and I think the concerns are raised relative to the voters, too. I'm not sure they are aware of the fund bal ance and that
information wasn't privy to them at the time they're voting, so l'm not sure that .- you know, I would think they would .. that would not weigh in to some extent with how people might have, you know, cast their bal ances knowing that was an option to use some of the fund balance. That's all.

MR. WINITSKY: Right, that's fair.
That's a fair point. I don't know that they're as educated as anybody on this phone call about the nuances of finance. We certainly thought about it.

MS. RODRI GUEZ: I agree with Ms. Close.
I think that when these votes are taken, the voters are privy to this information. So l think -. I understand what you're saying Jeff and $I$ otherwise would agree. But, again, I also know when a vote -. you know, when this is put to a vote, it's just a vote. They're not given all the information, the details that are involved.

MS. SUAREZ: So the question 1 guess for
really the fire district on this, we've
heard .- I guess putting forward the idea of putting this into even a higher yield sort of
i nvestment, is that something that the fire district would be amenable to?

MR. ETSCHMAN: Yeah.
MS. SUAREZ: Okay. What I'd actually
I ike to do then quickly is ask the board if we
could go into closed session for a moment, so
I'm going to ask for a motion to do that.
MR. AVERY: So moved.
MR. CLOSE: Second.
MR. BENNETT: Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: All right. Members, the closed session link is still active from this morning's closed session.
(Whereupon, there was a recess
in the proceedings.)

MS. SUAREZ: Thank you for your
patience. I think at this juncture what $\mid$
would like to do and before we move forward, । will just ensure that the applicant is comfortable with it, is that we would move to issue positive findings with the condition that the fire district place \$212,000 into the cash plan on equivalent investment of at least 5.3 percent at least at the outset of the investment for the duration of the lease term, so that way it ensures that the money is fundable for purposes should it be necessary but also kind of requires what was put forward to us that there is a way to kind of make up the difference in investment of what would actually be put out for the term of the lease.

MR. WI NITSKY: Yeah, I mean, I'Il defer to Ed on that, but I can't imagine ..

MR. ETSCHMAN: I would agree to that, yes.

MS. SUAREZ: Okay. Great. Then l will ask for a motion.

MR. AVERY: So moved.
MR. CLOSE: Second.

MR. BENNETT: Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion is approved with the condition.

MR. WINITSKY: Thank you very much.
MS. SUAREZ: Good luck with getting the vehicle.

The next applicant appearing before the board today is the City of Wildwood. I think we may still have Mr. Winitsky with us.

MR. WINITSKY: Jeff Winitsky. We are bond counsel for the City of Wildwood. Also on the Iine is Steve $O^{\prime}$ Connor from the city. He's the city administrator, Susan Plaza who's the chief financial officer, Rachel Fleck who's the assistant treasurer and also we've got Anthony I nverso who's the financial advisor for the
city from Phoenix Advisors. |'\|l |et those folks get sworn in.

STEVE O'CONNOR, SUSAN PLAZA,
RACHEL FLECK and ANTHONY INVERSO, after having been duly sworn, was examined and testified as follows:

MS. SUAREZ: Mr. Winitsky, the floor is yours.

MR. WINITSKY: Thank you. We are here on behalf of the City of Wildwood seeking approval pursuant to N.J.S.A. 48:2-26 to utilize a nonconforming maturity schedule in connection with the issuance by the city of its not to exceed \$2, 388, 000 of general obligation bonds, series 2023A.

The city intends to sell these particular series of bonds to the United States Department of Agriculture as part of USDA's world development program which it has done in the past and has done all over the state.

Specifically the USDA stepped in to help
finance a portion of the cost of the project that includes the full replacement of water

I ines and sewer lines on Taylor Avenue in the city.

When you utilize the USDA to finance, they have a long amortization schedule and a very low interest rate. I n this instance the amortization period is 40 years and the interest rate is only two percent which in comparison to where the marketplace is currently is a substantial savings.

The reason we're looking for a nonconforming maturity schedule specifically is the way that the USDA structures its Ioan repayments, it creates level debts service which doesn't specifically comport with the local bond I aw for how you're supposed to amortize that year over year, so to do so we need to come before the board and ask for specific approval to do so.

As I mentioned, the bonds are paying for
a portion of the cost of the total project.
Total project costs are around \$3.1 million.
The bonds will pay for a portion and the city is receiving grants from a couple of other sources in the total amount of around \$739,000.

Debt service for the bonds is approximately $\$ 87,000$ a year which is not a lot and $\mid$ think the director had asked or staff had asked in advance of this meeting, we had made sort of overtures that we weren't going tolook to do long-term financing through USDA given the long amortizations, sort of what that means in total interest and yet here we are.

And the reason we're back notably is sort of what 1 discussed at the outset is that interest rates in the marketplace are more than double what a USDA rate is, so it's hard to ignore that in the context of where you can find savings and we wouldn't have been saying this six months ago. We arecertainly saying it now. And Anthony can speak to where rates are, but they're generally in the neighborhood of five percent, so this is a substantial savings.

And ultimately the useful I ife, the i mprovements that we're doing really would be otherwise permissible under local I aw because we're talking about sewers and water I ines which generally have very long iffe.

So we wouldn't be doing anything we wouldn't be normally authorized to do. We
wouldn't even be talking to you, but because of the nature of the amortization, that's why we're here today.

So if you have any questions about the project or about sort of the USDA, but 1 think you're generally familiar or if the board has anything, we're here to answer it.

MS. SUAREZ: Thank you. I think the only question that 1 have is just to confirm that Wildwood has been in communication with USDA just regarding the terms and conditions because of the pushback of the completion date.

So just to want make sure that everybody I guess is still on the same page with that and that that's not affecting any of the terms.

MR. WINITSKY: It is not. There have been changes to the letters of conditions and we've made accommodations to account for timing, but the rate remains the same, the commitment from USDA remains the same, so everything is in order. This is just the final piece for us to be able to actually close USDA.

MS. SUAREZ: Okay. I do not have any other questions, sol'll open it up for the board members or the public.

Hearing none, do we have a motion to approve the nonconformity maturity schedule?

MS. RODRI GUEZ: I make a motion.
MR. CLOSE: Second.
MR. BENNETT: I heard Ms. Rodriguez
first and then l heard Mr. Close. Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion approved.
MS. SUAREZ: The next applicant appearing for the board today is the Camden County Improvement Authority and I believe this one is for the county capital program.

MR. WINITSKY: Correct. So, again, Jeff Wi nitsky, bond counsel for the Camden County I mprovement Authority. Also on the line we've got Jim Lex who's the executive director of the I mprovement Authority. We've got Steve

Williams who's the chief financial officer of Camden County and we've got Josh Nyikita who's financial advisor to the Improvement Authority and the county. Did I miss anybody?
. . JIM LEX, JOSH NYIKITA and STEVEN
WI LLIAMS, after having been duly sworn, was examined and testified as follows:

MS. SUAREZ: We can proceed.
MR. WINITSKY: Thank you. We are here today on behalf of the Camden County I mprovement Authority, County of Camden seeking positive findings pursuant to N.J.S.A. 48:5A-6 to issue not to exceed $\$ 14,868,000$ of the I mprovement Authority's county guarantee I oan revenue bonds and we're also seeking approval pursuant to N.J.S.A. 40:37A-80 for the final adoption by the county of a resolution that would guarantee the payment of the principal and interest of the bonds.

As the board is aware the Improvement
Authority and the county have worked in
partnership for financing the county's capital
program for a long time, specifically since
1992. This is simply continuation of that partnership.

In this case we're looking to permanently finance the county's 2021 capital plan. That includes a whole host of capital projects and improvements. |'\|l just sort of give you the broad strokes, specific details of the individual categorized projects were included in the application as Exhibit A, so you can take a look at that if you want, but |'Il sort of give you the large categories of what we're looking to do.

Specifically we're looking at buildings and operations, parks and recreation, county college, department of corrections, office of the sheriff, public safety, public works, sustainability and other projects.

So it sort of, you know, runs the gamut of the capital projects that the county does in any given year. This is just -. this happens to be those that were approved in 2021 and we're now permanently financing.

The way that this financing works and
has worked, the Improvement Authority issues
the bonds, I oans the proceeds to the county
pursuant to a loan agreement, the oan payments are structured to mirror debt service on the bonds. In addition to the Ioan payments, the county provides its unconditional repayment guarantee. The reason we do that is ultimately i nvestors like to see county wrap even thought the replacement source is the same, it's just viewed more positively from investors. They have a better understanding and a better comfort level. And, again, the county has done this for a number of years.

The bonds are being issued to generate relatively level debt service which wraps around sort of the county's overall debt profile and it was structured specifically that way under current marketing conditions and assuming we i ssue around -1 think it's Josh, correct me if I'm wrong here, I think around $\$ 14 \mathrm{mil\mid i}$ in or so, so not specifical|y the full amount of the projects. We may look at a iftle bit of premi um on this. So assuming around $\$ 14 \mathrm{milli}$ I n of principal, we're | ooking at around $\$ 1.3 \mathrm{mi}|\mid$ ion i $n$ debt service annual|y.

So, likel said, this is a continuation
of partnership we've had for the better part of 30 plus years. So the representative of the county, the authority and, as I said, the financial advisor are here to answer any questions that you might have.

MS. SUAREZ: Thank you very much. I do not have any questions, so ${ }^{\prime} \mid l$ open it up for the board members or the public.

Hearing none, do we have a motion to i ssue positive findings for both the project and county guarantee?

MR. CLOSE: So moved.

MR. AVERY: Second.

MR. BENNETT: Mr. Close moves, Mr. Avery
second. Ms. Suarez?

MS. SUAREZ: Yes.

MR. BENNETT: Mr. DiRocco?

MR. DIROCCO: Yes.

MR. BENNETT: Mr. Close?

MR. CLOSE: Yes.

MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.

MR. BENNETT: And Ms. Rodriguez?

MS. RODRI GUEZ: Yes.

MR. BENNETT: Motion approved.

MS. SUAREZ: Thank you. So then we al so have the Camden County Improvement Authority this time for the Home Port Alliance project.

MR. WINITSKY: Yes. Once again, Jeff Wi nitsky, bond counsel for the Camden County I mprovement Authority. On the Iine we've got a few folks. We've got, again, Jim Lex from the I mprovement Authority. He's the director. We've got Steve Williams from Camden County who is the CFO. We've got Phil Rowan from Home Port Alliance in Battleship New Jersey. He's the executive director. And then we also have Josh Nyikita who's the financial advisor for the Improvement Authority. I don't know if Jim, Steve, and Josh need to be sworn in again. If not we can just swear in Phil.

PHIL ROWAN, after having
been duly sworn, was examined and testified as follows:

MR. WINITSKY: So this is a pretty interesting and hopefully we think you agree with us exciting project. 1 know we had a pre-meeting and we had a really nice response
from everybody. I find it absolutely
interesting and a pretty amazing project.
Hopefully the board does, too.
So the Camden County I mprovement
Authority is looking to issue its revenue bonds and is seeking approval specifically pursuant
to N.J.S.A. 40:37A-54L to issue its county
guarantee revenue bonds. The proceeds of which
will be loaned to Home Port Alliance which is a 501-C entity whose sole charge and existence is
to maintain the USS New Jersey which is a
storied and battleship which is currently along
the Del aware Waterfront in the City of Camden.
I'm not going to get into all the
details about the ship or the project. I'm going to let Phil do that because he tells it much better than 1 do, but $I$ will briefly explain how the financing is to work.

As I mentioned the authority is looking
to issue $\$ 3,250,000$ of bonds to finance a
portion of the cost for improvements and
renovations to the ship, but the total project
costs are around $\$ 10$ million. The balance of
the costs are being paid and funded through a
grant that was made by the State of New Jersey.

So the combination of the two will get us to completion of the project. The Home Port Alliance will -. they will repay through their general funds and the county recognizing the i mportance of this project, not only to the City of Camden and the county, but really to the state of the country. I mean, this is one of the few remaining battleships that we have.

The county is willing to provide its own guarantee for repayment of the debt in the event for some reason that the Home Port Alliance can't make those payments.

I sort of touched on what the project is, but l'm going to turn it over to Phil because he's going to do a much better job to explain a little bit about the ship, a little bit about what we're doing and how the process is going to work and hopefully get everybody interested in coming down and seeing the ship.

With that, |'Il turn it over to Phil.
MR. ROWAN: Thank you, Jeff. I'm not actually in the air over the battleship.

That's the ship out at sea in the deep blue Pacific Ocean.

Well, the Battleship New Jersey is the
most decorated battleship in U.S. naval
history. Built at the Philadelphia Naval
Shipyard 1940 to 1942, I unched on Pearl Harbor day 1942 one year after the anniversary of the attack on Pearl Harbor and as President Roosevelt announced, basically it was America's response to the Japanese attack.

So a very storied history of World War II, the Korean war, the only battleship in the world on the waters for the Vietnam era.

President Reagan brought her back for the ' 80 s to confront the Soviet Union, so she served in the Cold War, Baroot, Lebanon, the Middle East and then was finally decommissioned for the final time in 1991, 32 years ago.

At that time the Navy overhauled the bottom of the hull and dry dock in Long Beach, Cal ifornia and then put her away in the Naval Reserve facility in Bremerton, Washington on the West Coast.

The Navy and Congress decided that New Jersey was no longer needed and put her up for ship donation. The Home Port Alliance applied to the Navy for the ship and we were awarded the battleship and the ship was towed from

Bremerton, Washington through the Panama Canal up the East Coast to the Philadelphia Naval Shipyard when the Secretary of Navy made the final decision that it would be donated to the Home Port Alliance of the USS New Jersey.

We're a 501(c)(3) nonprofit incorporated i n New Jersey. Basically as Jeff said to operate and restore the ship. We're a single-purpose corporation. We have museum grounds, visitor center, a 15 million-dollar pier. It's not a fishing pier. It actually holds the battleship, so it's a very heavy duty pier. A lot of it was funded with state and local funds.

The ship needs to be dry docked. The Navy recommends that every 20 years, the museum ship be dry docked, so that would have been 12 years ago, so we're overdue. It was the task of getting the funds to do this eight to 10 million dollar project.

We have been working with the
I egislature and with the governor's office for several years to try to get funding to overhaul the bottom of the ship and dry dock it at the Philadelphia Naval Shipyard and we were finally
successful this year.

The Iegislature put $\$ 5 \mathrm{mi} \|$ I ion in the new fiscal year 2024 budget which is being provided to us as a grant from the New Jersey Historic Commission and we dealt with them over the years for a number of operating funding grants.

So we need additional funding to complete the project this year and meetings with the county commissioners - |'msti|| calling them freeholders - but a meeting with the county commissioners, they were supportive based upon the need of the ship to be dry docked and also the economic benefits to the county and to the Camden City Waterfront. They were one of five major waterfront attractions i n Camden.

So the project has been worked on by with our staff and with our engineers for many years. We put together a 48-page dry docking plan including the towing of the vessel to the dry dock number three at the Navy yard and all of the things that need to be done.

In addition to the funds that we hope to have approved today, we have some other
donations that we are hopeful that we would get. They're not critical to the project, but if we can get the U.S. Army Corps of Engineers to help dredge the dock area while we're gone, that would be a real plus for us.

We have been meeting with the Corps. It is an authorized dredge area. They did dredge it before for us and it's a question of 1 think funding. At the time we were meeting with them there was issues whether we would even have a new federal budget, but hopefully that's been resolved with a continuing resolution.

With the $\$ 8,250,000$ we can unhook the ship which is probably the most complicated part of the project, take off the mast and the radar on the top of the ship to get under the Walt Whitman Bridge to take the six-mile transit down to the Navy yard, float her into the dry dock and then the beginning of the process would be blasting of the underwater hull to remove aquatic growth and old paints and then to put three or four coats of high-tech coatings on the bottom of the ship that would last hopefully another 30 years and then you refloat her, you bounce the ship once
because she sits on concrete blocks and you can't work on those areas that the blocks are touching, so you have to raise the ship up again, move her six feet, set her back down and then work on those areas. Sort of like painting a house. You have to paint where the I adder was and then refloat her back, put everything back together and hook her back up at our dock at the foot of Clinton Street in Camden.

So that process takes about three months. It's about ten to 15 days to unhook the ship. She's chained down to the bottom of the river and is more in line .- all kinds of connections, water, sewer, power and cable and that has to be all properly unlinked and then to re-hook her back up.

So our planning right now is about two months in the dry dock for the overhaul and, Iike l said, 15 days on each end to unhook her and to reattach her.

So the project will move relatively quickly. Our target date now for the dry dock arrival is February $17 t h$. We were looking at January 8th before but the dry dock operator,

North AtIantic Ship Repair, has another vessel that will continue to be in the dry dock up until the middle of February.

So l'm available to answer any questions you may have. This is probably the only ship financing you'll ever do.

MS. SUAREZ: Well, don't say the only one ever because hopefully when she's ready for her next one, there will be an opportunity to get that across the finish line.

MR. ROWAN: Any questions?
MS. SUAREZ: No. I think the only thing that I would like to add is l'm a little miffed that you're not sitting on the battleship again today as you were for our pre-meeting which found pretty exciting.

MR. ROWAN: Yeah. Well, a couple days a week I have to go to cardiac rehab. I took my sweatsuit off and put a shirt on here. |'Il be back at the ship later this afternoon. Didn't want to miss this hearing.

MS. SUAREZ: Appreciate that.
MR. ROWAN: The state has provided \$5
million for this project. We welcome anyone to come down if you have questions or just want to
take a tour and Iearn about the things that we do there. We have kids sleep overnight and a Iot of really cool stuff.

MS. SUAREZ: I think that's a pretty interesting experience. I think $\mid$ mentioned, ${ }^{\prime} \mid l$ say it again, I'm going to bring my nieces who are all cell phone age where they can't get cell phone access on the battleship, so it will be a forced educational experience for all involved.

MR. ROWAN: That's one of the great things about the battleship. Their tablets and i Phones, they don't work. They can't get any communication. To some young people it's a shock that they can't look at their phones. It's a nice respite from .- spend most of their days.

MS. SUAREZ: Exactly. I just have one clarifying question. Mr. Winitsky, I don't know if this is actually for you. I just want to confirm because 1 know the application and what we talked about is that the Navy l think technically requires this every 20 years, but it's been a little over 30 years since the last one. As far as the useful life goes for this,
what is the actual determination on that?
MR. WI NITSKY: Yeah. I mean, so the

Navy has its view of when these should by dry docked and done and then there's sort of an engineering view of how long these kinds of i mprovements will last at the end of the day and as evidenced by the fact that the ship sits and there are no breaches in the hull, et cetera, it is at least 30 years, likely more.

Obviously they want you to come in for preventive maintenance and repair so that you don't have to test that at the end of the day, but for us we're confident and an engineer can certify to useful ife being in excess of the a mortization for the bonds.

I mean, it's certainly a unique engineering review. Not a lot of these are done, but we've looked at this and we've had conversations with the folks at the battleship and other engineers to justify the useful ife and ultimately we need to get there from a tax perspective when we render an opinion that it's done i n accordance with the code and we're comfortable with the amortization here versus useful |ife.

MS. SUAREZ: Okay. Appreciate that. I believe Mr. Rowan may have told us, too, in the pre-meeting that a part of that is likely from the fact of being in freshwater versus saltwater and that may have some bearing on it.

MR. ROWAN: Absolutely. It's one of the benefits that the Delaware River, it's aquatic with a fine coating of machine oil. We've been pretty lucky. A lot of the ships that are in saltwater like the lowa in LA and Missouri out in Pearl Harbor, they have encrustations all over their hull and that really affects the steel.

So we're really fortunate to be in
freshwater. That's why the Navy has their storage facilities in places like Philadelphia because it's freshwater.

MS. SUAREZ: Well, hopefully that extra little film just helps to protect our battleship a little bit more.
l'Il open it up for any questions or comments from the board members or the public.

Well, hearing none, do we have a motion to issue positive findings for both the project and county guarantee?

MR. CLOSE: So moved.
MS. RODRIGUEZ: Second.
MR. BENNETT: I have Mr. Cl ose and
Ms. Rodriguez. Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion approved.
MS. RODRI GUEZ: Thank you. The next applicant appearing for the board body is the Gloucester County I mprovement Authority.

MR. WINITSKY: So you've got me one more
time and then l promise l'll log off. Jeff Wi nitsky from Parker McCay. We are bond counsel to the Gloucester County I mprovement Authority. On the line today we have a few folks, George Strachan from the Improvement Authority. He's the executive director. We've got Joseph Scully from Rowan University as well
as Michael Blake from Rowan University. We've got Rowan's counsel, John Draikiwicz, who's on, Josh Nyikita who's financial advisor. I don't know if anybody else is on that 1 missed.

We're here on behalf of the Rowan
University seeking positive findings pursuant
to N.J.S.A. 48-5A-6 to issue not to exceed
$\$ 180$ million of the authority's Ioan revenue bonds in one or more series on a tax exempt or taxable basis to finance various capital projects for Rowan University.

I think what's probably best for purposes of presentation today to sort of categorize what Rowan is doing in two distinct boxes. The first being the new Schreiber School of Veterinary Medicine which is an extremely exciting project for the university and the other, while equally important but perhaps less exciting for those on the call today, is Rowan's general capital projects as part of their general capital plan.

So l'Il start with the school of veterinary medicine because that is obviously very exciting for the university, should be very exciting for the state as well.

As the board is aware, you know, Rowan is one of the leading academic and research institutions in the state and in furtherance of where it sits today and where it would like to go to, you know, maintain, to train and retain top students, researchers, scientists, et cetera has determined to expand its undergraduate, graduate, and doctoral studies program to include veterinary bioscience and veterinary medicine.

Specifically for that aim, the university has determined to establish the Schreiber School of Veterinary Medicine which will provide academic studies and training, cutting in research and real world application of veterinary bioscience and veterinary medicine which will include granting undergraduate bachelor's degrees in veterinary studies and veterinary technology, graduate master's and doctorates of philosophy and veterinary bioscience which also will collaborate with Rowan's existing medical schools which include the Cooper Rowan School of Medicine in Camden and the School of Osteopathic Medicine as well.

We're also in collaboration with the Graduate School of Biomedical Science and the College of Science and Mathematics.

So there's a lot of interdisciplinary collaboration because of the nature of what vets do and lots of other sciences and even business at the end of the day.

And, you know, importantly, they're going to confer doctorates of veterinary medicine and as well as doctoral degrees, so it's a very exciting new school for the university and obviously to establish a program of this size and scope you need facilities, so what they're going to do is to build a brand new state of the art 185,000 square foot facility to be located on Rowan's campus in GI assboro that the university currently owns.

That facility will include classrooms, I abs, research facility, clinical space, di agnostic space, treatment and operating spaces including small and large animal science and applied science, teaching, office space, other administrative space.

I wanted to add because 1 didn't at the outset that the vet school is exciting for a
variety of reasons. It will be the first doctoral veterinary medicine granting institution in the history of the state of New Jersey. It's only one of six on the East Coast of the United States and one of only 34 in the entirety of the United States.

So it's a very exciting, very unique programfor the university. One that the university thinks is going to really increase its scope, not just regionally but nationally, probably globally given what this particular college of medicine is going to do.

The total project cost for the vet school as one would expect are pretty high, roughly around $\$ 176 \mathrm{mi} \|$ I i on. The university is not financing all of those costs with the proceeds of the bonds, rather they're funded from a few different places.

There's a capital grant from the State of New Jersey in the amount of $\$ 75$ million and there's a grant of about 22 and a half million dollars from the secretary of higher education which was funded through the New Jersey Facilities Trust Fund, so taken together those will fund the capital cost of the vet school.

In addition to capital expenses and, frankly, why the new school is called the Schreiber School of Veterinary Medicine is because of a very, very generous grant from Gerald Schreiber who is the chairman of J\&J snack foods which is down here i $n$ South jersey and sells a whole lot of products and most of the people on this call had probably had it i ncluding pretzels and snow cones and all other stuff.

He's a South Jersey guy, has a commitment to Rowan University and has generously established a 30 million -dol|ar endowment which will be used not for capital but for operating and specifically to establish a schol arship fund for the veterinary school which will have around $\$ 1.3$ mil|ion annually in scholarship opportunities for students.

So we really hope that those monies will attract folks who might not otherwise be able to afford vet schools. It's not an inexpensive way of schooling, so we're hoping that that can offset a lot of those costs and we're excited to keep folks in the region and in New jersey specifically. So that's the vet school.

The other side of the financing is, as l mentioned at the outset, for the continuation of the university's capital program which includes comprehensive facilities and operations, master plan, et cetera.

Specifically, again, these are more general but l'Il go through the categories of what they're looking to do on campus. They're going to i mprove and upgrade various student housing facilities, renovate and improve and upgrade the Iibrary.

They're actually acquiring and renovating an existing school in Glassboro. It's called the GIassboro Intermediate School. What that's going to do is serve to move some administrative functions and space over that building, freeing up space on campus for, you know, students and educational services at the end of the day.

Also going to do renovations,
i mprovements, upgrades, et cetera to a whole host of campus buildings and facilities including Rowan hall which is sort of the centerpiece of the university, the Chamberlain Student Center, the Rowan Student Recreational

Center, west $B$ hall and a couple other spots around campus. A lot of this is big i mprovements, HVAC, roofs, you know, big i mprovements that have been part of the master plan that really need to be done.

Rowan is working with the I mprovement Authority as they have done for a number of years. It has been a really great partnership both for the I mprovement Authority and the university.

Rowan is a leading engine for Gloucester County, so the county and the I mprovement Authority have a commitment to helping them do what they need to do. If we can find ways to finance facilities on their behalf, we're going to do that. Rowan has asked us to do so. Again, so that's why we're here today.

As in past transactions, the structure of this issue will include the I mprovement Authority issuing bonds, loaning the proceeds of those bonds to the university.

The Ioan repayments will be made to mirror debt service on the bonds. The bonds are structured in a way to wrap around the existing debt of the university, sort of try to
maintain sort of what they're paying in debt service and recognizing the increases over time.

Rowan has a whole bunch of debt service coming off in future years, so this wraps around nicely with their overall debt service plan. Josh and Joe can speak to that a little bit more.

We expect amortization of the bonds to be approximately 30 years which corresponds to the useful Iife in aggregate of all the projects to be completed. And, in fact, we had submitted to staff of a detailed analysis of what we were doing and the aggregate and useful I ife for each and then what the overall useful I ife would be so that you could see it matches up for what we expect total amortization length to be

Like l said, it's a very exciting project in the form of the vet school and it's an absolutely necessary project in the form of the university's master plan.

We've got representatives of the university to speak to all of the things that are going on including these projects and, of
course, the I mprovement Authority and our financial advisor to answer any technical questions or financial questions that you might have.

So with that $\left.\right|^{\prime} \|$ turn it back over to the director and the members of the board.

MS. SUAREZ: I was at Rowan University I ast week, took some pictures of the bannering that is now at Rowan and sent it to staff regarding the new veterinary school that's coming.

I do not have any specific questions. | think most of what $\mid$ would have pushed a ittle bit on for additional information was already addressed, so thank you for that, Mr. Winitsky.

Mostly just kind of centering around some of the wrapping around of the existing school debt, some of this conversation just about Rowan's total debt and how much of that actually is with Gloucester County I mprovement Authority which 1 know we talked about a ittle bit too during our pre-meeting, so appreciate all of that information.

So at this juncture I'm going to open it up to the board members or the public to see if
they have any additional questions they'd like to ask.

MS. RODRIGUEZ: I'm really excited about
the school and I wish it had been around ten years ago. So \|'m really, really excited. I'm all about education and this is really, really exciting and definitely needed.

MS. SUAREZ: |'\|l add that staff told me
I'm not allowed a career change because veterinary medicine l was told 1 can't have anymore hats.

If there are any other questions or comments, I will ask for a motion to issue positive findings.

MS. RODRI GUEZ: I make a motion.
MR. CLOSE: Second.
MR. BENNETT: Ms. Rodriguez.
Mr. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.

MR. BENNETT: And Ms. Rodriguez?
MS. RODRI GUEZ: Yes. Congratulations and I ots of luck.

MS. SUAREZ: Okay. The next applicant on today's agenda was the Jersey City Municipal Utilities Authority which has been deferred. Mr. Jessup?

MR. JESSUP: You got it, application deferred.

MS. SUAREZ: We're going to move on to the final applicant appearing before the board today which is the Union County I mprovement Authority.

I think 1 see $M r$. Draikiwicz.
MR. DRAI KI WICZ: John Draiki wicz from Gibbons Law, P.C., bond counsel for the Union County Improvement Authority in connection with this transaction as well as we have Bibi Taylor, the executive director of the authority, and Dieter Lerch.

BIBI TAYLOR and DIETER LERCH, after having been duly sworn, was examined and testified as follows:

MR. DRAI KI WICZ: By the way, thank you for the hour-long presentation of the Jeff Winitsky show. It was great hearing Jeff speak for the last hour. Jeff, congratulations.

The Union County Improvement Authority received positive findings from the local finance board on April 14th, 2021 in connection with the issuance of not to exceed 120 million of its county guaranteed lease revenue bonds. The proceeds of which will be used to finance the planning, design, construction and equipment of the new government complex.

The bonds will be secured by lease payments pursuant to a lease agreement between the authority and the county and would al so be secured by a Union County guarantee.

The transaction was delayed due to a I awsuit that challenged the design procurement process which challenge was successful.

The legal challenge delayed the word of the contract for construction by more than two years. The authority will now go out to public bid in November of 2023 with the award of the construction contract expected in early 2024 . The bond financing will follow shortly
thereafter. The changes to local finance board application which is heard again on April 14th, 2021 was really threefold.

One was the budget for the project is now \$152, 300, 000.

Two, the funding sources in addition to the bonds will be state grants in the amount of \$27.3 million and the contribution from the County of Union of $\$ 5$ million.

The third item that changed was obviously the maturity schedule which was pushed back two and a half years and since that time, you know, interest rates have risen as well.

We included a set of numbers, financial numbers for the review by the board. So those were the three changes that occurred since the application was positively received as positive findings two years ago.

We would be happy to answer any questions at this time.

MS. SUAREZ: Okay. Thank you very much
for that. I think the only question that
have, Mr. Draikiwicz, and perhaps we can just
go in a little greater detail, 1 do know that
now the costs have increased for the project by about $\$ 30 \mathrm{mil\mid ion}$.

If we cango into a iftle detail as to what the increases were a result of, I think that would be helpful for the board.

MR. DRAIKIWICZ: If I could pass that question along probably to Bibi or Dieter.

MR. LERCH: The original contract was a design built contract, so the actual price was negoti ated and the negotiated price at that time was $\$ 123$ million. That was approximately two and a half years ago now. So two things.. really the major increase now, we're looking at direct course of about $\$ 130$ million now for the hard course and that's really as a result of our consultants for factoring in the inflation.

So it's really inflationary cost factor on the hard cost which increased the total budget. As you said the good news, though, when we did the original application, we did not have the state contributions. We now have the state contribution of $\$ 27 \mathrm{mill}$ ion to offset it.

MS. SUAREZ: Ms. Taylor, is there anything you wanted to add on that?

MS. TAYLOR: We did receive an estimate from our architect of record. We had an independent estimate on the design of the new building under a design of mid-build scenario.

So that's where there is costs adjustments since the pandemic and with some of the shortages and supplies.

MR. DRAI KI WICZ: If I may add, the Iegal structures had no changes.

MS. SUAREZ: I'm going to open up to see
if there are any other questions or comments from the board members or anyone from the public.

Hearing none, do we have a motion to
issue positive findings?
MR. AVERY: So moved.
MS. RODRIGUEZ: Second.
MR. BENNETT: Mr. Avery move and
Ms. Rodriguez second. Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yeah.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?

MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion approved.
MS. SUAREZ: So the last item on the agenda for today is the approval of the local finance board 2024 meeting schedule. I believe all of the dates will be on the second Wednesday of each month. The schedule will be posted on our website, so l'm going to ask if we have a motion to adopt as submitted.

MR. CLOSE: Make the motion to adopt.
MR. AVERY: Second.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: Ms. Rodriguez?
MS. RODRIGUEZ: Yes.
MR. BENNETT: Motion is approved.
MS. SUAREZ: Okay. Then l believe that
concludes our agenda, so l'm going to ask a motion to adjourn.

MR. CLOSE: So moved.
MR. AVERY: Second.
MR. BENNETT: Mr. Avery and Mr. Close.
Ms. Suarez?
MS. SUAREZ: Yes.
MR. BENNETT: Mr. Di Rocco?
MR. DI ROCCO: Yes.
MR. BENNETT: Mr. Close?
MR. CLOSE: Yes.
MR. BENNETT: Mr. Avery?
MR. AVERY: Yes.
MR. BENNETT: And Ms. Rodriguez?
MS. RODRIGUEZ: Yes. And I need to make a comment. The director doesn't have a new title. The director has a new position and she is the acting commissioner of the Department of Community Affairs of New Jersey. I'mgoing to I eave it right there.

MS. SUAREZ: Thank you, Ms. Rodriguez.
(Hearing concluded at 1:00 p.m.)

3 STATE OF NEW JERSEY
SS.

21 interested in the action.
COUNTY OF CAMDEN in the above-captioned matter.
CE RT I F I CA TI ON

I, AUBREY MCNALLY, a Certified Court reporter and Notary Public of the State of New Jersey, do hereby certify that 1 reported the hearing in the above-captioned matter; that the said witness was duly sworn by me; that the reading and signing of the deposition were waived by said witness and by counsel for the respective parties; That the foregoing is a true and correct transcript of the stenographic notes of testimony taken by me

I further certify that I am not an attorney or counsel for any of the parties, nor a relative or employee of any attorney or counsel connected with this action, nor financially


| A | 62:10, 20, 22, 23 | 39:18, 21 40:5 | 78:10 |
| :---: | :---: | :---: | :---: |
| a (306) | 63:1,1,11,17 | 42:4 45:16 | acting (1) |
| 2:4, 23 3:2,18 | 65:1,3 66:19 | 46:6 47:22 | 99:16 |
| 3:22 4:13,17 | 66:25 67:1, 5,9 | 51:3,12, 14 | action (2) |
| 6:23 7:9,19 | 67:10 68:1,9,9 | 52:5 53:21 | 100: 20, 21 |
| 8:9,19, 21 9:1 | 68:11,21,25 | 56:3, 7, 10, 18 | active (1) |
| 9:311:1, 7, 10 | 69:9 70:6,22 | 57:10, 12 63:22 | 58:21 |
| 11:14, 22'12:5 | 70:24,25 71:2 | 64:4,5 71:15 | actual (4) |
| 12:6,17 13:3,7 | 71:9,11, 20, 24 | 72:16,17 77:11 | 46:8 49:4 80:1 |
| 13:8, $1214: 17$ | 72:15,16,16 | 77:12,18 79:1 | 96:9 |
| 15:7, $1116: 6,8$ | $73: 8,74: 6,8,10$ | 79:12,22 86:21 | actually (13) |
| 16:12, 13, 14 | 74:11,12,13 | 91:19, 21 92:3 | 28:5,6 29:8 |
| 17:10, 15, 21 | 75:4,6, 11, 20 | 92:6 96:2,14 | $34: 743: 21$ |
| 18:2,720:5, 15 | $76: 5,8,10,12$ | above (2) | 58:4 59:17 |
| 20:17,19 21:5 | 77:6 78:13,17 | 1:10 51:1 | 64:22 72:22 |
| 21:7,12,17,19 | 78:17,19 79:1 | above-captio | 74:11 79:20 |
| 22: 6', $24,24{ }^{\prime}$ | 79:2,4,9,14,16 | 100:10,16 | 88:12 91:20 |
| 23:7,11, 13, 14 | 79:24 80:16,17 | absolute (1) | add (8) |
| 24:1, 3, 16, 22 | 80:21 81:3,8,9 | 56:1 | 15:24 39:20 |
| 26:11, $2027: 5$ | 81:20,23 82:22 | absolutely (6) | 42:16 78:13 |
| 27:10, 20 28:13 | 83:9 85:4,11 | 11:3 12:8 50:16 | 85:24 92:8 |
| 28:21-29:17 | 85:12,14,25 | 71:1 81:6 | 96:25 97:8 |
| 30:1 31:17 | 86:7,18,19, 21 | 90:21 | addition (7) |
| 32:1, 3, 4, 9, 16 | 86:21 87:4,7 | academic (2) | 31:25 34:7,21 |
| $32: 16,2433: 1$ | 87:11, 11, 13, 16 | 84:2,14 | 68:3 75:24 |
| 33:12, 21, 22 | 87:23 88:21 | academy (1) | 87:195:6 |
| $34: 3,10,12,13$ | 89:1,2,7,8,11 | 7:17 | additional (9) |
| 34:14,15 35:1 | 89:13, 24 90:4 | access (1) | 12:24 18:7 |
| $35: 6$ 36:9 | 90:7,13,19 | 79:8 | $24: 2147: 10,14$ |
| 37:24 38:9,18 | 91:13, 21 92:9 | accessories (3) | 54:13 75:8 |
| 38:22 39:3,16 | 92:13,15 94:14 | 6:25 19:19,25 | 91:14 92:1 |
| 39:16, 21 40:1 | 94:16, 17 95:12 | accident (1) | addressed (1) |
| 40:2,6, 8, 9, 10 | 95:15, 25 96:3 | 13:13 | 91:15 |
| 40:16, 17, 18, 22 | $96: 4,8,12,15$ | a c commodatio | adequate (2) |
| 40:23, $2441: 10$ | 97:4,14 98:11 | 53:20 | 15:15 53:18 |
| 41:17, 21, 24,25 | 98:24 99:14,14 | accommodatio | adjourn (1) |
| 42:5,9,10, 11 | 99:15 100:1,7 | 64:18 | 98:25 |
| 42:20, 21, 22, 24 | 100:14,18 | accordance (1) | adjust ments (1) |
| 43:6,14,15 | AA3 (1) | 80:23 | 97:6 |
| $44: 3,8,8,12,14$ | 41:24 | account (8) | administrati |
| $44: 17,1846: 11$ | Aberdeen (2) $25: 15,21$ |  | $\begin{aligned} & 38: 585: 23 \\ & 88: 16 \end{aligned}$ |
| $46: 16,1947: 24$ $48: 12$ $49: 3,8$ | $\begin{aligned} & 25: 15,21 \\ & \text { able }(11) \end{aligned}$ | $45: 15,2146: 23$ $52: 1164: 18$ | $\begin{gathered} 88: 16 \\ \text { administrato... } \end{gathered}$ |
| $\begin{aligned} & 48: 1249: 3,8 \\ & 49: 11,12,12,13 \end{aligned}$ | 8:10, 20, $2111: 1$ | $52: 116418$ accounts 45 | $\begin{aligned} & \text { administrato } \\ & 6: 99: 14 \quad 60: 22 \end{aligned}$ |
| 49:19, 20 ( $50: 2$ | 13:15 16:5 | 45:5,11,13,14 | admit (1) |
| 50:8 51:1,3,5 | 17:8,12 25:24 | 45:20 | 17:6 |
| 51:6 52:1,7 | 64:22 87:20 | acquire (1) | adopt (3) |
| 53:7,19 54:4 | about (53) | 38:2 | 2:4 98:11,12 |
| 55:10, 17 56:5 | 9:18 10:3 11:9 | acquiring (1) | adoption (1) |
| 56:9, $9,1057: 9$ | 11:15, 19 12:6 | 88:12 | 66:19 |
| 57:18,19,19, 25 | 12:15 22:24 | acquisition (5) | advance (2) |
| $58: 6,7,24$ | 23:13 28:18 | 7:5 10:4 22:21 | 40:14 63:3 |
| 59:15, 23 61:14 | 33:13,15,17 | 31:17 32:3 | advanced (1) |
| 61:24 62:4,4,9 | $34: 8,13$ 35:6 | across (1) | 35:18 |





| 54:16, 25 55:3 | balancing (1) | 56:1,21 58:2 | 89:4,8 92:4 |
| :---: | :---: | :---: | :---: |
| 55:8 56:22 | 16:9 | 59:13,17 63:20 | 93: 6, 23 |
| 58:8,16,17 | Bank (2) | 63: 24,25 64:1 | before (24) |
| 59:24 $600: 7,8$ | 45:6,21 | 64:22 67:21 | $1: 5,6 \quad 2: 2,21,23$ |
| 65: 12,13 69:13 69:14, 21,22 | $\begin{array}{ll}\text { banks } & (2) \\ 45: 6 & 49: 16\end{array}$ | $70: 15$ $74: 4,15: 17$ |  |
| 82:10, 11, $92: 24$ | bannering (1) | 75:13,23 76:5 | 20:12 23:20 |
| 92:25 97:16,18 | 91:8 | 76:20 77:16 | 25:14 30:22 |
| 97:25 98:1,13 | Baroot (1) | 78:2,9,19 79:9 | 32:22 37:13 |
| 98:18,19 99:2 | 73:13 | 81:14 83:24 | 48:11 59:4 |
| 99:3,10,11 | base (2) | 85:16 86:1 | 60:16 62:17 |
| award (1) | 7:24 10:15 | 87:14, 20 89:5 | 76:877:25 |
| 94:23 | based (7) | 89:22 90:10,12 | 93:11 |
| awarded (1) | 10:13,14 12:10 | 90:16,18 94:10 | beginning (3) |
| 73:24 | 13:18 18:15 | 94:13,15 95:7 | 41:1,5 76:19 |
| aware (5) | 52:6 75:13 | 95:20 96:5 | behalf (5) |
| 6:6 35:23 56:25 | basically (2) | 98:8,9 | 13:4 61:12 |
| 66:22 84:1 | 73:6 74:7 | Beach (1) | 66:12 83 |
| away (4) | basis (4) | 73:17 | 89:15 |
| 35:9,23 46:16 | 2:25 3:20 40:24 | bear (1) | being (19) |
| 73:18 | 83:10 | 47:1 | 1:10 10:21 15:2 |
| a. m (3) | battleship (13) | bearing (2) | 22:4,5 29:24 |
| 1:10 29:13,20 | 70:1171:12 | 46:23 81:5 | 31:20 40:7 |
| B | 72:22,25 73: 1 | bears (1) | 41:23 43:15, 24 |
| B (1) | 78:14 79:8,12 | because (28) | 68:12 71:24 |
| 89:1 | 80:19 81:20 | 8:1,6 9:21 | 75:3 80 :14 |
| bachelor's (1) | battleships (1) | 10:22 12:22 | 81:4 83:15 |
| 84:18 | 72:8 | 16:10 17:5 | believe (16) |
| back (15) | be (116) | 24:7 32:8 45:8 | 2:1 6:1 9:7 |
| 7:7 10:13,19 | 2:2 7:21 8:10 | 47:20 51:15 | 11:5 25:17 |
| 17:15 24:11 | 8:20,20,21 | 52:22 54:22 | 31:3 35:11 |
| 63:873:11 | 10:11, 12 11:1 | 63:21 64:1,12 | 37:2,8 43:6 |
| 77:4, 7, 8, 8, 17 | 11:1, 6, 11, 15 | 71:16 72:15 | 44:15 56:13 |
| 78:20 91:5 | 11:19 12:10 | 77:1 78:8 | 65:19 81:2 |
| 95:12 | 13:15,19 14:25 | 79:21 81:17 | 98:7,23 |
| background (1) | 15:11 16:5,12 | 83:23 85:5,24 | beneficial (1) |
| 5:15 | 17: $8,12,13$ | 87:4 92:9 | 39:10 |
| balance (33) | 19:19,25 20:17 | become (3) | benefit (1) |
| 11:8,12 12:13 | 21:13,16 23:16 | 8:14 51:7 53:25 | 11:2 |
| 12:24 13:23 | 24:10,12 26:16 | been (37) | benefits (2) |
| 15:2,13 30:13 | 27:7,9,14,25 | 6:15 10:5 14:12 | 75:14 81 |
| 40:11,16,20,22 | 28:4 29:13,19 | 15:14 17:20 | BENNETT (99) |
| 41:12,19 42:9 | 31:4 35:7 37:9 | 18:1 19:11 | $1: 142: 8,10,12$ |
| 42:15, 24 43:24 | 38:1, 3, 20, 23 | 20:3 22:9,23 | $2: 14,16,18 \quad 3: 4$ |
| 44:16 45:17 | 39:12 40:11 | 24:11 26:6,19 | 3:7,9,11, 13, 15 |
| 46:12 47:15,23 | 41:9 42:9 | 28:25 31:7 | 3:25 4:3,5,7,9 |
| 48:16 49:25 | 43:18 44:13,17 | 37:16 41:23 | 4:11,20,23, 25 |
| 50:13 51: 15,22 | 45:2 $46: 547: 5$ | $50: 6$ 53:11 | 5: $2,4,618: 11$ |
| 52:21 54:22 | 47:10 48:5,22 | $61: 6$ 63:13 | 18: $14,18,20,22$ |
| 56:25 57:7 | 48:24 49:16,18 | 64:10, 17 66:7 | 24:25 25:3, 5, 7 |
| 71:23 | 51:5 52:7,17 | 70:19, 74:17, 21 | 25:9,11 30: 4, 8 |
| balances (3) | 52:19 53:2 | 75:18 76:6,11 | $30: 10,14,16,18$ |
| 14:22 17:1 57:5 | 54:17,17,21 | 79:24 81:8 | 36:13, 16, 18, 20 |


| 36:22,24 58:10 | 55:18 56:11 | 90:9 94:9,13 | 44:23 55:1,7 |
| :---: | :---: | :---: | :---: |
| 58: $12,14,16,18$ | 68:21 72: 16,17 | 95:7 | 75:3 76:11 |
| 58:20 60: $1,3,5$ | 81:20 90:8 | books (1) | 95:4 96:19 |
| 60:7,9,11 65:5 | 91:14,22 | 42:17 | build (1) |
| 65:8,16,12,14 | Blake (1) | borne $46: 5$ | building (2) |
| 69:19, 21, 23, 25 | blasting (1) | borrow (1) | 88:17 97:4 |
| $82: 3,6,8,10,12$ | 76:20 | 12:11 | buildings (2) |
| 82:14 92:17,20 | blocks (2) | borrowing (2) | 67:13 88:22 |
| 92:22,24 93:1 | 77:1,2 | 11:22 12:21 | built (2) |
| 97:18,21,23,25 | blue (1) | both (8) | 73:2 96:9 |
| 98:2,4,14,16 | 72:23 | 5:16 10:25 33:2 | bunch (1) |
| 98:18, 20, 22 | board (52) | 53:4 55:11 | 90:4 |
| 99:3, 6, 8, 10, 12 | 1:1,6,12 2:2, 21 | 69:10 81:24 | business (1) |
| best (10) | 2:23 4:12 5:12 | 89:9 | 85:7 |
| 16:19 17:13 | 5:25 6:4,8 | bottom (4) | but (70) |
| 18:3,23 25:12 | 9:22 11:21 | 73:17 74:24 | 8:16 9:23 11:7 |
| 37:2 43:5 | 12:3 19:1,5 | 76:23 77:13 | 16:8,20 17:10 |
| 44:20 56:20 | 20:6 24:18 | bounce (1) | 18:2,15 20:19 |
| 83:12 | 25:15,23 26:24 | 76:25 | 23:4 24:6,18 |
| better (6) | 27:5 29:6 | boxes (1) | 26:1 32:7,15 |
| 53:9 68:9,9 | 30:22 36:6 | 83:15 | 32:24 35:23 |
| 69:171:17 | 42:3 46:14 | Boyle (4) | 38:17,20,22 |
| 72:15 | 47:6 50:14,17 | 19:4,10 23:7,11 | 40:7,23 41:6 |
| bet ween (6) | 54:11 58:5 | brand (1) | 41:14 42:5 |
| 20:21 22:25 | 60:17 62:17 | 85:14 | 43:19 44:16 |
| 23:8 40:25 | 64:6,25 65:18 | breaches (1) | 45:1, 10 46:15 |
| 46:4 94:14 | 66:22 69:8 | 80: 8 | 47: 6, 8, 18, 22 |
| beyond (1) | 71:3 81:22 | Bremerton (2) | 48:15 $49: 2,22$ |
| 38:8 | 82:16 84:1 | 73:19 74:1 | 50:6,13 51:20 |
| Bi bi (3) | 91:6,25 93:11 | BRIAN (1) | 52:10,19 55: 16 |
| 93:18,22 96:7 | 94:7 95:1,16 | 6:14 | 55:23 56:2,9 |
| bid (4) | 96:5 97:12 | Bridge (1) | 56:17 57:17 |
| 26:20,22 48:20 | 98:7 | 76:17 | 59:14,19 63:16 |
| 94:23 | board's (3) | briefly (1) | 64:1, 5, 19 |
| bidders (1) | 3:17 13:5 29:24 | 71:17 | 67:10 71:17,22 |
| 49:17 | body (1) | bring (2) | 72:6, 14 75:11 |
| bids (2) | 82:16 | 44:4 79:6 | 76:2,11 77:25 |
| 26:21 39:9 | bond (9) | broad (1) | 79:23 80:13,18 |
| big (4) | 8:2 40:9 60:20 | $67: 7$ | 83:18 86:10 |
| 38:19 39:16 | 62:15 65:22 | broadband (1) | 87:15 88:7 |
| 89:2,3 | 70:5 82:20 | 7:14 | buy (1) |
| bill (2) | 93:16 94:25 | brought (4) | 32:15 |
| 33: 15, 16 | bonded (1) | 16:12 22:9 | buying (1) |
| billion (1) | 31:16 | 28:25 73:11 | 46:3 |
| $39: 25$ <br> Biomedical (1) | $\begin{aligned} & \text { bonds (27) } \\ & 32: 4 \quad 40: 7 \quad 41: 17 \end{aligned}$ | Bruce (3) | $\text { by ( } 411$ |
| $\begin{aligned} & \text { Biomedical (1) } \\ & 85: 2 \end{aligned}$ | 32:4 61:17, 19 | 3runswick (5) | 5:16 $8: 13$ 9:8 8 10:22 |
| bioscience (3) | 62:22,25 66:17 | 30:22 31:14 | 12:22 13:7 |
| 84:9,16,21 | 66:21 67:25 | 32:19,20 34:9 | 14:2 19:20 |
| bit (16) | 68:3,12 71:5,8 | budget (14) | 21:23 23:16 |
| 18:2 23:7 38:9 | 71:20 80:15 | 10:8 21:14 22:5 | 28:13 29:12, 22 |
| 43:16 44:14 | 83:9 86:17 | 28:3 40:19 | 31:13 33:20 |
| 46:19 53:7 | 89:20,21,23,23 | 42:20 43:2 | 38:3 39:1,3 |


| 41:15 48:2 | 80:13 87: 22 | CCR (1) | 71:10 |
| :---: | :---: | :---: | :---: |
| 52:25 54:3 | 89:14 90:7 | 100:25 | check (1) |
| 55:5 61:15 | 95:24 96:3 | CD (1) | 36:2 |
| 66:19 71:25 | Canal (1) | 51:25 | checked (1) |
| 75:18 80:3,7 | 74:1 | cell (2) | 35:11 |
| 94:1,13,16, 21 | candor (2) | 79:7,8 | checking (1) |
| 95:16 96:1 | 9:19 18:5 | center (5) | 45:7 |
| 100:11,12,13 | can't (7) | 10:10,11 74:10 | Chevy (1) |
| 100:15 | 59:19 72:12 | 88:25 89:1 | 38:2 |
| C | 77:2 79:7,13 | centering (1) | $\begin{array}{lll}\text { chief (6) } \\ 37: 8 & \\ 50: 5 & 52: 13\end{array}$ |
| C (3) | capacity (1) | centerpiece (1) | 3 $3: 8 \mathrm{8} \quad 60: 23$ |
| 4:15 100:1,1 | 46:21 | 88:24 | 66:1 |
| cab (1) | capital (16) | certainly (11) | chose (4) |
| 26:12 | 27:8 38:24 | 16:7 17:3,11 | 9:3 16:11 20:6 |
| cable (1) | 39:11 65:20 | 33:5 44:17 | 26:24 |
| 77:15 | 66:24 67:4,5 | 45:2 46:13 | circumstance |
| California (1) | 67:19 83:10, 20 | 55:16 57:11 | 18:3 56:19 |
| 73:18 | 83:21 86:19, 25 | 63:14 80:16 | city (14) |
| call (8) | 87:1,14 88:3 | Certified (2) | 60:17, 20, 21, 22 |
| 5:17 34:23 50:1 | capture (1) | 1:7100:7 | 61:1,12,15,18 |
| 53:12,23 57:10 | 48:1 | certify (3) | 62:2, 22 71:13 |
| 83:19 87:8 | captured (1) | 80:14 100:9,17 | 72:6 $75: 15$ |
| called (3) | 53:2 | cetera (8) | 93:5 |
| 5:21 87:2 88:14 | cardiac (1) | 41:14 42:14 | clarifying (1) |
| calling (1) | 78:18 | 47:25 48:12 | 79:19 |
| 75:11 | career (5) | 80:9 84:7 88:5 | clarity (1) |
| calls (1) | 53:10, 22 54:4 | 88:21 | 45:24 |
| 33:6 | 54:13 92:9 | CFO (1) | classrooms (1) |
| calm (1) | carrying (1) | 70:10 | 85:18 |
| 50:11 | 56:10 | chained (1) | clear (1) |
| Camden (16) | Carson (3) | 77:13 | 8:5 |
| 65:18, 22 66:2 | 6:9,14 10:8 | chair man (3) | clinical (1) |
| 66:12,13 70:2 | case (6) | 31:1 35:21 87:5 | 85:19 |
| 70:5,9 71:4, 13 | 13:3 16:15 | challenge (2) | Clinton (1) |
| 72:6 75:15,17 | 35:19 51:16 | 94:19, 20 | 77:9 |
| 77:10 84:24 | 52:19 67:3 | challenged (1) | close (68) |
| 100:5 | cash (15) | 94:18 | 1:15 2:12,13 |
| camera (1) | 14:19 32:11,13 | Chamberlain (1) | 3:11,12, 24, 25 |
| 5:19 | 42:13 44:8,9 | 88:24 | $4: 5,6,25$ 5:1 |
| campus (5) | 44:16 45:3 | chance (1) | $12: 6,913: 6,17$ |
| 85:16 88:8,17 | 48:3,10,17, 21 | 14:3 | 14:2,5,21 15:9 |
| 88:22 89:2 | $49: 1155: 14$ | change (5) | 16:17,18 18:14 |
| can (33) | 59:8 | 8:12 $28: 5$ 31:20 | 18:15 25:5,6 |
| 5:22 6:12 10:7 | cast (1) | 47:2 92:9 | 30:3,5,10,11 |
| 16:2 17:21 | 57:5 | changed (3) | 36:18, 19 45:15 |
| 18:3 23:7 $26: 2$ | catastrophic. | 53:14 54:1 | $50: 20$ 51:9,13 |
| 35:21,25 43:7 | $13: 4,7$ | 95:10 | 51:18 57:13 |
| 44:13, 20 48: 1 | categories (2) | changes (5) | 58:9,14,15 |
| $50: 5$ 52:13, 21 | 67:11 88:7 | 54:3 64:17 95:1 | $59: 2560: 5,6$ |
| 52:22 53:1 | categorize (1) | 95:17 97:9 | $64: 2265: 4,6$ |
| 56:763:12,15 | $83: 14$ | channels (1) | $65: 10,1169: 12$ |
| 66:10 67:10 | categorized (1) | 20:14 | 69:14,19, 20 |
| 70:16 76:3,13 | 67:8 | charge (1) | 82:1,3,8,9 |


|  |  |  |  |
| :---: | :---: | :---: | :---: |


| 61:24 62:20 | 41:10,17 43:14 | 12:19 | 26:3,5 28:18,22 |
| :---: | :---: | :---: | :---: |
| 71:21 86:13,25 | 62:23 78:17 | date (6) | 29:3 |
| 96:17,18 | 89:1 | 1:10 22:9 29:1 | degrees (2) |
| costly (2) | course (8) | 29:22 64:12 | 84:18 85:10 |
| $38: 10 \quad 52: 23$ | 13:22 15:12 | $77: 23$ | Del aware (2) |
| costs (13) | 31:25 47:8 | dates (1) | 71:13 81:7 |
| 22:3,4 47:10,14 | 50:15 91:1 | 98:8 | del ayed (2) |
| 47:21 49:4 | 96:14,15 | day (10) | 94:17, 20 |
| 62:21 71:23,24 | Court (2) | 8:6 40:2 $48: 7$ | delivery (3) |
| 86:16 87:23 | 1:7 100:8 | 48:25 53:23 | 27:14 28:16 |
| 96:1 97:5 | cover (1) | 73:4 80:6,12 | 32:8 |
| could (14) | 53:22 | 85:7 88:19 | demographics |
| 9:8 16:10 18:1 | creates (1) | days (4) | 53:14 |
| 32:12 41:6,7 | 62:13 | 77:12,20 78:17 | department (10) |
| 43:18 47:5 | credit (2) | 79:17 | 7:12 8:11 20:22 |
| 48:8,10, 24 | 41:16 55:11 | dealt (1) | 23:2 53:11, 20 |
| 58:6 90:16 | crews (1) | 75:5 | 53:20 61:20 |
| 96:6 | 54:6 | debt (27) | 67:15 99:16 |
| $\begin{aligned} & \text { couldn't (1) } \\ & \text { 49:11 } \end{aligned}$ | criteria (1) $41: 19$ | $\begin{aligned} & 8: 2512: 22 \quad 15: 4 \\ & 16: 13: 32: 25 \end{aligned}$ | $\begin{aligned} & \text { deposition (1) } \\ & 100: 12 \end{aligned}$ |
| council (4) | critical (1) | 33:9,14 39:14 | depreciated (1) |
| 20:8, 21 23:4,5 | 76:2 | 39:22, 25 51:1 | 8:17 |
| counsel (12) | crux (1) | 51:11 52:25 | derived (1) |
| 6:3 31:2 37:6 | 47:9 | 55:12 62:25 | 27:7 |
| 60:20 65:22 | Cubiel (10) | 68:2,13,14, 23 | described (1) |
| 70:5 82:21 | 6:2,5,14 9:14 | 72:10 89:23, 25 | 15:17 |
| 83:2 93:16 | 10:711:13 | 90:1,4,6 91:18 | describing (1) |
| 100:13,18,19 | 13:2,11, 25 | 91:19 | 50:11 |
| counter (1) | 14:4 | debts (1) | design (5) |
| 55:17 | curious (4) | 62:13 | 94:11,18 96:9 |
| country (1) | 9:18 11:9 12:9 | decided (4) | 97:3,4 |
| 72:7 | 12:20 | 11:21 16:8 | detail (2) |
| county (51) | current (10) | 23:20 73:21 | 95:25 96:3 |
| 20:13, 22 23:1 | 7:13 9:4 21:15 | decision (5) | detailed (1) |
| 23:12, 15,17,19 | 28:4 32:23 | 11:9 14:20 | 90:13 |
| 23:22 65:19,20 | 33:14,15 39:18 | 20:23 23:5 | details (4) |
| 65:22 66:2,4 | 54:18 68:16 | 74:4 | 8:25 57:20 67:7 |
| 66:12, 13, 16, 19 | currently (11) | decisions (2) | 71:15 |
| 66:23 67:14,19 | 7:2 8:11,16,20 | 20:24 55:9 | determinatio. |
| 67:25 68:4,6 | 20:15 27:17 | decommission | 2:24 3:19 80:1 |
| 68:10 69:3,11 | 29:1144:9 | 73:14 | determined (3) |
| 70:2,5,9 71:4 | 62:9 71:12 | decorated (1) | 40:15 84:7,12 |
| 71:7 72:4,6,9 | 85:17 | 73:1 | detrimental (1) |
| 75:10, 12, 15 | custom (1) | decrease (1) | 20:18 |
| 81:25 82:17, 21 | 34:14 | 53:15 | development (1) |
| 89:12,12 91:20 | cutting (1) | deep (1) | 61:21 |
| 93:12,17 94:5 | 84:15 | 72:23 | developmenta |
| 94:9, 15, 16 |  | defer (1) | 34:11 |
| 95:9 100:5 | D | 59:18 | diagnostic (1) |
| county's (3) | D (3) | deferred (2) | 85:20 |
| 66:24 67:4 | 1:7 4:15 100:25 | 93:6,9 | did (16) |
| 68:14 | DANA (1) | definitely (2) | $9: 1714: 17,24$ |
| couple (9) | 1:17 | 17:8 92:7 | 15:2 20:24 |
| 22:7 40:6,16 | data (1) | DeGiglio (5) | 22:12 $34: 8$ |



| 54:22 55:24 | 44:24 77:20 | emphasize (1) | equivalent (1) |
| :---: | :---: | :---: | :---: |
| 57:970:14 | 90:15 98:9 | 17:14 | 59:9 |
| 78:79:13,19 | early (8) | employee (1) | era (1) |
| 80:12 83:3 | 16:2,3,7,21,25 | 100:19 | 73:10 |
| double (2) | 17:13 18:16 | employees (1) | error (1) |
| 36:2 63:11 | 94:24 | 54:17 | 40:1 |
| down (20) | earned (1) | EMS (2) | especially (1) |
| 11:6,10 12:7 | 52:5 | 7:20 10:25 | 46:12 |
| 13:8 14:25 | earnings (2) | encrustation. | establish (3) |
| 16:2,3,24,25 | 48:17 49:6 | 81:11 | 84:12 85:12 |
| 17:12 30:12 | East (8) | end (14) | 87:15 |
| 32:7,13 49:2 | 30:22 31:14 | 8:4, 6, 13, 17 | established (1) |
| 72:19 76:18 | 32:19,20 34:9 | 17:16 20:12 | 87:13 |
| 77:4,13 78:25 | 73:13 74:2 | 40:1 48:7,25 | estimate (3) |
| 87:6 | 86:4 | 77:20 80:6,12 | 11:16 97:1,3 |
| Dr (1) | economic (3) | 85:7 88:19 | et (8) |
| 4:3 | 48:13 56:14 | endowment (1) | 41:14 42:14 |
| Draikiwicz (8) | 75:14 | 87:14 | 47:25 48:11 |
| 83: 2 93:14,15 | Ed (9) | engine (9) | 80:8 84:6 88:5 |
| 93:15 94:1 | 37:8,15 44:13 | 11:18 34:16,18 | 88:21 |
| 95:24 96:6 | 44:25 50:5 | 34:20,21,22,25 | ethics (1) |
| 97:8 | 52:13 53:1,6 | 54:4 89:11 | 5:8 |
| drastically (2) | 59:19 | engineer (1) | Etschman (12) |
| 53:14 54:1 | educated (1) | 80:13 | 37:8,15 45:5,14 |
| dredge (3) | 57:10 | engineering (2) | 45:19 53: 8 |
| 76:4,7,7 | education (2) | 80:5,17 | 54:11,19 55:1 |
| dry (13) | 86:22 92:6 | engineers (3) | 55:4 58:3 |
| 73:17 74:15,17 | educational (2) | 75:19 76:3 | 59:20 |
| 74:24 75:13,20 | 79:9 88:18 | 80:20 | evaluate (1) |
| 75:22 76:19 | Edwards (6) | enough (3) | 16:21 |
| 77:19,23,25 | 37:10,16 49:9 | 34:18 45:1 | evaluations (1) |
| 78:2 80:3 | 50:25 51:11,17 | 50:11 | 55:12 |
| duee (4) ${ }_{23: 24}$ | effect (1) | ensure (3) | Evan (3) |
| $23: 24$ $53: 27: 25$ $54: 17$ | 28:3 | 53:17 56:4 59:5 | 14:4,8,11 |
| 53:2 94:17 | effectively (1) | ensures (1) | even (14) |
| duly (11) | 53:5 | 59:12 | 8:19 14:25 |
| 6:15 14:12 | efficient (1) | enter (1) | 46:22,22 49:2 |
| 19:11 26:6 | 9:9 | 37:23 | 51:15, 23, 25 |
| 31:7 37:16 | eight (1) | entire (1) | 52:8 57:25 |
| 61: 6 66:7 | 74:19 | 8:13 | 64:1 68:6 |
| 70:19 93:23 | either (1) | entirety (3) | 76:10 85:6 |
| 100:11 | 35:1 | 38:16 44:15 | event (2) |
| duration (1) | elected (1) | 86:6 | 35:2 72:11 |
| 59:11 ${ }_{\text {during (1) }}$ | 32:15 | entity (2) | ever (2) |
| $\begin{aligned} & \text { during (1) } \\ & 91: 22 \end{aligned}$ | election (1) | $\begin{aligned} & 24: 871: 10 \\ & \text { equal (1) } \end{aligned}$ | 78:6,8 every (6) |
| duty (2) | el ement (1) | $\begin{aligned} & \text { equal } \\ & 52: 18 \end{aligned}$ | $10: 5,9,14 \quad 53: 22$ |
| 54:6 74:12 | 41:24 | equally (1) | 74:16 79:23 |
| E | eliminate (1) | - 18 | everybody ( 4 ) |
| E (1) | else (2) | equipment | 53:15 64:13 |
| 100:1 | 53:2 83:4 | 15:18 19:19,24 | everyone (3) |
| each (6) | emergency (1) | 20:25 21:21 | $17: 1323: 3$ |
| 5:18 32:14 | 15:16 | $24: 494: 12$ | $31: 13$ |



|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | DEGNAN 8562 | bateman 7400 |  |


| 11:8,12 12:12 | 6:10 | 13:779:25 | 35:18 48:4 |
| :---: | :---: | :---: | :---: |
| 12:23 13:15,23 | George (1) | going (49) | 59:22 79:11 |
| 15:2,12 30:12 | 82:23 | 2:2 5:11 8:25 | 89:8 94:3 |
| 40:10, 16, 20, 22 | Gerald (1) | 9:24 10:16 | greater (1) |
| 40:24 41:12,19 | 87:5 | 11:6,14,19 | 95:25 |
| 42:9,15, 24 | get (29) | 12:2 14:8 17:8 | grounds (1) |
| 43:24 44:15 | 5:22 6:10 7:13 | 17:20 22:21 | 74:10 |
| 45:17 46:12 | 8:10 10:14 | 23:6,9,16 24:9 | growing (3) |
| 47:15,23 48:18 | 14:8 19:7 26:2 | 24:12 29:16,18 | 52:13 53:3,12 |
| 48:20 49:25 | 28:6 35:3, 22 | 38:6 42:21 | growth (1) |
| 50:13 51:14, 22 | 35:25 37:12 | 49:2 50:17 | 76:21 |
| 52:21 54:22 | 38:22,23 54:20 | 52:19 54:8 | guarantee (8) |
| 56:25 57:7 | 55:20 61:2 | 58:763:4 | 66:16,20 68:5 |
| 86:24,25 87:16 | 71:14 72:1,18 | 71:14,16 72:14 | 69:11 71:8 |
| fundable (1) | 74:23 76:2,3 | 72:15,18 79:6 | 72:10 81:25 |
| 59:13 | 76:16 78:10 | 85:9,14 86:9 | 94:16 |
| funded (5) | 79:7,13 80:21 | 86:12 88:9,15 | guaranteed (1) |
| 28:1 71:24 | getting (5) | 88:20 89:15 | 94:9 |
| 74:13 86:17,23 | 9:10 52:23 | 90:25 91:24 | guess (14) |
| funding (6) | 54:23 60:14 | 93:10 97:10 | 8:5 10:1 11: |
| 11:5 74:23 75:6 | 74:19 | 98:10,24 99:17 | 22:13,17 45:22 |
| 75:8 76:9 95:6 | Gibbons (1) | gone (2) | 46:9,15 47:4 |
| funds (8) | 93:16 | 16:10 76:4 | 47:12 51:13 |
| 15:15 16:1 | give (3) | good (11) | 57:22,24 64:14 |
| 17:12 47:25 | 52:1 67:7,11 | 6:20 17:18 19:3 | guy (1) |
| 72:4 74:14,19 | given (15) | 30:24 31:12 | 87:11 |
| 75:24 | 12:17,25 13:23 | 40:24 44:3,8 |  |
| further (1) | 14:22 15:4,14 | 56:5 60:14 | H |
| 100:17 | 16:20,25 40:19 | 96:19 | had (29) |
| furtherance (1) | 40:20 49:15 | got (20) | 8:1 13:12 14:16 |
| 84:3 | 57:20 63:5 | 14:1 34:1 35:2 | 17:20 24:2 |
| future (5) | 67:20 86:11 | 39:24 41:21 | 29:12 35:11, 23 |
| 15:17 27:7 | giving (1) | 49:6,10 60:24 | 46:16 47:7 |
| 52:18 53:17 | 35:18 | 65:24,25 66:2 | 48:21 49:12 |
| 90:5 | Gl assboro | 70:6,7,9,10 | 50:6 55:22, 22 |
|  | 85:17 88:13,14 | 82:18, 25 83:2 | 56:12 63:2, 2, 3 |
| G | globally (1) | 90:23 93:8 | 69:1 70:24, 25 |
| gamut (1) | $86: 11$ | government (2) | 80:18 87:8,8 |
| 67:18 | Gloucester (4) | $29: 20 \quad 94: 12$ | 90:12 $920: 4$ |
| gap (2) | 82:17,2189:11 | governor's (1) | 97:2,9 |
| 40:25 56:5 | 91:20 | 74:22 | half (6) |
| general (6) | go ( 21 ) |  | $21: 5 \quad 32: 24 \quad 33: 1$ |
| $31: 2 \quad 61: 16 \quad 72: 4$ | 8:2, 23 20:11 | 84:8,1985:2 | $86: 21 \quad 95: 12$ |
| 83:20,2188:7 | 23:10,15,22 | grand (1) | 96:12 |
| generally (4) | 26:2,9 42:11 | 40:18 | hall (2) |
| 13:18 63:16,23 | 43:5 48:21 | grant (5) | 88:23 89:1 |
| 64:6 | 51:2 55:19 | 71:25 75:4 | hand (2) |
| generate (2) | 56:20 58:6 | 86:19, $2187: 4$ | 15:16 55:14 |
| 52:2 68:12 | 78:18 84:5 | granting (2) | happen (2) |
| generous (1) | 88:7 94:22 | 84:17 86:2 | 42:5 49:2 |
| 87:4 | 95:25 96:3 | grants (3) | happened (1) |
| generously (1) | God (2) | 62:23 75:7 95:7 | 16:15 |
| $87: 13$ <br> gentlemen | $\begin{aligned} & 13: 1348: 20 \\ & \operatorname{goes}(2) \end{aligned}$ | $\begin{array}{lll} \text { great } & (9) \\ 11: 2 & 22: 13 & 29: 4 \end{array}$ | $\begin{aligned} & \text { happens (1) } \\ & 67: 20 \end{aligned}$ |


| happy (3) | 45:5 48:18, 23 | 33:21 | history (3) |
| :---: | :---: | :---: | :---: |
| 35:5 41:22 | 50:12,13,25 | help (5) | 73:2,8 86:3 |
| 95:20 | 53:9,14, 16, 17 | 35:4 54:4,14 | holding (1) |
| Harbor (3) | 53:21, $2455: 10$ | 61:23 76:4 | 11:12 |
| 73:3,5 81:11 | 55:18,23 56:3 | helpful (1) | holds (1) |
| hard (3) | 56:4, 20 57:5 | 96:5 | 74:12 |
| 63:11 96:15,18 | 60:18 62:4 | helping (1) | Hol man (3) |
| has (43) | 63:13,23 64:4 | 89:13 | 14:16 31:2,6 |
| 7:15 8:11,14 | 64:9,16, 23 | helps (1) | home (8) |
| 10:5 11:4 | 65:1 66:23 | 81:19 | 21:18 70:3,10 |
| 17:17 20:3 | 68:9 69:5,7,9 | her (13) | 71:9 72:2,11 |
| 22:9, 23 24:11 | 70:2,12 72:8 | 73:11,18, 22 | 73:23 74:5 |
| 26:19 28:25 | 74:9,17, 21 | 76:18, 25 77:4 | homeowner (1) |
| 29:734:4 | 75:25,25 76:6 | 77:4,7,8,17,20 | $33: 13$ |
| 38:17 42:16 | 76:10 77:3,6 | 77:2178:9 | hook (1) |
| 44:7 45:7 50:4 | 78:5,18, 25 | here (27) | 77:8 |
| 53:11 54:1, 21 | 79:2,18 80:12 | 7:10, 25 9:12 | hope (5) |
| 61:21,22 64:6 | 81:2, 5, 11, 23 | 10:8 12:10 | 16:22 18:16 |
| 64:10 67:24 | 82:3, 22 87:17 | 15:3 16:20 | 43:7 75:24 |
| 68:10 75:18 | 89:4,7,13 91:4 | 22:2 25:22 | 87:19 |
| 77:16 78:1,23 | 91:12,13 92:1 | 26:10 37:20 | hopeful (2) |
| 80:3 81:15 | 92:10 93:18 | 43:12 45:17 | 50:10 76:1 |
| 84:7,12 87:11 | 95:13, 24 96:1 | 51:23 56:21 | hopefully (10) |
| 87:12 89:8,16 | 96:21, 21 97:14 | 61:11 63:7 | 44:20 56:12,14 |
| 90:4 93:6 | 98:11 99:14 | 64:3,7 66:11 | 70:23 71:3 |
| 99:15 | having (13) | 68:18 69:4 | 72:18 76:11,24 |
| hate (2) | 6:15 14:11 | 78:19 80:24 | 78:8 81:18 |
| 41:3 42:7 | 19:10 25:25 | 83:5 87:6 | hoping (1) |
| hats (1) | 26:5 31:7 | 89:17 | 87:22 |
| 92:11 | 37:16 41:7 | hereby (1) | horizon (1) |
| have (151) | 48:19 61:5 | 100:9 | 11:11 |
| 2:4 3:2, 22 4:17 | 66:7 70:18 | he's (9) | host (2) |
| 4:20 5:13 6:1 | 93:23 | 14:8 25:23 26:1 | 67:5 88:22 |
| 8:16, 20, 21, 24 | he (2) | $60: 21 \quad 70: 8,11$ | hour (2) |
| 9: $2,9,13,20$ | 25:25 71:16 | 72:15 82:24 | 53:22 94:4 |
| 10:9 11:4,14 | healthy (3) | 87:11 | hours (3) |
| 11:18 12:2,5,6 | 41:18 46:11 | HGAC (4) | 13:1 27:12 34:5 |
| 12:17,23 13:3 | 55:11 | 26:17 31:21, 22 | hour-long (1) |
| 13:8,13 15:15 | heard (7) | 31:23 | 94:2 |
| 15:19 16:10,14 | $3: 4 \quad 30: 4 \quad 32: 21$ | high (3) | house (1) |
| 17:6,19,21,23 | 57:24 65:5,6 | 41:25 $45: 8$ | 77:6 |
| 18:1, 2, 7, 11 | 95:2 | 86:14 | household (2) |
| 19:4 22:2,8,14 | hearing (18) | higher (2) | 39:19, 21 |
| 24:17,19,22 | 1:5 3:2,22 4:17 | 57:25 86:22 | households (1) |
| 25:22 28:6,16 | 12:5 18:6 | high-tech (1) | 38:18 |
| 28:24 29:5,9 | 24:21 29:15 | 76:23 | housing (1) |
| 29:12,17 30:1 | 36:9 47:16 | him (1) | 88:10 |
| 30:5,25 31:25 | 65:1 69:9 | 19:7 | how (15) |
| 32:13,21 33:4 | 78:21 81:23 | hire (2) | 8:10 9:18 22:17 |
| 35:10, 15, 20 | 94:3 97:14 | 52:15 53:5 | 22:21 30:24 |
| 36:5,9,13 41:3 | 99:21 100:10 | hiring (1) | 42:2 $45: 12$ |
| 41:4 42:21 | heavy (1) | 54:12 | 54:16, 25 57:4 |
| 43: 9, 10, 14 | 74:12 | Historic (1) | 62:15 71:18 |
| 44:10, 22, 25 | held (1) | 75:5 | 72:17 80:5 |


| 91:19 | 55:8, 9, 12, 15 | 51:23, 23, 25 | 13:3 14:8,19 |
| :---: | :---: | :---: | :---: |
| However (3) | 55:16,17,24 | 52:17 53:6 | 15:11,19 16:15 |
| 8:3 21:14 28:3 | 56:1,16, 22, 23 | 54:19 55:8,19 | 17:2,15,23 |
| hull (4) | 57:3, 9, 13, 14 | 56:10 58:5 | 19:5,7,16 21:3 |
| 73:17 76:21 | $57: 15,16,17,17$ | 64:4,6 67:10 | $21: 3,5,6,8,8$ |
| 80:8 81:12 | 57:22,24 59:3 | 68:18 70:14,16 | 21:14,24 22:4 |
| hundred (2) | 59:3,4,18,19 | 76:3 78:25 | 22:19 23:11,12 |
| 41:11 49:13 | 59:20,22 60:17 | 79:20 83:4 | 23:14 24:1,13 |
| HVAC (1) | 62:19 63:2,9 | 89:14 91:25 | 25:24 26:3 |
| 89:3 | $64: 5,8,9,14,23$ | 92:12 96:3,6 | 27:2,22,23,24 |
|  | $65: 3,5,6,19$ | 97:8,11 98:10 | 28:3,10 29:12 |
|  | 66:4 68:17,18 | ignore (3) | 29:22 31:4,15 |
| 1 (246) | 68:25 69:3,6 | 55:25 56:17 | 31:25 32:9,9 |
| 2:1,4 3:3,4 | 70:14,24 71:1 | 63:12 | 32:15,17 33:16 |
| 4:20 5:11 6:1 | 71:17,17,19 | 11 (1) | 33:22 34:7,21 |
| 8:5 9:1,13,17 | 72:7,13 76:8 | 73:9 | 35:19 37:12,24 |
| 9:20, 23 10:1, 7 | $77: 20$ 78:12,13 | i mage (1) | 39:2,3,19, 23 |
| 10:9 11:4,4,5 | 78:15,18,18 | 5:21 | 39:23 40:14,18 |
| 11:14 12:1, 1, 6 | 79:4,5,5,18,19 | i magine (1) | 40:25 41:2,19 |
| 12:9 13:7,17 | 79:20,21, 22 | 59:19 | 41:25 42:9,10 |
| 13:19 14:7,16 | 80:2,16 81:1 | i mmediately (1) | 42:12,18,20 |
| 14:21 15:9,9 | 82:3,19 83:3,4 | 13:9 | 43:2,16,20,23 |
| 15:21, 22, 22, 24 | 83:12 85:24, 24 | i mpact (10) | 43:24,2544:7 |
| 16:19, 21, 22 | 88:1 90:19 | 21:14 28:2 | 44:11, 16, 18, 23 |
| 17:14,18 18:4 | 91:7,12,12, 13 | 39:16 42:21 | 45:3, 5, 12, 21 |
| 18:11,16 19:2 | 91:2192:4,10 | 48:3,13, 22 | 46:17,2147:13 |
| 19:4 21:24 | 92:10, 13, 15 | 49:4,25 51:5 | 47:14, 21, 23 |
| 22:7,8,13,14 | 93:14,14 95:23 | importance (1) | 48:2,2,15,17 |
| 22:17,24 23:4 | 95:23,25 96:4 | 72:5 | 48:17,20 49:4 |
| 23:6 24:16,17 | 96:6 97:8 98:7 | i mportant (3) | 49:14, 21 50:13 |
| 24:18 25:17, 22 | 98:23 99:13 | 14:1917:22 | 50:23 51:4,4,5 |
| 25:24 28:16, 24 | 100:1, 1, 1, 7, 9 | 83:18 | 51:5,10,13,15 |
| 28:24 29:4,9 | 100:17,17 | i mportantly (1) | 51:18 52:4,5 |
| 30:4, 5, 11, 25 | idea (1) | 85:8 | 52:18 53:12,13 |
| $31: 3$ 34:13 | 57:24 | i mprove (2) | 53:15,16 54:14 |
| 35:5,10,11,17 | identified (2) | 88:9,10 | 54:24 55:23 |
| 35:19,19,23 | 18:17 52:7 | 1 mprovement | 56:5,18 57:4 |
| 36:5,13 37:2,8 | I DI DA (1) | 65:19, 23, 25 | 58:25 59:16 |
| 37:20 40:22 | 1:16 | 66:3,13,16, 22 | 61:2,14, 21, 23 |
| 41:6 42:2,15 | if (65) | 67:24 70:2,6,8 | 62:1, 5, 7, 24 |
| 43:13, 15,16, 22 | 5:13,15 6:12 | 70:14 71:4 | 63:3,7,10,12 |
| 44:4, 4, 10, 15 | 9:2,12 12:2 | 82:17, 21, 23 | 63:16 64:10, 21 |
| 44:25 45:22 | 13:12 14:8 | 89:6,9,12,19 | 66:23 67:3,9 |
| 46:9,10, 13, 15 | 16:1 17:12, 25 | 91:1, 20 93:12 | 67:19,21 68:3 |
| 46:25 47:4,5,5 | 22:18 25:24 | 93:17 94:5 | 68:23 70:11,15 |
| $47: 8,11,11,12$ | 26:1 29:6,16 | i mprovements | 70:16 71:13 |
| 47:15,16,17,18 | 34:22 35:1,14 | 63:20 67:6 | 72:10,19, 22, 23 |
| 47:18,19 48:6 | 35:20 41:10 | 71:21 80:6 | 73:1,9,12,15 |
| 48:21 49:1,7,7 | 42:25 43:9 | 88:2189:3,4 | 73:17,18,19 |
| 49:9 50:25 | 44:1,10, 25 | in (228) | 74:7 75:2,17 |
| 51:9,13,18,19 | $45: 146: 22$ | 5:22 6:7,11, 23 | 75:24 77:9,14 |
| 51:19,19 52:10 | 47:11 48:1,14 | 7:7,8,12 8:19 | 77:19 78:2 |
| 52:11,14,19 | 49:7,10 50:1 | 8:25 9:22 | 80:8,10, 14, 23 |
| 53:6,6 54:7 | 50:14,18 51:9 | 11:15 12:15, 23 | 81:2, 4, 9, 10, 11 |


| 81:14,16 83:9 | 57:1,15,20 | invest (1) | 37:7,10 38 |
| :---: | :---: | :---: | :---: |
| 83:14 84:3,3 | 91:14,23 | 56:7 | 38:11,16 39:13 |
| 84:15,18,24 | infrastructu | invested (1) | 39:18, 20, 22 |
| 85: $1,1686: 3,5$ | 10:20 | 43:24 | 40: $1,12,18$, 12,15 |
| 86:20 87: 8 8: $17,24,24$ | initial (2) 21:2 $27: 23$ | investigatio | $41: 12,13,15,15$ $41: 21,24,24$ |
| $\begin{aligned} & 87: 17,24,24 \\ & 88: 13 \text { 89:18, } 24 \end{aligned}$ | $\begin{aligned} & \text { 21:2 } 27: 23 \\ & \text { initially } \end{aligned}$ | Invest | $\begin{aligned} & 41: 21,24,24 \\ & 42: 19,19,22 \end{aligned}$ |
| 90:1,5,11, 12 | 8:1 | 41:16 | 43:5, 23 44:1,8 |
| 90:20,21 93:17 | inspections (1) | investing (3) | 44:11, 12, 16 |
| 94:7,23,24 | 53:13 | 43:17 | $45: 8,12,17,21$ |
| 95:6, 7, 25 | instance (1) | 51:23 | 45:25,25 46:25 |
| 96:16 100:10 | 62:5 | investment (7) | 47:9,12,14,16 |
| 100:16,21 | instead (3) | 20:5 46:24 52:7 | 47:20 48:3, 6 |
| include ( 7 ) | 43:18 46:3,18 | 58:1 59:9,11 | 48:13 51:1,12 |
| 22:3 24:7 84:9 | institution (1) | 59:16 | 51:13 52:1,11 |
| 84:17,23 85:18 | 86:3 | investors (2) | 52:12,13,20,22 |
| 89:19 | institutions | 68:6,8 | 54:8,11, 25 |
| included (3) | 84:3 | involve | 55:5,18 57:18 |
| 24:6 67:9 95:15 | insurance (1) | 57:2179:10 | 58:1,5,21 59:5 |
| includes (4) | 13:14 | Iowa (1) | 59:6,12,15 |
| 45:19 61:25 | intends (2) | 81:10 | 60:11,17,21 |
| 67:5 88:4 | 27:5 61:18 | iPhones (1) | 61:9 62:6,7,8 |
| including (5) | interdi | 79:13 | 62:9,11, 23, 25 |
| 75:21 85:21 | 85:4 | is (260) | 63: $1,8,9,11,17$ |
| 87:9 88:23 | interest (28) | 2:2,23,23 3:18 | 64:9,14,16,21 |
| 90:25 | 21:2, 4, 7, 8, 9 | 4:12,13 5:19 | 64:21 65:18,20 |
| incorporated | 27:1,2,3 32:23 | 5:20, 25 6:5,7 | 66:22 67:1,20 |
| 74:6 | 39:11 44:12,21 | 6:18,21 7:4,10 | 68:5,7,25 |
| increase (10) | 46:5,23 47:21 | 7:11,11, 23, 25 | 70:10,22 71:5 |
| 8:25 9:5 33:13 | 48:2,15 49:6 | 8:25 9:4,11,14 | 71:6, 9, 10,11 |
| 34:11 46:17,20 | 49:20 50:1 | 9:15, 21, 25 | 71:12,18,19 |
| 53:12,13 86:9 | 52:5 56:11 | 10:8,15, 20, 21 | 72:7,9,14,18 |
| 96:13 | 62:5,7 63:7,10 | 10:2311:7,10 | 72:25 75:3 |
| increased (3) | 66:21 95:13 | 11:11,13,17,19 | 76:7,14 77:14 |
| 28:7 96:1,18 | interested (2) | 14:4,22 15:1 | 77:18,24 78:5 |
| increases (2) | 72:19 100:21 | 15:20 16:1 | 78:13 79:20, 22 |
| 90:2 96:4 | interesting (3) | 17:5,11,15,18 | 80:1,9 81:3 |
| increasing (2) | 70:23 71:2 $79: 5$ | 17:25 18:4,22 | 82:16 83:4,14 |
| 38:12,13 | interest-bea | 19:1,14,16 | 83:16,20,23 |
| increasing | 44:1 | 20:7,11,18 | 84:1,2 85:14 |
| 53:25 | Intermed | 21:11,13 22:4 | 85:25 86:9,12 |
| incurring (1) | 88:14 | 22:8,14 24:13 | 86:15 87:2,3,5 |
| $47: 13$ | interope | 25:15,20 27:10 | 87:6 88:1,15 |
| independent (1) | 10:24 | 27:12,19, 20, 24 | 88:23 89:2,6 |
| 97:3 | into (14) | 27:25 28:16,16 | 89:11 91:9,20 |
| individual (2) | 4:14 20:24 | 28:21,24 29:18 | 92:6 93:12 |
| 36:2 67:8 | 37:23 40:6 | 30:22 31:3,10 | 95:2,4 96:24 |
| inexpensive (1) | 46:18, 23 49:11 | 31:13,19,20 | 97:5 98:6,22 |
| 87:21 | 52:10, $57: 25$ | 32:2,7, 7, 8, 10 | 99:16 100:14 |
| inflation (1) | 58:6 59:8 | 32:16,18,23 | issuance (3) |
| 96:16 | 71:14 76:18 | 33:15,17 34:3 | 46:4 61:15 94:8 |
| inflationar | 96:3 | 34:5,5, 9, 14, 18 | issue (20) |
| 96:17 | Inverso (2) | 34:20 35:7,11 | 8:15 15:25 18:8 |
| information (5) | 60:25 61:5 | 35:18, 20 37:3 | 24:22 29:17 |


|  |  |  |  |
| :---: | :---: | :---: | :---: |


| 46:11 56:5 | Iadder (3) | 20:16 99:18 | 77:20 78: |
| :---: | :---: | :---: | :---: |
| 87:24 | $13: 20 \quad 27: 11$ | Lebanon (1) | 81:10, 16 84:4 |
| key (1) | $77: 7$ | 73:13 | 90:19 92:1 |
| 8: 21 | Iaid (1) | left (2) | ikely (3) |
| kick (1) | 17:1 | 12:17 19:3 | 49:21 80:9 81:3 |
| 51:5 | large (2) | legal (4) | 1 imited (1) |
| kids (1) | 67:11 85:21 | 21:22 28:12 | 55:5 |
| 79:2 | last (13) | 94:20 97:8 | line (7) |
| kind (14) | 2:2 4:12 11:3 | Iegislature (2) | 37:7 60:21 |
| 10:4,5 14:18, 19 | 23:20 35:11 | 74:22.75:2 | 65:23 70: |
| 15:7,22 22:17 | 43:11 54:2 | legitimate (1) | 77:14 78:10 |
| 22:20 46:15,18 | 76:24 79:24 | 56:1 | 82:22 |
| 51:14 59:14,15 | 80:6 91:8 94:4 | I end (1) | lines (3) |
| 91:16 | 98:5 | 41:7 | 62:1,1 63:22 |
| kinds (2) | lastly (1) | Iength (1) | Iink (1) |
| 77:14 80:5 |  | 90:17 | 58:21 |
| know (66) | late (1) | Lerch (3) | liquidity (1) |
| 10:16 12:18 | 54:24 | 93:20,22 96:8 | 41:20 |
| 13:19 15:18 | lately (1) | less (8) | little (21) |
| 17:7 25:25 | 33:5 | 12:12 13:18,20 | 18:2 23:7 40:22 |
| 33:16 34:13 | later (3) | 15:1 31:24 | 43:15 44:14 |
| 35:4,6,14,20 | 29:20 47:25 | 48:6 52:15 | 46:19 50:8 |
| 41:6,14,20 | 78:20 | 83:19 | 53:7 56:11 |
| 42:2,2,13 43:4 | Lauren (4) | Iet (3) | 68:21 72:16,16 |
| 43:15,16 44:6 | 14:16 31:2,4,6 | 37:12 61:1 | 78:13 79:24 |
| 44:12,18,19, 21 | Iaw (3) | 71:16 | 81:19,20 90:7 |
| 44: 21, 23, 25 | 62:15 63:21 | letters (1) | 91:13,21 95:25 |
| 47:21,24 48:22 | 93:16 | 64:17 | 96:3 |
| 49:1,3,7,21,22 | I awsuit (1) | Let's (2) | live (2) |
| 50:2 52:15 | 94:18 | 6:10 19:7 | 20:11,13 |
| 53:6,16,17 | leading (2) | level (4) | lives (2) |
| 54:8 55: 5 56:6 | 84:2 89:11 | 33:10 62:13 | 8:18 38:8 |
| 56:6,17 57:3,5 | Iearn (1) | 68:10,13 | loan (7) |
| 57: 9, 18, 18 | 79:1 | levy (4) | 62:12 66:16 |
| 67:18 70:14, 24 | Iease (33) | 9:3,4 39:18 | 68:1,1,3 83:8 |
| $79: 20,2183: 4$ $84: 1585: 8$ | 6:23 7:4,6,11 | 40:3 | 89:22 |
| $84: 1,585: 8$ $88: 18$ $89: 3$ | 7:22 9:3,6 | Lex (3) | loaned (1) |
|  | 11:24 15:13,25 | 65:24 66:6 70:7 | 71:9 |
| 91: $2195: 13,25$ knowing (4) | 26:18 33:3,19 | library (1) | loaning (1) |
| $\begin{aligned} & \text { knowing }(4) \\ & 46: 10,16,21 \end{aligned}$ | $\begin{aligned} & 37: 2438: 1,23 \\ & 39: 9,14,15,20 \end{aligned}$ | $\begin{aligned} & 88: 11 \\ & \operatorname{life}(10) \end{aligned}$ | $\begin{aligned} & 89: 20 \\ & 102 \mathrm{~ns} \quad(1) \end{aligned}$ |
| $\begin{array}{r} 46: 10, \\ 57: 6 \end{array}$ | 43:5 54 4:13 | 38:21 63:19,23 | $67: 25$ |
| knows (2) | 46:6 50: 21,22 | 79:25 80:14,20 | local (9) |
| 42:3 53:15 | 51:6 53:1 56:8 | 80:25 90:11, 15 | 23:19 29:19 |
| Korean (1) | 59:11,17 94:9 | 90:16 | 44:7 62:15 |
| 73:9 | 94:13,14 | like (29) | 63:21 74:14 |
|  | Ieases (3) | 3:5 9:2 10:2 | 94:6 95:1 98:6 |
| LA (1) | Leasing (1) | 15:10,2222:15 | $\begin{aligned} & \text { located (1) } \\ & 85: 16 \end{aligned}$ |
| 81:10 | 27:1 | 40:17 42:11 | og (1) |
| labeled (1) | least (5) | 44:6,18 $45: 24$ | 82:19 |
| 34:14 | 44:21 52:3 59:9 | 49:17 52:20 |  |
| labs (1) | 59:10 80:9 | 54:7 58:5 59:4 | 42:22 52:22 |
| 85:19 | I eave (2) | 68:6,25 77:5 | 53:19 62:4 |


| 63:6,23 66:25 | 42:24 54:2 | match (1) | 40:14 54:9 |
| :---: | :---: | :---: | :---: |
| 73:1780:5 | 63:3 64:18 | 44:21 | 63:3 75:11 |
| longer (2) | 71:25 74:3 | matches (1) | 76:6,9 98:7 |
| 8:18 73:22 | 89:22 | 90:16 | meetings (3) |
| long-term (1) | mainly (1) | Mathematics (1) | 20:21 23:4 75:9 |
| 63:5 | 45:7 | 85:3 | Melanie (1) |
| 100k (8) | maintain (6) | matter (6) | 6:3 |
| 16:24 42:8 | 27:13 34:6 | 5:9 6:25 7:8 | members (17) |
| 48:14 55:11 | 52:21 71:11 | 8:5 100:10,16 | 1:12 5:12,13 |
| 63:4 67:10 | 84:5 90:1 | maturity (4) | 24:19 29:6 |
| 68:20 79:15 | maintaining (2) | 61:14 62:11 | $36: 742: 347: 6$ |
| looked (2) | 56:3,4 | 65:2 95:11 | 50:15,17 58:20 |
| 40:6 80:18 | maintenance (1) | may (12) | 64:25 69:8 |
| looking (20) | 80:11 | 15:3 24:19 28:6 | 81:22 91:6,25 |
| 7:3 12:13 13:20 | major (2) | 35:20 48:5 | 97:12 |
| 19:18 21:25 | 75:16 96:13 | 50:12 60:18 | mentioned (6) |
| 28:17 32:16 | make (20) | 68:20 78:5 | 52:11 56:12 |
| 49:18,24 51:18 | 3:3 5:19 14:7 | 81:2,5 97:8 | 62:19 71:19 |
| 62:10 67:3,12 | 16:14 17:10,22 | maybe (3) | 79:5 88:2 |
| 67:13 68:23 | 24:23 27:5 | 45:24 46:20 | merits (1) |
| 71:5,19 77:24 | 33:7 35:22 | 49:15 | 47:13 |
| 88:8 96:13 | 40:8 47:17 | McCay (2) | Michael (1) |
| 1ot (24) | 51:22 59:15 | 37:6 82:20 | 83:1 |
| 11:14, 22 14:17 | 64:13 65:3 | McNal\| y (3) | middle (2) |
| 34:10 38:22 | 72:12 92:15 | 1:7 100:7,25 | 73:13 78:3 |
| 39:21 40:8,18 | 98:12 99:13 | me (13) | mid-build (1) |
| 40:18 42:5, 21 | makes (2) | 6:5 15:14 44:5 | 97:4 |
| 42:24 48:12 | 33:9 56:13 | 44:10 50:14,21 | mid-fives (2) |
| 50:2 56:9 63:1 | making (2) | 51:21 55:8 | 49:15, 21 |
| $74: 13 \quad 79: 3$ | 47:155:9 | 68:18 82:18 | mid-mount (3) |
| 80:1781:9 | management (7) | 92:8 100:11,15 | 26:12 27:11 |
| 85:4 87:7,23 | 44:9,10,16 45:3 | mean (17) | 31:17 |
| 89:2 | 48:3, 10, 17 | 13:1715:9, 22 | miffed (1) |
| 1 ots (2) | manner (1) | 40:22 47:11,16 | 78:13 |
| 85:6 93:3 | 9:8 | 49:7 51:18,19 | might (10) |
| I OW (3) | manuf actu | 53:6 55:15, 24 | 8:24 28:5 43:10 |
| 39:23 48:13 | 11:17 | 56:16 59:18 | 48:15,16 50:12 |
| 62:5 | many (1) | 72:7 80:2,16 | 57:5 69:5 |
| I ower (3) | 75:19 | means (2) | 87:20 91:3 |
| 28:6 33:3 42:6 | March (2) | 9:9 63:6 | miles (2) |
| luck (5) | 41:2 54:24 | meant (1) | 27:12 34:4 |
| 18:23 25:13 | marketing (1) | 44:4 | million (37) |
| 37:2 60:14 | 68:16 | medical (1) | 7:2 11:17,19 |
| 93:3 | marketplace (2) | 84:22 | 12:15,16,17,17 |
| lucky (1) | 62:8 63:10 | medicine (12) | 24:4 26:15 |
| 81:9 | Marlboro (5) | 83:16,23 84:10 | 28:13 31:20 |
| I unched (1) | 19:1,5 20:4,8 | 84:13,17,24, 25 | 40:23 45:15, 21 |
| 73:3 | 23:13 | 85:10 86:2,12 | $51: 2 \quad 52: 155: 2$ |
|  | mast (1) | 87:3 92:10 | 62:21 68:19, 22 |
| M | 76:15 | meet (2) | 68:23 71:23 |
| machine (1) | master (3) | 49:11 54:14 | 74:20 75:2 |
| 81:8 | 88:5 89:4 90:22 | meeting (13) | 78:24 83:8 |
| made (10) | master's (1) | $2: 3 \quad 20: 10 \quad 22: 11$ | $86: 15,20,21$ |
| 20:23,24 23:5 | $84: 20$ | 23:20 29:1,25 | 87:1794:8 |


| 95:8,9 96:2,11 | $45: 248: 24$ | moves (1) | 59:20,24, 25 |
| :---: | :---: | :---: | :---: |
| 96:14, 22 | 52:23 55:6 | 69:14 | 60:1, 3, 3, 4, 5, 5 |
| mil\|ion-dol| | 63:10 68:8 | moving (2) | $60: 6,7,7,8,9$ |
| 74:10 87:13 | 77:14 80:9 | 22:2154:9 | 60:11, 13, 18, 19 |
| mi nd (2) | 81:20 82:18 | Mr ( 334 ) | 61:9,11 64:16 |
| 14:5 42:12 | 83:9 88:6 90:8 | $2: 6,8,10,10,11$ | $65: 4,5,6,8,8,9$ |
| mi nutes (4) | 94:21 | 2:12, 12, 13, 14 | $65: 10,10,11,12$ |
| 2:3,5 22:11 | morning (5) | $2: 14,15,16,18$ | $65: 12,13,14,16$ |
| 29:1 | 6:20 19:3 30:24 | $3: 4,4,7,9,9,10$ | 65:21 66:11 |
| mirror (2) | 30:25 31:13 | $3: 11,11,12,13$ | 69:12, 13, 14, 14 |
| 68:2 89:23 | morning's (1) | 3:13, 14, 15, 23 | 69:14,17,17,18 |
| mi ss (2) | 58:22 | 3: 24, 25, 25, 25 | 69:19, 19, 20, 21 |
| 66:4 78:21 | most (14) | $4: 3,4,5,5,6,7$ | 69:21, 22, 23, 25 |
| missed (2) | 9:7 10:7 11:15 | 4:7,8,9,11, 19 | 70:4,22 72:21 |
| 35:20 83:4 | 13:22 16:19 | 4: 20, 21, 23, 23 | 78:11,17, 23 |
| missing (1) | 35:10 39:10 | 4:24,25, 25, 5:1 | 79:11,19 80:2 |
| 35:24 | 44:7 56:13 | $5: 2,2,3,4,6$ | 81:2,6 82:1,3 |
| Mis souri (1) | 73:1 76:14 | 6:2,5 9:14 | 82:3, 6, 6, 7, 8, 8 |
| 81:10 | 79:16 87:7 | 10:7 11:13 | 82:9,10,10,11 |
| mix (1) | 91:13 | 12:6,9 13:2,6 | 82:12,14,18 |
| 32:4 | Mostly (1) | 13:11, 17, 25 | 91:15 92:16,17 |
| mobile (2) | 91:16 | 14:2,4,5,15, 21 | 92:18, 20, 20, 21 |
| 7:24 21:25 | motion (36) | 15:6,9, 21 | 92: 22, 22, 23, 24 |
| mobiles (1) | $2: 4,183: 2,3,22$ | 16:17,1818:9 | 92:24, 25 93:1 |
| 20:25 | 4:11, 17 5:6 | 18:11, 11, 12, 13 | 93:7, 8, 14, 15 |
| modified (1) | 12:5 18:7, 22 | 18:14, 14, 15, 18 | 94:1 95:24 |
| 8:21 | 24:22,23 25:11 | 18:18, 19, 20, 22 | 96:6,8 97:8,16 |
| moment (3) | 29:17 30:1 | 23:7,1124:24 | 97:18, 18, 21, 21 |
| 45:4,8 58:6 | 36:9,24 58:7 | 24:25 25:1, 3, 3 | 97:22, 23, 23, 24 |
| money (11) | 59:23 60:11 | $25: 4,5,5,6,7,7$ | 97:25,25 98:1 |
| 10:19 11:22 | 65:1,3,16 69:9 | 25:8,9,11 26:2 | 98: 2, 4, 12, 13 |
| 13:3 16:6 | 69:25 81:23 | 28:18,22 29:3 | 98:14, 14, 15, 16 |
| 43:18, 23 44:7 | 82:14 92:13,15 | 30:3, 4, 5, 8, 8, 9 | 98:16, 17, 18, 18 |
| 49:5,6 55:10 | 97:14 98:4,11 | $30: 10,10,11,14$ | 98:19, 20, 22 |
| 59:12 | 98:12, 22, 25 | $30: 14,15,16,18$ | 99:1, 2, 3, 3, 3, 6 |
| monies (1) | Motion's (1) | $30: 24$ 31:10, 12 | $99: 6,7,8,8,9$ |
| 87:19 | 30:18 | 35:17 36:4,11 | 99:10, 10, 11, 12 |
| Monmouth (4) | motor (1) | 36:12, 13, 13, 14 | Ms (187) |
| 20:13 23:12,15 | 13:12 | 36:16, 16, 17, 18 | $2: 1,7,8,9,16,17$ |
| 23:16 | Motorola (2) | 36:18, 19, 20, 20 | 2:19,19, 22 3:1 |
| month (2) | 15:25 17:17 | 36:21, 22, 24, 25 | $3: 3,5,6,7,8,15$ |
| 5:9 98:9 | move (10) | 37:5,20 43:13 | $3: 16,17,214: 1$ |
| months (6) | 5:11 18:9 36:11 | 44:3 45:5,14 | $4: 2,9,10,12,16$ |
| 27:25 28:18,19 | 59:4,6 77:4,22 | 45:16,19 47:11 | $4: 18,20,21,22$ |
| 63:14 77:12,19 | 88:15 93:10 | 49:24 50:20 | $5: 4,5,7,8,10$ |
| month's (1) | 97:18 | 51:9,13,18 | $6: 3,10,11,18$ |
| 2:3 | moved (11) | 52:9 53:8,11 | 6:18, 20 9:16 |
| Moody's (1) | 2:6 3:23 4:18 | 54:11, 16, 19, 25 | 11:3,25 12:8 |
| 41:16 | 24:11 30:2 | $55: 1,3,4,8,15$ | 14:715:24 |
| more (22) | 58:8 59:24 | 56:22 57:8 | 16:16,16 17:3 |
| 14:22 16:9 | 69:12 82:1 | 58:3, 8, 9, 10, 12 | 18:5,10,11, 20 |
| 17:10 18:2 | 97:16 99:1 | 58:12, 13, 14, 14 | 18:21,23 19:2 |
| 22:24 23:7 | movement (1) | 58:15, 16, 16, 17 | 19:3, 7, 14, 15 |
| 43:19 44:14 | 18:1 | 58:18, 20 59:18 | $22: 6,12,13,23$ |


| 24:16, 23, 25 | 74:9,16 | negotiated (2) | 97:9 |
| :---: | :---: | :---: | :---: |
| $25: 1,2,9,10,12$ | mute (1) | 96:10,10 | noise (1) |
| 25:17,19, 20, 22 | 5:17 | neighborhood | 5:15 |
| 26:2,9,10 | muted (1) | 63:16 | nonconformin. |
| 28:15, 20, 23 | 5:14 | neither (1) | 61:14 62:11 |
| 29:4,11,15 | my (12) | 10:20 | nonconformit |
| 30:2, 4, 5, 6, 7 | 10:8 14:22 | net (6) | 65:2 |
| 30:16,17,20 | 15:10,20 16:18 | 16:14 48:6,13 | none (10) |
| 31:10 35:9, 25 | 19:3 28:20 | 50:1 56:8,8 | 3:2,22 4:17 |
| 36:5,14, 15, 22 | 35:10 43:11 | new (40) | 12:5 24:14 |
| 36:23 37:2 | 51:14 78:18 | 1:1,5,9 20:9, 25 | 36:9 65:1 69:9 |
| 43:13 45:12, 22 | $79: 6$ | 27:10,15 28:8 | 81:2397:14 |
| 49:9 50:16,25 |  | $32: 938: 242: 1$ | nonprofit (1) |
| 51:11,17 57:13 | N | 44:8 52:15 | 74:6 |
| 57:13,22 58:4 | N (1) | 54:16 70:11 | nor (2) |
| 58:10, 11, 18, 19 | 100:1 | 71:11,25 72:25 | 100:18, 20 |
| 59:2,22 60:1,2 | National (1) | 73:21 74:5,7 | normally (1) |
| 60:9, 10, 14 | 26:17 | 75:3,4 76:11 | 63:25 |
| 61:9 64:8,23 | nationally (1) | 83:15 85:11,15 | north (3) |
| 65:3,5,6,7,14 | 86:10 | 86:3, 20, 23 | 46:2, 24 78:1 |
| 65:15,17 66:10 | nature (6) | 87:2, 24 91:10 | not (91) |
| 69:6,15,16,23 | 19:16 43:20 | 94:12 97:3 | 7:1 8:5,7,19 |
| 69:24 70:1 | 53:3, 3 64:2 | 99:14, 15, 17 | 9:2111:10 |
| 78:7,12, 22 | 85:5 | 100:3, 8 | 12:20 14:24 |
| 79:4,18 81:1 | naval (5) | news (1) | 15:2 16:18,23 |
| 81:18 82:2,4,4 | 73:1,2,18 74:2 | 96:19 | 17:6 19:22, 23 |
| 82:5,12, 13, 15 | 74:25 | next (17) | 20:18,24 21:23 |
| 91:7 92:3, 8, 15 | Navy (10) | 3:17 6:5 10:16 | 23:22 24:17 |
| 92:17,19 93:1 | 73:16, 21, 24 | 25:14 29:24 | 25:23 26:1,14 |
| 93:2,4,10 | 74:3,16 75:22 | $30: 2132: 9$ | 26:15 27:24 |
| 95:22 96:24,24 | 76:18 79:22 | 35:7 37:3 41:5 | 28:12 29:4 |
| 97:1,10,17,19 | 80:3 81:15 | 46:20 49:20 | 32:1 34:18 |
| 97:19, 20 98:2 | necessary (5) | 60:16 65:17 | 35:19 36:5 |
| 98:3,5, 20, 21 | 6:12 7:11 41:13 | 78:9 82:15 | 37:24 38:16 |
| 98:23 99:4,5 | 59:13 90:21 | 93:4 | 39:16,21 40:10 |
| 99:12, 13, 19, 19 | necessity (1) | nice (2) | 40:15 41:4,7 |
| much (16) | 7:19 | 70:25 79:16 | 41:13 42:11, 21 |
| 5:10 22:6,15 | need (17) | nicely (1) | 43:20 44:19 |
| 30:20 36:25 | 18:15 20:7,25 | 90:6 | 45:1,18 46:19 |
| 42:2 45:12 | 31:4 34:12,14 | NICHOLAS (1) | 47:4 48:3,14 |
| 48:6 54:25 | $54: 862: 17$ | 1:14 | 48:19 49:22 |
| 55:13 60:13 | 70:15 75:8,13 | nieces (1) | 50:2,6,13 |
| 69:6 71:17 | 75:23 80:21 | 79:6 | 51:17 52:9,15 |
| 72:15 91:19 | 85:13 89:5,14 | ni ne (1) | 56:9,9,16,24 |
| 95:22 | 99:13 | 7:24 | 57:2, 4, 19 |
| multistory (1) | needed (4) | no (21) | 61:16 63:1 |
| 34:10 | 8:9 48:21 73:22 | 2:24 3:19 8:18 | 64:15,16,23 |
| municipal (5) | 92:7 | 11:6 18:6 | 66:15 68:19 |
| 9:19 22:18 | needs (6) | 21:13,24 24:21 | 69:7 70:16 |
| 33:16 39:11 | 34:16 38:13 | 28:2,14 29:16 | 71:14 72:5,21 |
| 93:5 | 53:5 54:9,14 | 29:20 32:7 | 74:1176:2 |
| municipality | 74:15 | 45:19,19 55:6 | 78:14 80:17 |
| 10:2 22:20 | negatively (2) | $55: 2373: 22$ | $83: 786: 10,16$ |
| mus eum (2) | 50:7,9 | 78:12 80:8 | $87: 14,20,21$ |


| 91:12 92:9 | 0 | 27:15,20 28:3 | 66:19, 20, 21 |
| :---: | :---: | :---: | :---: |
| 94:8 96:21 | 0 (1) | 28:4,7,13,13 | 67:1,5,6, 7, 11 |
| 100:17 | $100: 1$ | 28:23 29:19,23 | 67:11, 15, 15, 18 |
| notably (2) | obligation (1) | $30: 12$ 31:14,17 | 67:19 68:11,14 |
| 41:16 63:8 | 61:16 | 31:19,25 32:4 | 68:20,21, 22 |
| Notary (2) | obsolete (2) | $32: 4,6,8,10,19$ | 69:1,1,2 71:8 |
| 1:9 100:8 | 27:12 34:5 | $32: 25$ 33:6,13 | 71:13, 20, 21, 23 |
| note (4) | obtained (2) | 33:19,23 34:2 | 71:25 72:1,2,5 |
| 31:16 49:12,13 | 20:3 26:19 | 34:8,10 35:10 | 72:6,7,8,10,13 |
| 49:19 | obvious (1) | 35:14,18 37:2 | $73: 4,8,1774: 3$ |
| noted (2) | 17:19 | 38:4,9,12,13 | 74:5,13,19, 24 |
| 37:20 41:18 | obviously (9) | $38: 16$ 39:2, 2, 3 | $75: 6,13,16,21$ |
| notes (3) | 7:19 13:15 | 39:5, 9, 12, 17 | 75:23 76:3,8 |
| 20:5 32:4 | $32: 1233: 2$ | $40: 1,2,2,6,8$ | 76:15, 16, 19, 20 |
| 100:15 | 35:4 80:10 | 40:12, 14, 16, 18 | 76:22,23-77:5 |
| notice (4) | 83:23 85:12 | 40:19, 20, 24 | 77:9,13,14 |
| 2:23 3:18 4:13 | 95:11 | 41:1, 1, 5, 5, 17 | 78:3 79:3,11 |
| 35:18 | occur | 41:19,22 42:1 | 79:16 80:3, 4, 5 |
| November (5) | 27:22 | 42:3,4,12, 20 | 80:5,6,12,14 |
| 20:10 29:13, 21 | occurred (1) | 42:21,24 43:4 | 80:17 81:3,4,6 |
| 29:25 94:23 | 95:17 | 43:11, 14, 17, 18 | 81:8,9 83:5,8 |
| now (23) | occurring (1) | 43: $23,2544: 8$ | 83:13,13,16,21 |
| 11:14 14:2 17:5 | 27:23 | 44:13, 15, 17 | 83:22 84:2,3 |
| 17:21 22:24 | Ocean (1) | 45:22 46:2,3,4 | 84:13,16, 20, 24 |
| 24:11,13 32:16 | 72:24 | 46:6,7,8,15,18 | 84:24 85:2,3,4 |
| 35:15 45:15 | October (2) | 46:18,24,24 | $85: 5,5,6,7,9$ |
| 50:9 63:15 | 1:3 10:14 | 47:2,6,7,7,9 | 85:13,15 86:1 |
| 67:22 77:18, 23 | of (487) | 47:13, 22, 24, 25 | 86:3,3,4,5,5,6 |
| 91:9 94:22 | 1:9,9 2:23 3:18 | 48:7, 9, 12, 16 | 86:12, 16, 17, 20 |
| 95:5 96:1,12 | 4:13,15 5:13 | 48:22,23,25 | 86:20,21, 22, 25 |
| 96:13,14, 21 | $6: 4,8,24$ 7:1,5 | 49:1,15,19, 20 | 87:3,4,5,7,7 |
| nuances (1) | 7:9 8:3, 4, 6, 13 | 49:24, 25, 25 | 87:22,23 88:1 |
| 57:11 | 8:14,14, 17 9:9 | 50:2,10,14, 15 | 88:3,7,19, 22 |
| number (19) | 9:11, 17, 20, 23 | 50:23 51:8,14 | 88:23,24 89:2 |
| 6:1,22 7:15 | 10:3, 4, 5, 7, 19 | 51:14, 21, 22 | 89:4,7,19,21 |
| 10:3 19:2,5 | 10:21 11:8, 14 | 52:3, 4, 5, 11, 12 | 89:25,25 90:1 |
| 20:1 $22: 16$ | 11:22 12:12,14 | 52:20, 24, 25 | 90:4,9,11,13 |
| 25:16 28:5 | 12:14, $2113: 1$ | 53:3, 3, 23 | 90:13, 20, 21, 23 |
| $30: 23 \quad 31: 15$ | 13:2,914:17 | 54:10, 14, 17, 20 | 90:24, 25 91:6 |
| 37:4 46:25 | 14:18, 19 15:1 | 54:22 55:6,13 | 91:8,13,16,17 |
| 47:20 68:11 | $15: 5,6,7,12,22$ | 55:17, 20 56:11 | 91:17,18, 19, 23 |
| 75:6,22 89:7 | 16:5, 6, 9'17:16 | 56:19, 25 57:6 | 93:3,19 94:2,8 |
| numbers (8) | 18:2319:4,5 | 57:11, 24, 25 | 94:9,10, 12, 20 |
| 12:18 13:23 | 19:22 20:2,4,4 | 59:9,10,11,14 | 94:23,23 95:7 |
| 44:11 51:19, 24 | 20:12,20 21:2 | 59:15,16,17 | 95:9,9,15 96:4 |
| 53:9 95:15,16 | 21:4,7,9,12,16 | 60:17, 20 61: 12 | 96:14,15, 22 |
| Nyikita (4) | 21:17, 23, 23 ' | 61:12, 15, 16, 19 | 97:2,3,4,6 |
| 66:2,6 70:13 | $22: 3,5,7,10,10$ | 61:20, 20, 24, 24 | 98:6,8, 9 99:16 |
| 83:3 | 22:14, 17, 20, 20 | 61:25 62:20,20 | 99:16,17 100:3 |
| N. J. S.A (8) | 23:6,14,15, 21 | 62:23,24 63:3 | $100: 5,8,8,12$ |
| 6:23 31:15 | 24:7,14, 14' | 63:4,6, 9, 12, 17 | 100:15,15,18 |
| 37:23 61:13 | 25:13,15, 23 | $64: 1,2,5,12,12$ | 100:19 |
| 66:14,18 71:7 | 26:13,19'27:2 | $64: 15,17$ 65:24 | of $f(15)$ |
| 83:7 | $27: 3,5,10,14$ | 66:1,12,13,15 | 2:22 7:13 16:7 |


| 42:17 44:11 | 59:19 60:20 | on-site (1) | 52:1,8 $55: 25$ |
| :---: | :---: | :---: | :---: |
| 50:21, 23 51:2 | 61:12 62:1 | 34:22 | 56:7,16 63:2 |
| 51:7,10 52:25 | 64:14 65:23 | open (11) | 64:5,6,25 |
| 76:15 78:19 | 66:12 68:2,21 | 12:2 24:18 29:5 | 68:19 69:8 |
| 82:19 90:5 | 70:6 72:13 | 36:647:8 | 71:15 76:22 |
| office (4) | 73:3,5,10, 19 | 50:17 64:24 | 78:25 81:21,22 |
| 28:9 67:15 | 75:18 76:16, 23 | 69:781:21 | 83:9,9 91:3,25 |
| 74:22 85:22 | 77:1, 2, 5, 20 | 91:24 97:10 | 92:12 96:7 |
| officer (2) | 78:14,19 79:8 | operate (1) | 97:11,12 |
| 60:23 66:1 | 80:1 81:5 | 74:8 | 100:18, 19, 19 |
| officials (2) | 82:22 83:2,4,5 | operates (1) | order (1) |
| 9:19 22:18 | 83:9,19 85:16 | 20:15 | 64:21 |
| offset (4) | 86:4 87:8 88:8 | operating (8) | original (2) |
| 27:15 38:23 | 88:17 89:15,23 | 10:6,45:7, 20, 20 | 96:8, 20 |
| 87:23 96:22 | 90:25 91:14 | 54:18 75:6 | Osteopathic (1) |
| oh (1) | 93:5,10 94:7 | 85:20 87:15 | 84:25 |
| 35:5 | 95:2 96:18,25 | operation (1) | other (37) |
| oil (1) | 97:3 98:5,8,10 | 41:14 | 9:23, 24 10:1 |
| 81:8 | once (2) | operational (3) | 18:6 22:19 |
| okay (16) | 70:4 76:25 | 22:5 24:9,12 | 24:1728:23 |
| 14:21 15:9 | one (52) | operations (4) | 29:5,8,9,16 |
| 24:21 25:12 | 3:1,21 4:16 6:6 | 10:18 40:25 | 31:23,24 32:20 |
| 28:20 29:4,15 | 9:20, 21,23 | 67:14 88:5 | $34: 8 \quad 36: 5$ |
| 43:1 51:18 | 10:13,23 12:14 | operator (1) | 38:24 40:6,10 |
| 58:4 59:22 | 12:16 16:12 | 77:25 | 45:6,22 50:18 |
| 64:23 81:1 | 21:3 22:7,14 | opinion (2) | 52:18 53:24 |
| 93:4 95:22 | 23:21 25:18 | 55:16 80:22 | 62:23 64:24 |
| 98:23 | 28:15,23 29:8 | opinions (2) | 67:17 75:25 |
| old (2) | 29:9 34:8 | 16:18 23:3 | 80:20 83:18 |
| 38:8 76:21 | 35:10, 12, 23 | opportunitie | 85:6,23 87:9 |
| on (120) | $40: 6,17$ 41:15 | 87:18 | 88:1 89:1 |
| 1:9 3:1, 21 4:16 | 41:19,23 45:22 | opportunity (1) | 92:12 97:11 |
| 5:11, 19, 21 7:7 | 51:4 $52: 3 \quad 54: 5$ | 78:9 | otherwise (5) |
| 7:2110:6,13 | 65:20 72:7 | opted (1) | 56:17, 20 57:17 |
| 10:14,22 11:7 | 73:4 75:16 | 16:23 | 63:2187:20 |
| 11:10 12:10 | 78:8,9 79:11 | option (5) | our (42) |
| 13:4,14, 18, 21 | 79:18,25 81:6 | 5:16 16:22 | 5:12 9:14 11:13 |
| 14:2,4 15:16 | 82:18 83:9 | 18:16 26:19 | 13:4 17:15,16 |
| 16:17, 22, 25 | 84:2 86:4,5,8 | 57:6 | 19:15 23:15,20 |
| 17:21 18:15 | 86:14 95:4 | options (3) | $24: 2,8,14,15$ |
| 20:11, 13, 14, 15 | ongoing (1) | 31:23,24 40:6 | $31: 132: 25$ |
| 20:17 21:14, 15 | 22:23 | or (60) | 41:17 45:7,9 |
| 21:17,19,19, 21 | online (1) | 7:8 8:21 9:23 | 45:11 48:17, 20 |
| 23:8,10,13 | 26:1 | 10:4,5 12:3 | 53:13,19 54:1 |
| 28:2 29:2,12 | only (19) | 15:19 18:6 | 54:5,10, 23 |
| 29:20 30:12 | 9:21 17:18 | 22:21 24:20 | 55:1 56:4 |
| 32:13 33:21 | 20:18 38:21 | 29:6,7 33:16 | 75:19,19 77:9 |
| 34:4,23 35:7 | 39:20 41:10, 13 | 35:2,20 36:7,7 | 77:18, 23 78:15 |
| 37:3,6,9 40:23 | 42:22 52:22 | 38:24 39:14 | 81:19 91:1,22 |
| 45:11 46:17 | 62:764:9 72:5 | 40:10 42:3 | 96:16 97:2 |
| 49:10,17 52:6 | 73:9 78:5,7,12 | 43:9, 25, 25 | 98:10, 24 |
| 53:9 54:4 | 86:4,5 95:23 | 45:9, 9, 24 | out (18) |
| 55:14 56:8 | onto (1) | 46:20, 22, 23 | 8:2 17:2 22:5 |
| 57:10,23 59:9 | 11:12 | 50:12,14,19 | 28:19 41:3 |



| Plaza (2) | power | 5:22 | 71:2,15,22 |
| :---: | :---: | :---: | :---: |
| 60:22 61:4 | 27:11 34:19 | privy (2) | 72: 2, 5, 13 |
| please (5) | 77:15 | 57:1, 15 | 74:20 75:9,18 |
| 2: 20 5:14,19 | powerful (1) | probably (14) | 76:2,15 77:22 |
| 14:6 19:8 | 34:18 | 11:14 13:20 | 78:24 81:24 |
| plus (4) | prefer (1) | 23:7 46:2 47:1 | 83:17 86:13 |
| 47:23 49:19 | 55:13 | 48:6 49:14 | 90:20,21 95:4 |
| 69:2 76:5 | premium | 56:1 76:14 | 96:1 |
| point (4) | 68:21 | 78:5 83:12 | projected (1) |
| 24:1 47:18 | prepare (1) | 86:11 87:8 | 32:23 |
| 48:18 57:9 | 53:16 | 96:7 | projects (11) |
| police (8) | present (1) | problem (2) | 34:11 38:25 |
| 7:12,20 8:11 | 1:11 | 34:23 35:1 | 67: 6, 8, 17,19 |
| 10:22,25 20:9 | presentation... | problems (1) | 68:20 83:11,20 |
| 20:21 23:1 | 17:2 83:13 94:2 | 48:12 | 90:12,25 |
| Port (7) | presented (1) | proceed (1) | promise (1) |
| 70:3,11 71:9 | 15:15 | 66:10 | 82:19 |
| 72:2,11 73:23 | presenting (2) | proceedings (1) | properly (2) |
| 74:5 | 6:2 17:5 | 58:25 | 34:16 77:16 |
| portable (1) | preserve (1) | proceeds (5) | property (1) |
| 7:23 | 56:11 | 67:25 71:8 | 33:17 |
| portables (2) | president (4) | 86:17 89:20 | proposal (2) |
| 21:1 22:1 | 19:4 25:23 73:5 | 94:10 | 26:25 46:1 |
| portion (9) | 73:11 | process (5) | proposals (2) |
| 15:12 16:6 | pretty (7) | 42:4 72:17 | 26:24 32:22 |
| 40:24 44:8 | 54:3 70:22 71:2 | 76:20 77:11 | proposed (1) |
| 51:22 61:24 | 78:16 79:4 | 94:19 | 27:15 |
| 62:20,22 71:21 | 81:9 86:14 | procured (1) | proposing |
| position (4) | pretzels (1) | 31:20 | 12:11 32:3 |
| 13:5 15:21 56:5 | 87:9 | procurement (4) | protect (1) |
| 99:15 | prevention (1) | 27:16 32:2 39:8 | 81:19 |
| positive (15) | 10:10 | 94:18 | provide (2) |
| 18:8 24:22 | preventive (1) | procuring (1) | 72:9 84:14 |
| 29:17 36:10 | 80:11 | 39:5 | provided (3) |
| $37: 2243: 8$ $59: 766: 14$ | previous | products (1) | $\begin{gathered} 32: 13 \\ 78: 23 \end{gathered}$ |
| 69:10 ${ }^{\text {5 }}$ 81:24 | previ | Profes | provides |
| 83:692:14 | 50:7 | 1:8 | 10:24 68:4 |
| 94:6 95:18 | pre-meeting (5) | profile (3) | prudent (6) |
| 97:15 | 43:16 70:25 | 39:22 40:1 | 9:8 13:22 15:11 |
| positively (2) | 78:15 81:3 | 68:15 | 18:4 42:15 |
| 68:8 95:18 | 91:22 | program (7) | 45:2 |
| possibility (1) | price (4) | 61:21 65:20 | public (19) |
| 49:10 | 21:17 26: | 66:25 84:9 | 1:9 5:13 12:4 |
| $\mathrm{posssible} \mathrm{(1)}_{\text {palio }}$ | 96:9,10 | 85:12 86:8 | 21:19 24:19 |
| 9:10 | pricing (1) | 88:3 | 29:7 36:7 39:8 |
| $\begin{aligned} & \text { posted (2) } \\ & 29: 298: 10 \end{aligned}$ | primarily | prohibitive (2) | $\begin{aligned} & 50: 18 \\ & 64: 25 \\ & 54: 15 \\ & 67: 16,16 \end{aligned}$ |
| posting (1) | 49:16 | project (33) | 69:8 81:22 |
| 22:10 | principal (7) | 9:18 20:6 21:20 | 91:25 94:22 |
| potential (2) | 21:4,6,9 27:3 | 22:17 32:18 | 97:13100:8 |
| 4:14 49:22 | 33:7 66:20 | 41:11 61:24 | pull (2) |
| potentially (2) | 68:22 | 62:20, 21 64:5 | 41:3 48: |
| 42:10 49:20 | prior (1) | 69:10 70:3,24 | pulling (1) |


| 48:19 | question (17) | 21:25 23:16 | 72:11 |
| :---: | :---: | :---: | :---: |
| pumper (2) | 11:4 12:614:22 | 24:2,15 | reasonable (4) <br> $2: 243: 19$ <br> $16: 13$ |
| 32:9 34:3 <br> purchase (23) | $\begin{array}{ll}16: 5 & 28: 16 \\ 29: 9 & 34: 13\end{array}$ | $\begin{array}{ll}\text { raise (2) } \\ 24: 20 & 77\end{array}$ | 2:24 $52: 7$ |
| 6:24 7:4,6,11 | $35: 644: 4$ | raised (1) | reasons (6) |
| 7:22 8:2, 7 9:4 | 51:14 52:4 | 56:23 | 7:20 8:4 40:16 |
| 11:24 13:8 | 57:22 64:9 | ranging (1) | 43:4 50:10 |
| 15:13,25 20:1 | 76:8 79:19 | 33:7 | 86:1 |
| 20:4,7 21:25 | 95:23 96:7 | ratable (1) | reattach (1) |
| 24:2 26:17,19 | questions (45) | 10:15 | 77:21 |
| 27:6 33:19,20 | 3:1,21 4:16 | ratables (3) | receive (4) |
| 37:24 | 8:24 9:13,15 | 28:6 39:23,25 | 10:18 43:7 |
| purchased (4) | 9:17, 20, 23 | rate (14) | 48:17 97:1 |
| 19:25 23:16 | 12:1,3 18:6,7 | 21:2,8,15 27:1 | received (9) |
| 24:3 26:16 | 22:7,14 24:18 | 28:4 32:23 | 11:16 26:21,24 |
| purchaser (1) | 24:20,21 28:24 | 39:11 49:20 | 26:25 39:10 |
| 32:20 | 29:5, 7, 16 | 55:10 56:8 | 45:9 48:11 |
| purposes (6) | 35:10 36:6,7 | 62:5,7 63:11 | 94:6 95:18 |
| 23:25 32:25 | 43: 9, 10, 14 | 64:19 | receiving (2) |
| 39:5,8 59:13 | 50:19 56:2 | rates (5) | 45:11 62:23 |
| 83:13 | 64:4,24 69:5,7 | 33:2,3 63:10,15 | recent (1) |
| pursuant (10) | 78:4,11,25 | 95:13 | 11:15 |
| 6:22 31:15 | 81:21 91:3,3 | rather (3) | recently (1) |
| 37:23 61:13 | 91:12 92:1,12 | 43:1 49:2 86:17 | 54:3 |
| 66:14,18 68:1 | 95:21 97:11 | rating (9) | recess (1) |
| 71:6 83:6 | quick (1) | 41:19,24 42:4,8 | 58:24 |
| 94:14 | 22:7 | 42:10,13 46:12 | recognizing (3) |
| pursue ( | quickly (3) | 48:9 56:4 | 56:15 72:4 90:2 |
| 13:23 | 52:13 58:5 | rationale (2) | recommends (1) |
| pushback (1) | 71:23 | 11:11 51:20 | 74: |
| 64:12 | quite (3) | reading (1) | recor |
| pushed (2) | 38:9 50:5 56:9 | 100:11 | 97:2 |
| 91:13 95:12 | quote (5) | ready (1) | recreation (1) |
| put (18) | 17:18,21 31:23 | 78:8 | 67:14 |
| 6:25 16:6 24:1 | 31:23 52:24 | Reagan (1) | Recrea |
| 43:25 44:17 | quoted (2) | 73:11 | 88:25 |
|  | 12:18 51:24 | real (2) | reduce (1) |
| $57: 19$ $73: 18,22: 14,17$ $75: 2$ |  | 76:5 84:15 | 12:21 |
| 73:18,22 75:2 | R | really (28) | reduces (1) |
| 75:20 $76: 22$ | R (1) | 15:7 34:15 35:4 | 44:23 |
| 77:778:19 | 100:1 | 38:11 42:19,23 | reducing (1) |
|  | Rachel (2) | 51:7 56:3 | 46:21 |
| $43: 1$ $57: 25: 3$ 54: 57: | 60:23 61:5 | 57:23 63:20 | reduction (4) |
| $57: 25$ P. $C$ (1) | radar (1) | 70:25 72:6 | 42:9,10 51:4,12 |
|  | 76:16 | 79:3 81:12,14 | reference (1) |
| 93:16 | radio (9) | 86:9 87:19 | 34:15 |
|  | 6:24 8:12 10:20 | 89:5,8 92:3,5 | referendum (2) |
| 99:21 | 19:18,24 20:9 | 92:5,6,6 95:3 | 21:19 33:21 |
| Q | 23:9 24:4, | 96:13,15,17 | refloat (2) |
|  | radios (18) | realm (1) | 76:25 71:7 |
|  | 7:5,23 8:3, 10 | 9:23 | regarding (2) |
| $41: 545: 9,10$ $48: 11$ $54: 20,23$ | 8:16,19 9:10 | reason (6) | 64:11 91:10 |
| 48:11 54:20,23 | 10: 11,17 11:23 | 7:10,25 62:10 | regardless (1) |
| 55:3 56:6 | 17:16,24 19:22 | 63:8 68:5 | 35:21 |


| $\begin{aligned} & \text { region (1) } \\ & 87: 24 \end{aligned}$ | $\begin{aligned} & \text { repayments (2) } \\ & 62: 1389: 22 \end{aligned}$ | $\begin{aligned} & 55: 16 \\ & \text { respective (1) } \end{aligned}$ | $24: 25 \quad 25: 9,10$ |
| :---: | :---: | :---: | :---: |
| regionally (1) | replace (1) | 100:13 | 36:22,23 57:13 |
| 86:10 | 38:6 | respite (1) | 58:18,19 60:9 |
| registered (3) | replacement (4) | 79:16 | 60:10 65:3,5 |
| 1:8 27:17 33:25 | 12:14 15:18 | response (2) | 65:14,15 69:23 |
| regular (1) | 61:25 68:7 | 70:25 73:7 | 69:24 82:2,4 |
| 40:23 | replacing (2) | restore (1) | 82:12,13,15 |
| regularly (1) | 34:3 42:20 | 74:8 | 92:3,15,17 |
| 50:4 | reported (1) | restricted (1) | 93:1, 2 97:17 |
| rehab (1) | 100:9 | 43:24 | 97:19 98:2,3 |
| 78:18 | reporter (3) | result (4) | 98:20,21 99:12 |
| rei mbursemen | 1:8,8 100:8 | 29:22 32:16 | 99:13,19 |
| 13:14 | representati | 96:4,15 | roofs (1) |
| relative (3) | 69:2 | resulted (1) | 89:3 |
| 43:1156:24 | representati | 27:2 | room (1) |
| 100:19 | 90:23 | results (3) | 6:7 |
| relatively (7) | representing | 21:3,6,8 | Roosevelt (1) |
| 33:9 39:13 | 37:21 | retain (1) | 73:6 |
| 40:12 48:1,13 | Republic (5) | 84:5 | Rosenbauer (1) |
| 68:13 77:22 | 45:6,11,13,14 | retired (1) | 26:11 |
| released (1) | 45:21 | 27:9 | rough (1) |
| 35:7 | requesting (2) | revenue (5) | 49:21 |
| reliable (1) | 7:4,23 | 66:17 71:5,8 | roughly (3) |
| 34:12 | require (2) | 83:8 94:9 | 15:1 54:25 |
| rely (1) | 29:24 38:9 | review (2) | 86:15 |
| 17:21 | requires (3) | 80:17 95:16 | rounding (1) |
| remain (1) | 34:25 59:14 | re-hook (1) | 40:1 |
| 5:14 | 79:23 | 77:17 | Rowan (25) |
| remaining (2) | research (3) | right (15) | 70:10,18 72:21 |
| 35:10 72:8 | 84:2,15 85:19 | 11:14 14:2 26:9 | 78:11,17, 23 |
| remains (2) | researchers (1) | 35:23 42:20 | 79:11 81:2,6 |
| 64:19,20 | 84:6 | 43:2 $45: 15$ | 82:25 83:1,5 |
| remind (1) | reserve (3) | 47:17, 24, 25 | 83:11,14 84:1 |
| 5:12 | 12:23 55:11 | 55:21 57:8 | 84:23 87:12 |
| reminding (1) | 73:19 | 58:20 77:18 | 88:23,25 89:6 |
| 44:5 | reserved (2) | 99:18 | 89:11,16 90:4 |
| remove (1) | 15:16 27:7 | risen (1) | 91:7,9 |
| 76:21 | reserves (2) | 95:13 | Rowan's (5) |
| render (1) | 14:19 55:12 | river (11) | 83:2,20 84:22 |
| 80:22 | residence (4) | 5:25 6:4,7,21 | 85:16 91:19 |
| renovate (1) | 21:12,13,17 | 7:15 8:1 14:16 | RPR (1) |
| 88:10 | 27:20 | 14:18 17:23 | 100:25 |
| renovating (1) | residential (1) | 77:14 81:7 | run (4) |
| 88:13 | 34:10 | River's (1) | 13:18 49:14 |
| renovations (2) | residents (2) | 22:15 | 52:23 53:5 |
| 71:22 88:20 | 17:23 38:18 | road (1) | runs (1) |
| repair (5) | residing (1) | 49:3 | 67:18 |
| 27:13 34:6 38:9 | 27:18 | Rodriguez (60) |  |
| 78:1 80:11 | resolution (2) | 1:16 2:7, 16, 17 |  |
| repay (1) | 66:19 76:12 | $3: 3,5,6,15,16$ | safety (5) |
| 72:3 | resolved (1) | 4:9,10, 18, 20 | 7:20 16:14 |
|  | 76:12 | $5: 4,518: 10,12$ | 17:23 41:14 |
| $68: 4 \quad 72: 10$ | respect (1) | 18:20,21 $24: 23$ | $67: 16$ |



| should (7) | s mall (4) | 86:7,24 87:19 | 83:13 88: 23 |
| :---: | :---: | :---: | :---: |
| 7:21 9:24 30:25 | 40:2,12 49:3 | 87:22,25 89:12 | 89:25 90:1 |
| 37:9 59:13 | 85:21 | 89:16,17 90:5 | sound (1) |
| 80:3 83:24 | Smith (2) | 90:16 91:5,15 | 40:17 |
| show (1) | 31:1,6 | 91:22,24 92:5 | source (1) |
| 94:3 | snack (1) | 95:16 96:9,12 | 68:7 |
| side (1) | 87:6 | 96:17 97:5,16 | sources (2) |
| 88:1 | snow (1) | 98:5,10, 24 | 62:24 95:6 |
| sign (1) | 87:9 | 99:1 | South (2) |
| 25:24 | so (160) | sold (2) | 87:6,11 |
| significant (1) | 2:6 3:23 4:18 | 27:14 38:20 | Soviet (1) |
| 54:3 | 5:10, 21, 24 6:6 | sole (1) | 73:12 |
| significant | 8:9,14,18 9:11 | 71:10 | space (6) |
| 33:3 48:24 | 9:19 10:16,17 | solution (1) | 85:19, 20, 22, 23 |
| signing (1) | 11:5, 9, 21, 22 | 8:9 | 88:16,17 |
| 100:12 | 12:2,17 16:1,4 | solves (1) | spaces (1) |
| similar (2) | 17:25 21:24 | 48:12 | 85:21 |
| 19:16 56:2 | 22:7 23:11 | some (27) | speak (13) |
| simple (1) | 24:1 29:1 30:2 | 9:1711:11 | 5:20 23:7 44:14 |
| 47:19 | 30:5 32:12 | 15:12 21:1 | 47:6 50:6 |
| simply (2) | 34:1, 22 35:1 | 25:25 43:17,25 | 52:14 53:1,7,9 |
| 42:19 67:1 | 35:17, 20 37:12 | 45:24 46:21, 23 | 63:15 90:7,24 |
| since (9) | 38:15,18 39:21 | 47:7,13 50:5 | 94:3 |
| 16:23 28:7 45:3 | 39:25 41:3 | 51:21 52:24 | specific (3) |
| 53:9 66:25 | 42:7,12,19, 20 | 54:2 57:4,6 | 62:18 67:7 |
| 79:24 95:12,17 | 43:2, 4, 9, 22 | 72:11 75:25 | 91:12 |
| 97:6 | $44: 1,3,4,6,22$ | 79:14 81:5 | specifically |
| single-purpo | 44:25 46:6,9 | 88:15 91:8,17 | 38:1 39:15 |
| 74:9 | 46:19 47:4,11 | 91:18 97:6 | 41:18 45:6 |
| site (1) | 47:18 48:5,12 | something (11) | 61:23 62:11,14 |
| 34:24 | 48:14 49:18 | 11:10 15:3 | 66:25 67:13 |
| sits (3) | $50: 8,16,25$ | 16:15 17:7 | 68:15,19 71:6 |
| 77:1 80:7 84:4 | 51:3, 4, 9, 13 | 40:13 41:8 | 84:11 87:15,25 |
| sitting (1) | 52:17,24 54:1 | 43:21 48:5,18 | 88:6 |
| 78:14 | 54:7,16,25 | 49:17 58:1 | specificatio |
| situation (4) | 55:22 56:10,18 | someti me (1) | 26:22 |
| 8:19 17:13,15 | 57: 2, 15, 22 | 54:24 | spend (2) |
| 49:11 | 58:6,8 59:12 | somewhat (1) | 32:15 79:16 |
| six (6) | 59:24 62:16,16 | 8:14 | spot (3) |
| 5:16 52:15 | 62:18 63:11,17 | somewhere (3) | 23:11,14 24:1 |
| 54:12 63:14 | 63:24 64:4,13 | 46:2,7 53:2 | spots (1) |
| 77:4 86:4 | 64:20,24 65:21 | sorry (1) | 89:1 |
| six-mile (1) | 67:9,18 68:19 | 29:9 | squads (1) |
| 76:17 | 68:19,21,25 | sort (30) | 24:6 |
| six-month (1) | 69:2,7,12 70:1 | 40:1,12 41:22 | square (5) |
| 51:25 | 70:22 71:4 | 42:4,12 43:25 | 45:23 46:9,15 |
| sizable (1) | 72:1 73:8,12 | 46:23 48:16 | 47:4 85:15 |
| 11:7 | 74:12,17,18 | 49:24 50:10 | SS (1) |
| size (6) | 75:8,18 77:3 | 52:11, 20 55:17 | 100:4 |
| 38:12 40:12,19 | 77:11,18, 22 | 55:19 57:25 | staff (7) |
| 40:20 49:15 | 78:4 79:8 80:2 | 63:4,6,9 64:5 | 35:11 40:14 |
| 85:13 | 80:11 81:14 | 67:6,11,18 | 63:2 75:19 |
| sleep (1) | 82:1,18 83:22 | 68:14 72:13 | 90:13 91:9 |
| 79:2 | 85:4,10,13 | 77:5 80:4 | 92:8 |


| staffing (3) $53: 18 \quad 54: 1,7$ star (1) 5:16 <br> start (2) <br> 37:13 83:22 <br> starting (1) <br> startup <br> 22:3 (1) <br> state (22) <br> 23:21 24:13 <br> $\begin{array}{lll}41: 25 & 53: 15 \\ 61: 22 & 71: 25\end{array}$ <br> $72: 774: 13$ $78: 2383: 25$ <br> 84:3 85:15 <br> 86:3,19 95:7 <br> 96:21,22 100:3 <br> 100:8 <br> stated (1) <br> 8:11 <br> statement <br> (2) <br> States (3) <br> 61:19 86:5,6 <br> state-approv. <br> 39:7 <br> 35:2 <br> (1) <br> stations <br> (1) <br> statue <br> (1) <br> staying (1) <br> 25.17 <br> steel (2) <br> 26:13 81:13 <br> stenographic... 100:15 <br> stepped (1) <br> Steve (5) <br> $60: 21 \quad 61: 4$ $65: 2570: 9,15$ <br> STEVEN (1) <br> 66:6 <br> still (10) <br> 12:17, 22 13: 21 <br> 58:21 60:18 <br> 64:14 75:10 <br> stock (3) | 28:21 34:18,25 storage (1) 81:16 <br> storied (2) <br> Strachan (1) <br> 82:23 <br> straight <br> Street (1) <br> strokes (1) <br> 67:7 <br> structure (2) <br> 15:5 89:18 <br> structured (3) <br> 68:2,15 89:24 <br> structures (2) <br> $62: 1297: 9$ student $\begin{aligned} & \text { ( } 3 \text { ) }\end{aligned}$ <br> 88:9,25,25 <br> students (3) <br> 84:6 87:18 <br> 88:18 <br> studies (3) <br> 84:8,14,19 <br> stuff (2) <br> Suarez (101) <br> $3: 1,7,8,214: 1$ $4: 2,16,21,22,18$ $5: 7,106: 10,18$ $9: 1611: 3,25$ $12: 814: 7$ $16: 1618: 5,23$ $19: 7,1422: 6$ $22: 1324: 16$ $25: 1,2,12,20$ $26: 2,9,28: 15$ $28: 20,23: 29: 4$ $29: 1530: 6$ $30: 2031: 10$ $35: 9,25,36: 5$ $36: 14,15,37: 2$ $43: 13$ 50 |  |  |
| :---: | :---: | :---: | :---: |



| 19:11 26:6 | 16:12, 12, 14, 17 | 72:11,20 73:16 |
| :---: | :---: | :---: |
| 31:8 37:17 | 16:20, 20, 23, 24 | 73:2174:4,16 |
| 61:6 66:8 | 17:4, 4, 7, 7, 11 | 74:17 75:23,24 |
| 70:19 93:24 | 17:14, 17, 19, 21 | 76:1, 1, 5, 24 |
| testify (4) | 17:23, 24 18:1 | 77:2,11,16 |
| 5:18 6:12 14:9 | 18:17 20:11 | 78:2,10,13,14 |
| 29:24 | 22:2,7,8,9, 12 | 78:22 79:1,15 |
| testifying (1) | 22:14 23:8,9 | 79:22 80:1,7 |
| 5:23 | 24:1,17 27:14 | 80:11, 12, 22 |
| testimony (3) | 28:15,17,24,25 | $81: 1,3,3,5,7,9$ |
| 43:11 52:12 | 29:1,10,12,13 | 81:12,18 83:4 |
| 100:15 | 29:15,18, 21, 22 | 83:23 84:11 |
| than (18) | 30:1,19 32:7 | 85:17, 18, 25 |
| 12:12 13:18,20 | 32:10,13 33:3 | 86:8 87:19, 22 |
| 15:1 22:24 | 33:8,14 34:4 | 87:22 88:16 |
| 29:20 31:24 | 34:16 35:5,19 | 89:4,5,16 90:7 |
| $33: 3$ 42:6 43:1 | 35:19, 22, 22, 23 | 90:16, 24 91:3 |
| 48:7,24 49:2 | 35:24, 25 36:1 | 91:5, 9, 15, 19 |
| 52:15 55:6 | 36:2,2 38:7 | 91:23 92:8 |
| 63:10 71:17 | $41: 4,6,13,15$ | 94:18 95:10,12 |
| 94:21 | 41:21,23 42:6 | 95:17, 23, 23, 25 |
| thank (30) | 42:7,12,16,17 | $96: 5,6,10,11$ |
| 2:19, 22 5:7,10 | 42:20,23 43:5 | 96:25 98:23 |
| 6:20 9:16 | 43:10, 19, 20, 21 | 100:9,10,11, 14 |
| 16:16 19:15 | 43:22 44:2,4 | 100:17 |
| 22:6 25:12 | 44:20 45:8,19 | that's (31) |
| 26:10 28:15 | 45:23,25 46:5 | 12:11, 16 13:4 |
| 30:20 31:12 | 46:10, 13, 16, 16 | 16:19 17:1 |
| 35:9 36:25 | 46:19, 19, 21,25 | 22:4,21 34:15 |
| 43:13 59:2 | 47:2, 4, 5, 7, 8 | 42:10 43:23 |
| 60:13 61:11 | 47:12,16,19,19 | 44:3 46:6 |
| 64:8 66:11 | 47:24 48:3,6,7 | 49:22 52:3,19 |
| 69:6 70:1 | 48:16,22 49:1 | 57:7,8,9 64:2 |
| 72:21 82:15 | 49:1, 2, 16, 17 | 64:15 72:23 |
| 91:15 94:1 | $50: 2,6,8,10,25$ | 76:11 79:4,11 |
| 95:22 99:19 | $51: 2,8,13,15$ | 81:15 87:25 |
| that (336) | 51:24 52:1,4,5 | 88:15 89:17 |
| 3:1,21 5:8,13 | 52:10, 12,17, 21 | 91:10 96:15 |
| 5:19, 20, 21 6:6 | 53:7,9,24 | 97:5 |
| 6:12 7:3, 8, 10 | 54:18, 25 55:5 | the (1132) |
| 7:19,19, 22 8:2 | 55:17, 18, 24 | 1:5,9,9 2:1, 2, 4 |
| 8:11, 20 9:7,11 | 56:7,25 57:2,3 | 2:20, 21, 23 3:3 |
| 9:16,16, 20 | 57:6, 9, 14, 20 | 3:17 4:12 5:8 |
| 10:7,11, 14, 15 | 58:1, 1, 7 59:5 | 5:11, 13, 17, 21 |
| 10:19, 21, 21, 23 | $59: 6,7,12,12$ | $5: 24,25,25$ 6:2 |
| 11:4,7,16,18 | 59:15,19, 20 | 6:7,10, 18, 25 |
| 11:22,23,23 | 61:25 62:12,16 | 7: $1,1,3,4,5,5$ |
| 12:1,1,24 13:3 | 63:4,6,9,12, 20 | $7: 5,6,7,10,10$ |
| 13:7,13,18,21 | 64:9,10,13,14 | 7:12,12, 13, 13 |
| 13:25 14:8,15 | 64:15 66:19 | 7:17, 18, 20, 21 |
| 14:18,21,24 | 67:1,5,10,19 | 7:22,25 8:2,3 |
| 15:2,10, 15, 19 | 67:21,23 68:5 | 8: $3,4,4,6,6,7$ |
| 15:19,24 16:1 | 68:15 69:5 | 8:11, 12, 12, 13 |
| 16:4,5,5,8,8 | 71:16,25 72:8 | 8: 13, 17, 19, 23 |


| 8:24,25 9:2,3 | $29: 6,6,8,9,14$ | 49:21,25 50:3 | 68:7,10,12,14 |
| :---: | :---: | :---: | :---: |
| 9:4,7,11,14,18 | 29:18, 18, 19, 22 | 50:5,10,14,17 | 68:20,20 69:1 |
| 9:19, 20, 21, 22 | 29:23, 23, 24 | 50:18, 20, 23 | 69:2,2,3,3,8,8 |
| 9:23, 24 10:1, 2 | 30:12, 12, 12, 21 | 51:2,4,6,7,14 | 69:10 70:2,3,5 |
| 10:3, 9, 10, 10 | 30:22, 22 31:3 | 51:14, 19, 20, 20 | 70:6,7,8,10, 12 |
| 10:13, 15, 18, 20 | 31:10, 14, 16, 19 | 51:21, 22, 24, 24 | 70:13,14 71:3 |
| 10:21, 22, 22, 25 | 31:19, 22, 22, 23 | 52:3,4, 6, 11, 12 | 71:4,8,11,13 |
| 11:3,5,5, 9, 11 | $31: 25$ 32:1,2,3 | 52:12, 13, 19, 20 | 71:13,14,15,15 |
| $11: 12,15,16,21$ | $32: 6,8,9,12,18$ | 52:21, 23 53:1 | 71:18, 19, 21, 22 |
| 11:23, $2412: 1$ | 32:18, 19, 23, 24 | 53:3,3,3,11, 12 | 71:22, 23, 24,25 |
| 12:3, 4, 7, 11, 16 | $33: 3,6,6,10,12$ | 53:15, 15, 17, 23 | 72:1,1,2, 2, 4, 4 |
| 12:18, 19, 21, 22 | 33:13, 14, 15, 19 | 53:23, 23 54:2 | $72: 5,6,7,7,8,9$ |
| 12:24, 25 13:1 | 33:19, 19, 20, 22 | 54:5,7, 7, 9, 11 | 72:10, 10, 11, 13 |
| 13:2,5,5,11, 22 | 33:25 34:2,3,7 | 54:14, 15, 16, 20 | 72:16, 17, 19, 22 |
| 13:23, 25 14:15 | $34: 8,9,11,13$ | 54:20 55:3,6 | 72:22, 23, 23, 25 |
| 14:17, 22, 23, 25 | 34:15, 16, 17, 18 | 55:10, 19, 22 | 72:25 73:2,4,4 |
| 15:4, 4, 6, 13, 17 | 34:19, 19, 20, 21 | 56:5,7,8,8, 11 | 73:7,9,9,9,10 |
| 15:22, 25, 25 | 34:23,25 35:1 | 56:13,18,19,19 | 73:10,11, 12, 13 |
| 16:4, 4, 5, 10, 11 | 35:3,6,7,14, 21 | 56:21, 22, 23, 24 | 73:13,14,16,16 |
| 16:12, 19, 19, 21 | 36:1, 6, 7 37:3 | $56: 25$ 57:1,6 | 73:17,18, 20, 21 |
| 16:23,25 17:1 | 37:3, 3, 6, 7, 7, 9 | 57:11, 14, 20, 20 | 73:23, 24, 24, 25 |
| 17:2,4,6,10,13 | 37:11, 21, 23 | 57:22, 23, 24 | 73:25 74:1,2,2 |
| 17:16, 16, 17, 22 | 38:1, 3, 11, 11 | 58:1,5,20, 25 | 74:3,3, 4, 5, 8 |
| 18:3, 5, 15, 16 | 38:12,13,13, 15 | $59: 5,7,8,8,10$ | 74:12,15,15,16 |
| 18:22, 23, 25 | 38:15,20 39:1 | $59: 10,11,11,12$ | 74:18, 19, 21, 22 |
| 19:1, 1, 4, 4, 14 | $39: 1,2,5,6,6,9$ | 59:16, 17, 17 | 74:24, 24, 24 |
| 19:16,17, 20, 20 | 39:10, 15, 17, 17 | 60:12, 14, 16, 16 | 75:2,2,4,6,9 |
| 19:22, 22, 23, 24 | 39:19, 22, 23 | 60:17, 20, 21, 21 | 75:10,12,13,13 |
| $20: 3,4,5,6,8,9$ | 40:1, 2, 2, 4, 7 | 60:22, 22, 23, 25 | 75:14,14,15,18 |
| 20:12, 14, 16, 16 | 40:10, 12, 13, 14 | 60:25 61:9,12 | 75:21, 21, 21, 22 |
| 20:18, 19, 20, 21 | 40:15, 18, 19, 19 | 61:15, 15, 18, 19 | 75:23,24 76:2 |
| 20:22, 23, 23, 24 | 40:20, 22, 23, 25 | 61:22, 22, 23, 24 | 76:3,4,6,9,13 |
| 21:2,11, 11, 12 | $40: 2541: 1,1$ | 61:24, 25 62:1 | 76:13,14,15,15 |
| 21:14, 15, 15, 17 | 41:12, 15,18, 20 | 62:3,5,6,8,10 | 76:15,16,16,16 |
| 21:19, 20, 22, 23 | 41:20, 25 42:2 | 62:12,12,14,17 | 76:17,18,19,19 |
| 22:2,3,3, 8, 10 | 42:3, 3, 4, 7, 10 | 62:19, 20, 20, 22 | 76:19, 20, 23, 23 |
| 22:10, 10, 14, 19 | 42:16, 17, 25 | 62:22, 24, 25 | 76:25 77:2,3,6 |
| 22:20, 25, 25 | 43:5,5,6,11, 14 | $63: 2,6,8,9,10$ | 77:9,13,13,14 |
| 23:1, 1, 5, 5, 8, 8 | 43:16, 21, 23, 23 | 63:12,16,19,19 | 77:19,19, 22, 23 |
| 23:18, 20, 21, 21 | 44:6,9,13,15 | $64: 2,2,4,5,6,8$ | 77:25 78:2,3,5 |
| 23:22, 23, 24 | 44:15, 16, 18, 20 | 64:11, 12,12,14 | 78:7,10,12,14 |
| 24:3,4,5,6,7 | 44:25 45:3,4,8 | 64:15,17,19,19 | 78:20,23 79:1 |
| 24:13,13,19, 23 | 45:12, 14, 18, 20 | 64:19, 20, 21,24 | 79:8,11, 12, 21 |
| 25:14, 14, 23, 23 | 45:21, 22, 25 | $64: 2565: 2,17$ | 79:22, 24, 25 |
| 25:24 26:13,13 | 46:1, 2, 3, 4, 5, 6 | 65:18, 18, 20, 22 | 80: 1, 2, 6, 6, 7, 7 |
| 26:14,16,17,18 | $46: 6,7,8,12,13$ | 65:23, 24, 24 | 80: 8, 12, 12, 14 |
| 26:19, 22, 24, 24 | 46:17, 22, 25 | 66:1,3,4, 12, 15 | $80: 15,19,19,20$ |
| 27:5,6,9, 9, 10 | 47:2,6,7,9, 12 | 66:18, 19, 20, 20 | $80: 23,2481: 2$ |
| 27:14, 15, 15, 18 | 47:12,13, 17, 20 | 66:21, 22, 22, 23 | $81: 4,6,7,9,10$ |
| 27:18,19, 22, 23 | 47:21 48:1,2,7 | 66:24 67:4,7,8 | 81:12,15, 22, 22 |
| 27:24, 25 28:2 | 48:7, 9, 9, 10, 11 | 67:9,11, 16,18 | 81:24 82:15,16 |
| $28: 3,3,6,7,7,8$ | 48:13, 22, 24, 25 | $67: 19,19,23,24$ | 82:16, 21, 22, 23 |
| 28:8,10,12,13 | $49: 6,10,10,14$ | 67:25, 25, 25 | 82:24 83:5,8 |
| 28:23,25 29:2 | 49:15,16,18,19 | 68:1, 2, 3, 3, 5, 7 | 83:15,15,17,18 |


| 83:19, 22, 24, 25 | 40:20 41:19,24 | 34:22 35:1 | 21:24 23:5,6 |
| :---: | :---: | :---: | :---: |
| 84:1, 2, 3, 11, 12 | 52:8 55:20 | 39:15 47:24 | 42:14,23 43:5 |
| 84:23,24 85:1 | 57:5 72:3 | 50:22 80:4 | 46:25 47:5,9 |
| 85: 2, 5, 7, 7, 11 | 79:12, 15,16 | 85:4 86:19,21 | 47:19 48:6 |
| 85:15,17, 24, 25 | 81:12,15 83:21 | these (12) | 52:10, 14, 19 |
| 86:1, 3, 3, 4, 5, 5 | 89:15 90:6 | 7:18 8:10 9:10 | 55:17 56:6,8 |
| $86: 6,8,8,13,13$ | them (14) | 18:3 38:6 | 56:12,18,23 |
| 86:15,16,17,19 | 8:22 9:2 10:12 | 57:14 61:18 | 57:3,14,16 |
| 86:20, 22, 23, 25 | 14:1 15:11 | 80:3,5,17 88:6 | 59:3 60:17 |
| 86:25 87:2,2,5 | 30:11 43:12 | 90:25 | 63:2 64:5,8 |
| 87:8,16, 24, 25 | 49:14 56:17 | they (53) | 68:17,18 70:23 |
| 88:1, 1, 2, 2, 3, 7 | 57:1 75:5,11 | 6:12 8:2, 6, 6, 16 | 76:8 78:12 |
| 88:11, 14, 18, 19 | 76:9 89:13 | 14:2,23, 23 | 79:4,5,22 |
| 88: 23, 24, 24, 25 | themselves (1) | 15:3,15 16:20 | 83:12 91:13 |
| 89:4,6, 9, 9, 12 | 39:6 | 16:22,24 22:12 | 93:14 95:23 |
| 89:12, 18, 19, 20 | then (27) | 23:6,9 24:5,6 | 96:4 |
| 89:21, 22, 23, 23 | 5:22 12:15 | 24:8,9,9 41:22 | thinking (1) |
| 89:24, 25 90:2 | 22:13 24:3,8 | 42:25 43:2 | 40:4 |
| 90:9,11, 11, 14 | 29:17 30:21 | 49:11 51:23 | thinks (1) |
| 90:15, 20, 20, 21 | 46:4 49:18 | 52:21, 22 54:17 | 86:9 |
| 90:22, 23, 24 | 51:6 58:5 | 54:19 55:12, 20 | third (4) |
| $91: 1,6,6,6,8$ | 59:22 65:6 | 55: 22, 22, 24, 25 | 38:1145:9 |
| 91:10, 17, 17, 25 | 70:1,12 73:14 | 56:24 57:3 | 50:20 95:10 |
| 91:25 92:4 | 73:18 76:19, 22 | 62:4 68:8 $72: 3$ | this (111) |
| 93:4,5,11,11 | 76:25 77:5,7 | 75:12,15 76:7 | 2:23 4:13,16 |
| 93:12, 16, 19, 19 | 77:16 80:4 | 79:7,13,13,15 | 5:9 6:21 7:11 |
| 94:1, 2, 2, 4, 5, 6 | 82:19 90:15 | 80:10 81:11 | 8:14 9:5,7,8 |
| 94:8,10, 11, 12 | 98:23 | 89:7,14 92:1 | 9:12, 21, 22 |
| 94:13, 15, 15, 17 | theoretical (1) | they'd (3) | 10:5,23 11:7 |
| 94:18, 20, 20, 21 | 43:20 | 24:20 52:20 | 13:22 14:20 |
| 94:22, 23, 23, 25 | there (45) | 92:1 | 15:11 16:2,6 |
| 95:1, 4, 4, 6, 7, 7 | 1:10 9:1,25 | they'll (2) | 17:5,12,17 |
| $95: 8,8,10,11$ | 11:7,10,11 | 8:12 18:16 | 18:4, 20:6,7,20 |
| 95:16, 16, 17, 17 | 12:2 14:24 | they're (18) | 21:19 22:17, 23 |
| 95:23 96:1,1,4 | 16:1 17:12, 25 | 8:18 16:7 24:12 | 24:10 25:18 |
| $96: 5,8,9,10,13$ | 17:25 18:1 | 28:18 29:11 | 28:5,10, 21 |
| 96:14, 16, 18, 18 | 21:13 22:10,18 | 39:757:2,9,19 | $30: 25$ 31:13 |
| 96:19, 20, 21, 22 | 23:3 25:20 | 63:16 76:2 | 32:17 33:4 |
| 97:3,3,6, 7, 8 | 27:17 29:15 | 85:8,14 86:17 | $34: 8 \quad 35: 19$ |
| 97:12, 12 98:5 | 32:7 33:24 | 88:8,8,12 90:1 | 38:24 39:2,20 |
| $98: 5,6,6,8,8,9$ | 34:13 35:6,11 | they've (3) | 40:5,11, 12 |
| 98:12 99:14,15 | 43:16 44:18,19 | 16:23 35:2 | 41:1142:19, 22 |
| 99:16,16 100:8 | 46:7 50:18 | 41:21 | 43:15,17 44:14 |
| 100:9,10,10,11 | 52:14 54:8 | thing (4) | 46:20 50:22 |
| 100:12, 13, 14 | 58:24 59:15 | 10:23 15:11 | 51:16, 23 52:11 |
| 100:15,16,18 | 64:16 76:10 | 29:8 78:12 | 52:14 53:2 |
| 100:21 | 78:9 79:2 80:8 | things (11) | 56:18,19 57:10 |
| their (32) | 80:21 92:12 | 17:19 40:18 | 57:15, 18, 23, 25 |
| 8:17 10:6,12 | 96:24 97:5,11 | 45:23 48:23 | 58:21 59:3 |
| 15:1,5,12 | 99:18 | 52:18 56:12 | 62:5 63:3,14 |
| 16:25 20:10, 13 | thereafter (1) | 75:23 79:1,12 | 63:17 64:21 |
| 22:5 23:3,18 | 95:1 | 90:24 96:12 | 65:19 67:1,3 |
| $35: 15$ 38:4, 8 | there's (12) | think (44) | 67:20, 20, 23 |
| 38:21 39:25 | 7:19 11:6 28:2 | 12:1 14:24 18:4 | 68:11,21,25 |


| 70:3, 22 72:5,7 | 31:21 32:3,19 | 25:24 26:11,11 | 66:18 67:3,12 |
| :---: | :---: | :---: | :---: |
| 74:19 75:1,9 | 34:19 63:5 | 26:23 27:5,9 | 67:21,25 68:1 |
| 78:5, 20, 21, 24 | 71:24 72:3 | 27:13,14 28:12 | 68:2,3,6,12 |
| 79:20,23,25 | 74:1 86:23 | 28:19, 24, 25 | 69:4,9 70:15 |
| 80:18 85:13 | 88:7 | 29:5,12,16,17 | 71:5, 7, 7, 9, 11 |
| 86:11 87:8 | Thursday (1) | 29:19, 19, 21, 24 | 71:14, 16, 18, 20 |
| 89:2,19 90:5 | 29:21 | 30:11 31:4,15 | 71:20,22 72:2 |
| 91:18,24 92:6 | Tim (3) | 31:23 32:3,13 | 72:5,6,9,14,14 |
| 93:18 95:21 | 6:9, 14 10:8 | 32:15,15,16,18 | 72:15,15,18, 20 |
| 100:20 | ti me (21) | 33:7,8,10,13 | 73:3,7,12, 24 |
| THOMAS (1) | 13:5 15:6, 22 | 33:14 34:6,15 | 74:2, 4, 7, 15, 19 |
| 26:5 | 21:22 23:24 | 34:16,19, 23 | 74:19, 23, 23, 23 |
| those (27) | 28:11,16 44:22 | 35:3,3,7,22 | 75:4,8,13,14 |
| 10:11 12:1,18 | 49:5 50:5 57:1 | 36:1, 1, 6, 7, 9 | 75:15, 21, 23, 24 |
| 31:24 32:21 | 66:25 70:3 | 37:23, 23, 24 | 75:24 76:2,4 |
| 33:2,17 37:12 | 73:15,16 76:9 | 38:2,3,6,11, 21 | 76:16, 17, 18, 21 |
| 43:4 45:17 | 82:19 90:3 | 38:22,23 39:8 | 76:22 77:3,6 |
| 47:10 48:23 | 95:13,21 96:11 | 39:17, 23 40:7 | 77:12,12,13,16 |
| 50:24 52:24 | timing (1) | 40:9,11, 11, 15 | 77:17, 20, 21 |
| 55:9 61:1 | 64:19 | 40:24 41:3, 3, 7 | 78:2,4,9,13,18 |
| 67:21 72:12 | title (1) | 41:7,8 42:7,11 | 78:18, 21, 24, 25 |
| 77:2,5 83:19 | 99:15 | 42:15, 21, 25, 25 | 79:6,14, 21 |
| 86:16,24 87:19 | to (490) | 43:5,11, 12, 22 | 80:10, 12, 14, 20 |
| 87:23 89:21 | 2:2,4,24 3:19 | 44:4,14,17,18 | 80:21 81:14,19 |
| 95:16 | 5:11,12,14,18 | 44:19, 20, 20, 22 | 81:24 82:21 |
| though (1) | 5:22,6:5,22 | 45:2,2,15, 23 | 83:7, 7, 7, 10, 13 |
| 96:19 | 7:1, 2, 13, 18 | 45:24 46:9,11 | 84:4,5,5,7,9 |
| thought (6) | 8:2, 9, 10, 10, 20 | 46:15 47:4,6,8 | 84:12 85:9,12 |
| 13:22 15:8 | 8:21, 21, 24 9:1 | 47:16 48:8,21 | 85:14, 14, 16, 24 |
| 56:18,19 57:11 | 9:1,5,24 10:4 | 48:23 49:8,9 | 86:9,12 87:1 |
| 68:6 | 10:11, 13, 18 | 49:12 50:6,11 | 87:12,15, 21, 24 |
| thoughts (1) | 11:1, 4, 6, 9, 11 | 50:17,17 51:3 | 88: 8, 9, 15, 15 |
| 15:20 | 11:14, 19, 21, 21 | 51:15,21 52:7 | 88:20,21 89:5 |
| thousand (4) | 11:23 12:2,2,9 | 52:14, 14, 19, 20 | 89:13, 14, 14, 16 |
| 41:11 47:14 | 12:11 13:3, 8 | 52:23 53:1, 2, 5 | 89:16, 21, 22, 24 |
| 48:5 49:14 | 13:15,18, 22 | $53: 5,6,7,9,16$ | 89:25 90:7,9 |
| three (22) | 14:7,8 15:3,11 | 53:22 54:4,8 | 90:10, 12, 13, 18 |
| 7:2 11:15 12:12 | 15:12,14,24 | 54:12,14, 20, 21 | 90:24, 24 91:2 |
| 12:15,16 15:1 | 16:2,4,5,7,7 | $55: 5,8,9,10,13$ | 91:5,9, 24, 25 |
| 21:8 $22: 25$ | 16:12,12, 23, 24 | $55: 17,18,19,19$ | 91:25 92:2,13 |
| 23:12,14,23, 24 | $17: 4,5,6,7,8,8$ | 55:25 56:3,4,7 | 93:10,10 94:8 |
| 24:733:1 38:2 | 17:9,10,11, 12 | 56:11, 16, 20, 24 | 94:10, 14, 17, 22 |
| $39: 13$ 40:9 | 17:12,14,19, 22 | $57: 1,4,6,15,19$ | $95: 1,6,2096: 3$ |
| 47:22 75:22 | 18:719:3,16 | $58: 2,5,7,7$ | 96:7, 22, 25 |
| 76:22 77:11 | 19:18,19 20:6 | 59:4,6,15,15 | 97:10,10, 14 |
| 95:17 | 20:8, 9, 11, 17 | 59:19, 20 61:13 | 98:10, 11, 12, 24 |
| threefold (1) | 20:17,18,25 | 61:13,16,18,19 | 98:25 99:13,17 |
| 95:3 | 21:20, 23, 25 | 61:23 62:3,8 | today (33) |
| three-year (2) | 22:8,9,16, 21 | 62:15,16,17,18 | 2:2 5:25 9:22 |
| 20:5 42:22 | 23:6, 9, 14, 15 | 63:4, 5, 11, 15 | 19:1 25:15,22 |
| through (19) | 23:15, 16, 21,21 | 63:25 64:1,7,9 | 26:1130:22 |
| 2:20 8:23 19:25 | 23:22,24 24:2 | 64:13, 17, 18, 22 | 37:3, 7 41:4 |
| 20:3,6 23:18 | 24:10, 11, 12, 15 | 64:22 65:1 | 43:8 47:23,25 |
| 23:19 26:16,20 | 24:18, 20, 22 | 66:3,14,15,15 | 48:8,15, 20 |


|  |  |  |  |
| :---: | :---: | :---: | :---: |


| $\begin{gathered} 78: 3 \\ \text { up }(34) \end{gathered}$ | $\begin{aligned} & 42: 15 \quad 51: 14,15 \\ & 57: 6 \end{aligned}$ | $\begin{aligned} & \text { vehicles (8) } \\ & 38: 3,6,2039: 5 \end{aligned}$ | $\begin{array}{rr} 41: 15 & 50: 6,9 \\ 68: 8 & \end{array}$ |
| :---: | :---: | :---: | :---: |
| 3:17 4:12 5:20 | used (8) | 46:3,8 50:4 | violations (1) |
| 8:9 11:15 12:2 | 13:9,17 19:20 | 52:4 | 4:15 |
| 15:716:1,17 | 38:23 39:6 | vendor (1) | virtue (1) |
| 17:15,20 22:9 | 40:11 87:14 | 39:7 | 52:25 |
| 24:18 28:25 | 94:10 | vendors (1) | visitor (1) |
| 29:5 36:6 44:4 | useful (11) | 26:23 | 74:10 |
| 47:2,8 50:17 | 8:18,18 38:8 | versus (6) | voiced (1) |
| $59: 15 \quad 64: 24$ | 63:19 79:25 | 47:15,25 48:19 | 23:3 |
| 69:7 73:22 | 80:14, 20, 25 | 50:1 80:24 | vol ume (2) |
| 74:2 77:3,8,17 | 90:11, 14, 15 | 81:4 | 53:13, 23 |
| 78:2 81:21 | uses (1) | very ( 30 ) | voluntaryism... |
| 88:17 90:17 | 40:24 | 5:10 22:6,15 | $53: 16$ |
| 91:25 97:10 | using (6) | 30:20 36:25 | volunteer (3) |
| updates (1) | 14:25 41:10 | 39:23,23 40:2 | 19:20 53:21 |
| 28:8 | 42:24 47:15 | 40:7 41:15,18 | 54:6 |
| upgrade (2) | 51:24 52:8 | 45:8 46:11 | volunteers (1) |
| 88:9,11 | USS (2) | 49:3, 3 60:13 | 53:10 |
| upgraded (3) | 71:11 74:5 | 62:5 63:23 | vote (10) |
| 34:15, 20, 21 | usually (1) | 69:6 73:8 | 7:8 21:23 23:14 |
| upgrades (3) | 42:6 | 74:12 83:24,25 | 28:13 33:22 |
| 20: 25 24:5 | Utilities (1) | 85:11 86:7,7 | 34:2 39:3 |
| 88:21 | 93:6 | 87:4,4 90:19 | 57:18,19,19 |
| upon (3) | utilization (1) | 95:22 | voted (2) |
| 27:9 42:8 75:13 | 51:21 | vessel (2) | 21:19 23:22 |
| upper (1) | utilize (5) | 75:2178:1 | voter (1) |
| 49:15 | 15:12 16:24 | vet (6) | 13:15 |
| urgent (2) | 40:15 61:14 | 85:25 86:13,25 | voters (14) |
| 8:15 20:7 | 62:3 | 87:21,25 90:20 | 7:1,7,9 21:22 |
| us (33) | utilized (2) | veterinary (16) | 27:18 28:12 |
| 2:20 5:14,16 | 38:3 50:4 | 83:16,23 84:9 | 33:20, 25 39:2 |
| 6:2,7 10:24 | utilizing (1) | 84:10, 13, 16, 16 | 42:25 55:19 |
| 16:2,12 17:17 | 50:13 | 84:18,19,21 | 56:21,24 57:15 |
| 17:22 18:4 | U.S (2) | 85:9 86:2 87:3 | votes (2) |
| 19:2 23:14 | 73:176:3 | 87:16 91:10 | 33:23 57:14 |
| 24:9 25:18 |  | 92:10 |  |
| $30: 25$ 35:18 | $\checkmark$ | vets (1) | $57: 2$ |
| $43: 148: 8,15$ | vacate (1) | 85:6 |  |
| $50: 1356: 5$ | 7:18 | VHF (1) | W |
| 59:15 60:18 | value (7) | 20:15 | waived (1) |
| 64:22 70:24 | 21:12,16,16 | via (1) | 100:12 |
| 72:2 $75: 476: 5$ | 27:20 28:4 | 1:6 | walk (1) |
| 76:8 80:13 | 49:5 55:5 | vice (2) | 2:20 |
| 81:2 89:16 | variety (1) | 19:4 25:23 | wall (1) |
| USDA (9) | 86:1 | videoconfere | 17:16 |
| 61:23 62:3,12 |  | 1:6 | Wal t (1) |
| 63:5,11 64:5 | 44:7 83:10 88:9 | Vietnam (1) | 76:17 |
| 64:11, 20, 22 | vary (1) | 73:10 | want (20) |
| USDA's (1) | 16:18 | view (6) | 14:7 15:3,24 |
| 61:20 | vehicle (5) | 47:13 48:9 | 17:9,14 30:11 |
| use (8) | 12:14 13:12 | 55:16,22 80:3 | 41:8 43:22 |
| 8:22 11:23 | 28:21 50:20 | 80:5 | 47:6,16 49:7 |
| 30:12 32:13 | 60:15 | vi ewed (4) | $53: 655: 9,19$ |



| 10:15 13:5,19 | 38:16 39:7,12 | 10:18 11:1 | 34:22 35:5,12 |
| :---: | :---: | :---: | :---: |
| 23:6 28:16 | 39:13 41:5, 24 | 13:19 20:16 | 35:21,22 39:11 |
| 34:14 41:22 | 42:8 44:12 | 21:13,16 24:18 | 40:13 41:22 |
| 42:19 44:1,13 | 45:6 48:8,23 | 27:7,14, 22, 24 | 42:12 43:1 |
| 45:16 46:6 | 52:20 54:21 | 28:4 29:13 | 46:12,22 53:15 |
| 47:9,16 48:14 | 55:18 61:21 | 31:4 38:1, 20 | 53:19, 23 54:5 |
| 48:16,22 52:10 | 62:7,14 63:1 | 38:23 39:12 | 54:9 57:4,13 |
| 56:3,4 57:16 | 63:23 68:13 | 46:1,5 47:10 | 59:6,7 60:11 |
| 58:4 59:3,14 | 71:8, 9, 11, 12 | 53:2 59:5, 22 | 60:14,18 61:15 |
| 59:16 63:6,9 | $75: 376: 14$ | 62:22 71:9,17 | 62:14 64:10,14 |
| 63:11 67:12 | 78:15 83:16 | 72:1, 3, 3 77:22 | 70:24 72:20 |
| 72:13,17 79:22 | 84:13, 17, 21, 23 | 78:2,9 79:8 | 74:13, 21, 22 |
| 80:1 83:14 | 86:23 87:6,14 | 80:6 84:14,17 | 75:5,10,11,19 |
| 85:5,14 86:11 | 87:17 88:3,23 | 84:2185:18 | 75:19 76:6,9 |
| 88:8,15 89:14 | 90:10 91:21 | 86:1,25 87:14 | 76:12,13 80:19 |
| 90:1,14, 15, 17 | 93:6,12 94:10 | 87:17,19 89:19 | 80:23,24 81:8 |
| 91:13 96:4 | 94:19 95:2,11 | 89:22 92:13 | 83:22 84:22 |
| whatever (4) | 96:18 | 94:10, 13, 22, 25 | 85:1 86:16 |
| 10:17 47:20 | while (6) | 95:7 98:8,9 | 89:6 90:6 91:5 |
| 50:11, 12 | 34:23 40:17 | WILLIAM (1) | 91:20 93:17 |
| what's (3) | 48:5,12 76:4 | 1:15 | 94:8, 23 97:6 |
| 15:14 50:23 | 83:18 | Will i ams (3) | 100:20 |
| 83:12 | Whit man (1) | 66:1,7 70:9 | within (5) |
| when (17) | 76:17 | willing (7) | 10:2 19:20 |
| 5:20 13:6 31:22 | who (12) | 13:13 16:717:3 | 21:11 27:18 |
| 40:4 41:17 | 6:11 14:17 | 17:1144:17 | 33:25 |
| 42:5 49:4 | 24:19 31:3 | 45:2 72:9 | without (1) |
| 55:12 57:14,18 | 35:20 37:10 | Winitsky (31) | 39:8 |
| 57:18 62:3 | 53:4,4 70:9 | 37:5,5,20 43:13 | witness (2) |
| 74:3 78:8 80:3 | 79:7 87:5,20 | 44:3 45:16 | 100:11,13 |
| 80:22 96:20 | whole (9) | 47:11 49:24 | won't (1) |
| where (21) | 20:19 38:22 | 52:9 55:15 | 17:16 |
| 8:19 10:25 | 39:21 40:8 | 57:8 59:18 | word (1) |
| 14:23 17:15 | 42:21 67:5 | 60:13, 18, 19, 19 | 94:20 |
| 18:1 23:11, 15 | 87:788:21 | 61:9,1164:16 | work (9) |
| 24:2 29:10 | 90:4 | 65:21, 22 66:11 | 12:25 17:16 |
| 45:25 49:6,11 | whose (1) | 70:4,5,22 | 22:21 35:21 |
| 52:22 62:8 | 71:10 | 79:19 80:2 | 71:18 72:18 |
| 63:12,15 77:6 | who's (11) | 82:18, 20 91:15 | 77:2,5 79:13 |
| 79:784:4,4 | 37:7,9 60:22,23 | 94:3 | workable (1) |
| 97:5 | 60:25 65:24 | wi sh (1) | 17:24 |
| Whereupon (1) | 66:1, 2 70:13 | 92:4 | worked (3) |
| 58:24 | 83:2,3 | with (93) | 66:23 67:24 |
| whether (3) | why (11) | 6:2,7,11,23 8:9 | 75:18 |
| 13:19 40:10 | 7:25 9:1112:20 | 9:5,18 10:1, 25 | working (3) |
| 76:10 | 41:9 52:20 | 11:4 12:23 | 29:1174:21 |
| which (66) | 53:8 55:18 | 14:16 18:23 | 89:6 |
| 9:8 11:1,19 | 64:2 81:15 | 19:2 22:15,17 | works (2) |
| 20:18 21:6,8 | 87:2 89:17 | 22:19 23:8 | 67:16, 23 |
| 21:22 24:13,14 | Wildwood (4) | 25:18 27:1,11 | world (4) |
| 27:2,6, 12 | 60:17,20 61:12 | 27:22 28:8,8 | 61:21 73:8,10 |
| 28:11 32:20 | 64:10 | 29:10, 14, 18, 23 | 84:15 |
| 33:9 34:11 | will (57) | $30: 18,2531: 16$ | worry (1) |
| 35:4,11 38:9 | 5:16 10:11,12 | 32:11,14 34:8 | 50:12 |


| worst-case (1) | 10:16 16:13 | 69:24 70:4 | 84:1,5 85:8,13 |
| :---: | :---: | :---: | :---: |
| 17:6 | 17:17 21:3,3,5 | 82:5, 7, 9, 11, 13 | 88:17 89:3 |
| would (82) | 21:6,8 22:24 | 92:19, 21, 23, 25 | 90:16 91:3,15 |
| 2:20 3:5 8:2,7 | 22:25 23:14 | 93:2 97:20,24 | 93:8 94:1 |
| 8:10, 20 9:2,5 | 24:11 27:23 | 98:1, 3, 15, 17 | 95:13,22 96:19 |
| 12:10, 20, 22 | 32:9 33:5,11 | 98:19, $2199: 5$ | 96:25 99:19 |
| 13:15 14:5, 24 | 39:3,16 41:1,5 | 99:7, 9, 11, 13 | young (1) |
| 15:11 16:5,14 | 44:24 46:20 | yet (1) | 79:14 |
| 16:22,24 17:13 | 49:20 50:22 | 63:7 | your (19) |
| 22:24 29:22 | 51:4,6 54:18 | yield (1) | 5:19, 20, 21 |
| 39:20 40:11 | $54: 2155: 7$ | 57:25 | 12:12, 21, 21, 23 |
| 41:3,6,9 42:7 | 62:16,16 63:1 | you (150) | 13:21, 23 15:21 |
| 42:8, 9, 15 | 67:20 73:4 | 2:19, 20, 22 3:5 | 35:17 47:13,18 |
| 44:13,17 45:1 | 75:1,3,9 | 5:7,10,13, 15 | 54:18 55:14,16 |
| 45:23 48:22 | years (38) | 5:20,22 6:11 | 55:25 56:15 |
| 49:1,14,16,18 | 11:15 12:15 | 6:20 7:11 8:24 | 59:2 |
| $51: 5,5,6,7,22$ | 16:11, 11, 11 | 9:2,12,13,16 | yours (4) |
| 52: 2, 6, 17 | 26:21, 22, 22 | 11:23 12:13,13 | 6:19 19:14 |
| 54:16,17,19 | 32:5 38:8 | 12:17, 18, 18, 20 | 31:11 61:10 |
| 55:9,13,17,23 | 39:13 40:9 | 12:22 13:6 | you'd (1) |
| 56:1 57:3,3,3 | 41:18 47:22 | 14:5,24 15:2 | 13:8 |
| 57:17 58:2 | 52:18 53:12 | 15:18, 19 16:16 | you'll (1) |
| 59:4, 6, 16, 20 | 54:2 62:6 | 17:5 19:15 | 78:6 |
| 63:20 66:20 | 68:11 69:2 | 22:6 25:12,17 | you're (13) |
| 74:4,17 76:1,5 | 73:15 74:16,18 | 26:10 28:15 | 6:6 12:11, 25 |
| 76:10,20,24 | 74:23 75:6,20 | 30:20,24 31:12 | 13:20 15:19 |
| 78:13 84:4 | 76:24 79:23, 24 | $31: 25$ 33:16 | 41:10 47:22 |
| 86:14 90:16 | 80:9 89:8 90:5 | 35:4,9 36:1,25 | 52:4,9 57:16 |
| 91:13 94:15 | 90:10 92:5 | 41:9, 9, 14, 20 | 62:15 64:6 |
| 95:20 96:5 | 94:22 95:12,19 | 42:2,12 43:4,9 | 78:14 |
| wouldn't (8) | 96:12 | 43:10,13 44:5 | you've (2) |
| 23:23 47:1 | yes (103) | 44:6,12, 18, 19 | 32:21 82:18 |
| 56:20,21 63:13 | 2:9, 11, 13, 15, 17 | 44:21, 21, 23, 25 |  |
| 63:24,25 64:1 | $2: 223: 6,8,10$ | 47:21, 24 48:14 | Z |
| wrap (2) | $3: 12,14,164: 2$ | 48:18 49:3,7 | Zoom (1) |
| 68:6 89:24 | $4: 4,6,8,10,22$ | 49:18, 21, 22 | $1: 6$ |
| wrapping (1) | 4:24 5: 1, 3, 5 | $50: 2,12,12,13$ |  |
| 91:17 | 13:11, 25 18:13 | 50:14, 20, 22 | \$ |
| wraps (2) | 18:15,19, 21 | 51:15, 23, 25 | \$1 (1) |
| 68:13 90:5 | 21:24 22:12,23 | 52:6,15 53:6,8 | 26:15 |
| wrong (2) | $25: 2,4,6,8,10$ | 53:9,16,17 | \$1.2 (1) |
| 52:968:18 | 25:19 28:14, 22 | 54:8 55:5 56:6 | 40:23 |
|  | 29:3 30:7,9,11 | 56:6,14,17 | \$1.3 (2) |
| Y | 30:15, 17 36:4 | 57:2,5,18 59:2 | 68:23 87:17 |
| yard (2) | 36:15, 17, 19, 21 | 60:13 61:11 | \$10 (1) |
| 75:22 76:18 | 36:23, 45:20 | 62:3 63:12 | 71:23 |
| Yeah (11) | 50:16 52:17 | 64:1, 4, 8 66:11 | \$100 (1) |
| 15:9 44:3 50:25 | 54:19 55:4,4 | 67:7,10, 10, 11 | 21:16 |
| 51:11 52:9 | 55:24 58:11,13 | 67:18 69:5,6 | \$102,438 (1) |
| 55:15 58:3 | 58:15,17,19 | 70:1,23 72:21 | 21:10 |
| 59:18 78:17 | 59:21,60:2, 4, 6 | 76:25,25 77:1 | \$106, 340 (1) |
| 80:2 97:22 | 60:8,10 65:7,9 | 77:3,678:5,15 | 21:7 |
| year (40) | 65:11, 13, 15 | 78:25 79:20 | \$109, 267 (1) |
| 8:14 9:1 10:9 | 69:16, 18, 20, 22 | 80:10,11 82:15 | 21:5 |


|  | ```19:24 \(\$ 3\) (1) \$3,250,000 \\ 71:20 \\ \(\$ 3.1\) (1) \\ \(\$ 30\) (1) \\ \(96: 2\) \(\$ 30,000\) \\ 48:24 \\ \(\$ 300,000 \quad(2)\) \\ \(19: 2321: 23\) \(\$ 300,335(1)\) \\ \(9: 1\) \(\$ 31,000(1)\) \\ 46:3 \\ \(\$ 321\) (1) \\ \(\$ 356,539\) (1) \\ 27:21 \(\$ 4\) (2) \\ 39:21 51:5 \\ \$4.5 (1) \\ 24:3 \\ \(\$ 5\) (3) \\ 75:2 78:23 95:9 \\ \(\$ 50\) (1) \\ 33:13 \\ \$567,134 (1) \\ \$693, 000 \\ (1) \\ \$7, 729 \\ (1) \\ 27.19 \\ 62:2'4 \\ (1) \\ \(\$ 75\) (1) \\ 86:20 \\ \(\$ 75,000\) (1) \\ 39:16 \\ \$8,250,000 \\ (1) \\ \$87,000 (1) \\ \(\$ 900,000\) (2) \(32: 10,15\)``` <br> \#30X10023430... <br> 100:25 <br> 0 |  |  |
| :---: | :---: | :---: | :---: |


|  |  |  |  |
| :---: | :---: | :---: | :---: |

