



# **Calendar Year (CY) 2020 Documented Charity Care (DCC) Report**

New Jersey Department of Health (NJDOH)  
Office of Health Care Financing (OHCF)

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## I. Executive Summary

All NJ acute care hospitals are required by state law to provide all necessary care to patients regardless of ability to pay. The NJ Hospital Care Payment Program (Charity Care) is free or reduced charge care that is provided to patients who receive inpatient and outpatient services at acute care hospitals throughout NJ. To help offset the costs to hospitals of uncompensated care delivered to low-income, uninsured patients as well as underinsured patients (e.g., high-deductibles, co-pays, etc.), the New Jersey Department of Health (NJDOH) provides subsidies through Charity Care. The source of funding for Charity Care is through the Health Care Subsidy Fund administered under *N.J.S.A.26:2H-18.58*.

Charity Care subsidies to hospitals are based on the Charity Care formula, as outlined in *N.J.S.A. 26:2H-18.59i*<sup>1</sup> and superseded historically on an annual basis through the Budget Act and are not reimbursement for individual claims. Hospitals submit Charity Care claims to NJDOH, which are then priced at the Medicaid payment rate. NJDOH, in partnership with the New Jersey Department of Human Services, audits these submitted Charity Care claims on a quarterly basis. The total value of a calendar year's (CY) audited charity claims is referred to Documented Charity Care (DCC). DCC is one of the factors used in the Charity Care subsidy formula to calculate individual hospital Charity Care subsidy amounts.

This annual report summarizes DCC data based on the Medicaid payment rate for all eligible NJ hospitals for each facility's CY ending in 2020 (71<sup>2</sup> acute care hospitals in total). NJ hospitals reported approximately \$433.2 million in DCC for CY 2020. The inpatient portion totaled approximately \$253.1 million (58.4%), and the outpatient portion totaled \$180.1 million (41.6%). Total DCC decreased by 20.4% for a total of \$110.8 million from CY 2019. The decreasing trend through CY 2016 was attributed to the effects of expansion of the Medicaid (NJ FamilyCare) program originally effective January 1, 2014.

Explanation of the trend reversal demonstrating increases in CY 2017 through CY 2019 DCC is unclear, though it may be related to changes in federal policy related to the Affordable Care Act (ACA) beginning in 2017. Significant decreases observed in CY 2020 DCC for the vast majority of NJ hospitals are primarily due to the industrywide impacts of the unprecedented COVID-19 pandemic on hospital admissions and overall operations.<sup>3</sup>

Relative to the COVID-19 pandemic, not all NJ hospitals were impacted in exactly the same way. However, all hospitals experienced significant challenges related to increased COVID-19 caseloads and lack of sufficient resources and available staff. Further, all hospitals also experienced a drop in non-COVID-19 related services due to a temporary, statewide moratorium on elective hospital procedures that was put into effect in Spring 2020 and for which hospitals did not start to see a recovery from until Fall 2020. It is also worthwhile to note that there was also some degree of reluctance on the part of patients to visit emergency rooms, which resulted in deferrals of care. For example, patient statistics captured in the New Jersey Health Care Facilities Financing Authority's (NJHCFFA) Apollo data base found that between September 2019 (nine-month period) and September 2020, a 10.9% decline was observed in inpatient admissions, a 20.5% decrease was observed in same-day surgeries, a 22.2% decrease was observed in emergency department visits, and a 19.4% decrease was observed in clinic visits.

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<sup>1</sup> Please see *N.J.S.A 26:2H-1859i*, which is available on the NJ Legislature's internet website at the following address: <https://lis.njleg.state.nj.us/nxt/gateway.dll?f=templates&fn=default.htm&vid=Publish:10.1048/Enu>.

<sup>2</sup> Please note that any hospitals that closed in CY 2019 are excluded from this annual report and thus individual rows in various charts may have shifted slightly from CY 2019. For example, Virtua Berlin Hospital was closed in CY 2019, but it is still included in the tables and charts for historical purposes.

<sup>3</sup> For more information about COVID-19, please visit NJDOH's COVID-19 internet website at the following address: <https://www.nj.gov/health/cd/topics/ncov.shtml>.

In addition, during the COVID-19 pandemic, the federal Health Resources and Services Administration (HRSA), which is an agency within the U.S. Department of Health and Human Services, allowed hospitals to submit and seek reimbursement for claims related to COVID-19 testing and treatment provided to uninsured individuals at a higher Medicare reimbursement rate. As a result, some albeit not all NJ hospitals availed themselves of this opportunity and shifted some portion of claims that may have otherwise flowed through Charity Care to HRSA instead. Ultimately, the impacts of COVID-19 and the availability of HRSA funding help to explain the overall decrease in DCC from a data perspective.

Individual Hospitals: 12 hospitals each reported over \$10 million in DCC in CY 2020, compared to 14 hospitals in CY 2019. For CY 2020, these 12 hospitals accounted for 58.3% of all DCC statewide, compared to 14 hospitals accounting for 64.3% in CY 2019. 11 hospitals reported an increase in DCC compared to 47 in CY 2019. 60 hospitals reported a decrease in DCC compared to 24 in CY 2019. University Hospital reported the highest dollar amount of DCC in CY 2020 of \$50.7 million (compared to \$65.3 million in CY 2019, a 22.4% decrease) and accounted for 11.7% of total DCC for the state. University Hospital reported the largest dollar decrease of DCC in CY 2020 of \$14.6 million (22.4% for that hospital). Trinitas Regional Medical Center reported the second largest dollar decrease in CY 2020 of \$9.5 million (26.3% for that hospital). Significant variations were seen in CY 2020 DCC among the vast majority of hospitals due to the COVID-19 pandemic, as noted above, ranging from a decrease of \$14.6 million to an increase of \$2.2 million.

Systems: RWJBarnabas Health reported the highest dollar amount of DCC for a health system in CY 2020 of \$77.5 million and accounted for 17.9% of total DCC statewide, with Hackensack Meridian Health reporting the second highest of \$50.3 million and 11.6% of DCC statewide. Prime Healthcare Services reported the largest dollar increase of DCC for a health system in CY 2020 of \$3.5 million (19.6% increase over CY 2019). RWJBarnabas Health reported the largest dollar decrease of DCC for a health system in CY 2020 of \$24.2 million (23.4% decrease over CY 2019). It is noteworthy that the second highest dollar increase of DCC overall is St. Luke's University Health Network for a total increase of \$86,100.

Regions: Hospitals in selected groupings reported higher average DCC than hospitals in other areas. Morris and Somerset counties experienced the largest increase in DCC of \$2.3 million (13.9%) and \$165,600 (4.6%) respectively, and Cape May, and Warren counties experienced the smallest increases. Essex and Hudson counties had the largest decreases in DCC of \$29.5 million (25.2%) and \$14.7 million (27.9%) respectively. The remaining 15 counties experienced decreases ranging from \$12.8 million to \$59,100.

## II. Background

Established in 1993, Charity Care is free or reduced charge care that is provided to patients who receive their inpatient and outpatient services at acute care hospitals throughout NJ<sup>4</sup>. To help offset the costs to hospitals of uncompensated care delivered to low-income, uninsured patients as well as underinsured patients (e.g., high-deductibles, co-pays, etc.), NJDOH provides subsidies through Charity Care. Many states maintain a state or local government-owned public hospital system to provide care to these patients. However, NJ does not have a public hospital system and instead requires all NJ hospitals to participate in Charity Care and provide covered services.

NJ residents with income that is 300% of the Federal Poverty Level (FPL) or below who do not qualify for Medicaid or any other insurance are eligible to receive Charity Care covered services for both inpatient and outpatient care at any of NJ's acute care hospitals. Families with income that is 200% or below the FPL are eligible to receive free care, whereas families with income between 200-300% of the FPL are responsible for a portion of their hospital bill. The following is an example of the Schedule of Discounted Amounts for Charity Care Patients<sup>5</sup>:

Family Size*	Patient Responsibility					
	0% of Rate	20% of Rate	40% of Rate	60% of Rate	80% of Rate	100% of Rate
	<=200%	>200<=225%	>225<=250%	>250<=275%	>275<=300%	>300%
1	\$27,180 or less	\$27,181 to \$30,578	\$30,579 to \$33,975	\$33,976 to \$37,373	\$37,374 to \$40,770	\$40,771 or more
2	\$36,620 or less	\$36,621 to \$41,198	\$41,199 to \$45,775	\$45,776 to \$50,353	\$50,354 to \$54,930	\$54,931 or more
3	\$46,060 or less	\$46,061 to \$51,818	\$51,819 to \$57,575	\$57,576 to \$63,333	\$63,334 to \$69,090	\$69,091 or more
4	\$55,500 or less	\$55,501 to \$62,438	\$62,439 to \$69,375	\$69,376 to \$76,313	\$76,314 to \$83,250	\$83,251 or more
5	\$64,940 or less	\$64,941 to \$73,058	\$73,059 to \$81,175	\$81,176 to \$89,293	\$89,294 to \$97,410	\$97,411 or more
6	\$74,380 or less	\$74,381 to \$83,678	\$83,679 to \$92,975	\$92,976 to \$102,273	\$102,274 to \$111,570	\$111,571 or more
7	\$83,820 or less	\$83,821 to \$94,298	\$94,299 to \$104,775	\$104,776 to \$115,253	\$115,254 to \$125,730	\$125,731 or more
8	\$93,260 or less	\$93,261 to \$104,918	\$104,919 to \$116,575	\$116,576 to \$128,233	\$128,234 to \$139,890	\$139,891 or more
*For families with more than 8 members, add the following amounts to the highest amount in each column for each additional family member.						
Each Addition	\$9,440	\$10,620	\$11,800	\$12,980	\$14,160	

Further, to qualify for Charity Care, individual patient assets cannot exceed \$7,500 and family assets cannot exceed \$15,000. Should a patient's assets exceed these limits, they may "spend down" the assets to the eligible limits through payment of the excess toward the hospital bill and other approved out-of-pocket medical expenses.

<sup>4</sup> Pursuant to *N.J.S.A. 26:2H-18.64*, every NJ acute care hospital is required to provide care to any patient regardless of his or her ability to pay.

<sup>5</sup> This chart is effective as of March 15, 2022.

### III. Data Included in this Report

This annual report is based on data collected from 71 licensed NJ acute care hospitals for CY 2020 (January 1, 2020 to December 31, 2020), and also includes historical data from CY 2014 through 2019. Hospitals not included in this report include state-owned psychiatric hospitals, comprehensive rehabilitation hospitals, ambulatory surgery facilities, and federal military and veterans' hospitals. The hospital data outlined in this report is gathered from billing data that is submitted by the hospitals representing patient claims submitted to the state for CY 2020 through February 2021. Inpatient claim counts (discharges) are captured in NJDOH's analysis; however, outpatient claims counts are not reported because the occasions of service are largely incomparable.

### IV. Lack of National Charity Care Data for Comparison

This annual report compares DCC for the state between the years of 2014 and 2020. The report does not include NJ Charity Care as compared to national data because there is no national requirement and/or readily available data source for hospital uncompensated care that is directly comparable to NJ's Charity Care Program in terms of design, eligibility, and covered services. On the federal level, Congress enacted the Emergency Medical Treatment and Labor Act (EMTALA) in 1986 to ensure that anyone who presents with an emergency medical condition (EMC) receives emergency services for stabilization (or if stabilization is not possible due to the nature of the EMC, then appropriate transfer) regardless of ability to pay<sup>6</sup>. NJ's Charity Care law is much broader than EMTALA and requires hospitals to provide medically necessary inpatient and outpatient licensed hospital services, as determined by a treating physician regardless of ability to pay. In addition, unlike Charity Care, EMTALA also does not prevent hospitals from billing uninsured or underinsured patients after the fact for services rendered.

Nationally, comparable data is available for uncompensated care. Each year, the American Hospital Association (AHA) publishes its Annual Survey of Hospitals<sup>7</sup>, which provides aggregate information on the level of uncompensated care – care provided for which no payment is received from the patient or insurer – delivered by all types of U.S. hospitals. AHA's uncompensated care data includes both a sum of the hospital's bad debt<sup>8</sup> and the financial assistance it provides<sup>9</sup>. Uncompensated care excludes other unfunded costs of care, such as underpayment from Medicaid and Medicare. As a result, the national data available from the AHA, like other nationally available data, is not comparable to NJ hospital DCC primarily (but not exclusively) because the national data includes bad debt.

### V. The State of New Jersey DCC Data

Statewide, NJDOH saw significant decreases in DCC beginning in CY 2014 (\$570.2 million) and continuing (\$479.6) million in CY 2015. This rate of decrease slowed in CY 2016 to \$450.6 million, likely associated with NJ Medicaid expansion that began in 2014. This demonstrates a significant decline in CY 2014, followed by a more tempered decline in CY 2015 and CY 2016. CY 2017 marked a trend reversal as DCC increased, possibly due to changing guidance and uncertainty at the federal level as well as federal rollback of Medicaid expansion/ACA. Below is a chart that provides an overview of the seven-year trend between CY 2014 through CY 2020 in DCC for all NJ acute care hospitals.

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<sup>6</sup> Please see the federal Centers for Medicare and Medicaid Services' (CMS') internet website, which is available at the following link: <https://www.cms.gov/Regulations-and-Guidance/Legislation/EMTALA/index.html>.

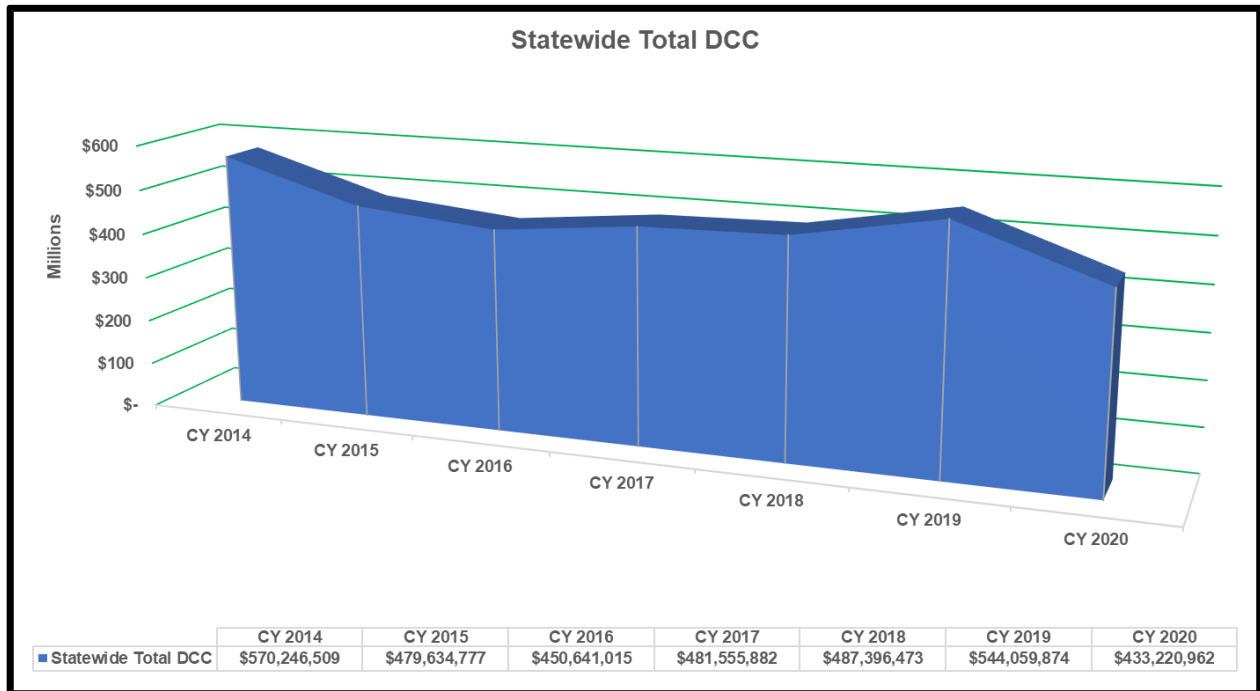
<sup>7</sup> See the AHA's Uncompensated Hospital Care January 2021 Fact Sheet, which is available on their internet website at the following link: <https://www.aha.org/fact-sheets/2020-01-06-fact-sheet-uncompensated-hospital-care-cost>.

<sup>8</sup> A hospital incurs bad debt when it cannot obtain reimbursement for care provided; this happens when patients are unable to pay their bills, but do not apply for financial assistance, or are unwilling to pay their bills.

<sup>9</sup> Financial assistance includes care for which hospitals never expected to be reimbursed and care provided at a reduced cost for those in need.

The statewide seven-year trend beginning in CY 2014 and continuing through CY 2020 reveals a decrease of approximately \$137.0 million (24.0%) in DCC. One exception is with CY 2019, which reveals an increase of approximately \$56.7 million (11.6%) in DCC to \$544.1 million. CY 2020, in contrast, reveals a notable decrease of approximately \$110.8 million (20.4%) in DCC to \$433.2 million, which is largely attributable to the adverse impacts of the COVID-19 pandemic on hospitals.

The seven-year trend demonstrates some variability, up and down, for individual hospitals and regions that could be attributable to various market and social forces.



12 hospitals each reported over \$10 million in DCC in CY 2020 and accounted for 58.3% of all DCC statewide. 11 hospitals reported an increase in DCC compared to 47 in CY 2019. 60 hospitals reported a decrease in DCC compared to 24 in CY 2019. University Hospital reported the highest dollar amount of DCC in CY 2020 of \$50.7 million (compared to \$65.3 million in CY 2019, a 22.4% decrease) and accounted for 11.7% of total DCC for the state. University Hospital reported the largest dollar decrease of DCC in CY 2020 of \$14.6 million (22.4% for that hospital). Trinitas Regional Medical Center reported the second largest dollar decrease in CY 2020 of \$9.5 million (26.3% for that hospital). Significant variations were seen in CY 2020 DCC among the vast majority of hospitals due to the COVID-19 pandemic, as noted above, ranging from a decrease of \$14.6 million to an increase of \$2.2 million.

As noted above, the eligibility for NJ FamilyCare (Medicaid) was expanded in 2014 to cover individuals with income up to 133% of the FPL. The expansion of NJ FamilyCare made free or low-cost health coverage available to this newly eligible population, regardless of disability, family status, or financial resources. These elements had previously been taken into account in Medicaid eligibility decisions. Since NJ residents with incomes up to 300% of the FPL who do not qualify for Medicaid are eligible to receive Charity Care, there are patients that previously could have received and likely did receive services through Charity Care (and thus would be included in DCC) that are now enrolled in Medicaid. The direct effect of NJ FamilyCare expansion on DCC cannot be quantified, but a large part of the decline in DCC

between CY 2014 and CY 2016 is most likely due to NJ FamilyCare expansion. The trend reversal demonstrated in CY 2017 and continuing in CY 2019 DCC may be related to changing guidance and uncertainty at the federal level as well as federal rollback of Medicaid expansion/ACA. The significant downward trend in CY 2020, as noted above, is largely attributable to the adverse impacts of the COVID-19 pandemic on hospitals.

The below charts and analysis summarize data for DCC based on the Medicaid rate for all eligible NJ hospitals for each facility's CY ending in 2020 – 71 hospitals in total. As is described in Table 1 on the next page, NJ hospitals reported \$433.2 million in DCC in CY 2020. Total DCC decreased 20.4% from CY 2019.

*(Continued on next page)*



**Table 1 - DCC by Facility, CY 2020 - CY 2018**

Table 1 DCC Comparison CY 2020 - CY 2018 Hospital Name	CY 2020 DCC	CY 2019 DCC	CY 2018 DCC	CY 2020 - CY 2019 Difference	CY 2019 - CY 2018 Difference	CY 2020 - CY 2018 Difference
University Hospital	50,679,713	65,317,879	61,115,358	(14,638,165)	4,202,520	(10,435,645)
St. Joseph's University Medical Center	35,523,751	42,141,563	47,071,513	(6,617,812)	(4,929,950)	(11,547,762)
Trinitas Regional Medical Center	26,602,468	36,088,423	32,482,266	(9,485,955)	3,606,157	(5,879,798)
Robert Wood Johnson University Hospital	22,767,802	22,864,396	17,638,329	(96,593)	5,226,067	5,129,474
Hackensack University Medical Center	19,234,803	23,052,060	18,400,073	(3,817,258)	4,651,988	834,730
St. Peter's University Hospital	17,447,709	22,561,003	17,956,616	(5,113,293)	4,604,387	(508,907)
Cooper Hospital/University MC	17,197,388	20,346,548	19,117,048	(3,149,159)	1,229,499	(1,919,660)
Newark Beth Israel Medical Center	15,598,038	24,429,513	18,652,557	(8,831,475)	5,776,956	(3,054,519)
New Bridge Medical Center	14,227,353	20,927,763	17,142,360	(6,700,410)	3,785,403	(2,915,006)
Capital Health Regional Medical Center	11,455,990	19,037,577	17,169,384	(7,581,587)	1,868,193	(5,713,394)
Morristown Memorial Hospital	11,184,087	11,531,323	9,845,909	(347,237)	1,685,414	1,338,177
Jersey City Medical Center	10,759,648	19,637,746	12,284,742	(8,878,098)	7,353,004	(1,525,095)
Hackensack UMC - Palisades	9,718,750	9,838,358	10,512,893	(119,608)	(674,535)	(794,144)
St. Michael's Medical Center	9,383,104	8,770,540	6,973,525	612,564	1,797,015	2,409,579
CarePoint Health - Hoboken UMC	8,907,489	11,432,903	11,667,735	(2,525,414)	(234,832)	(2,760,246)
Atlanticare Regional MC - City	8,769,079	10,548,707	8,845,820	(1,779,628)	1,702,887	(76,742)
Capital Health Medical Center - Hopewell	8,047,140	6,953,157	6,046,619	1,093,983	906,539	2,000,522
Englewood Hospital and Medical Center	7,683,378	8,546,085	8,408,525	(862,707)	137,560	(725,148)
Atlanticare Regional MC - Mainland	7,252,368	9,806,609	7,503,256	(2,554,240)	2,303,353	(250,888)
Monmouth Medical Center	7,183,245	7,862,722	8,236,957	(679,477)	(374,235)	(1,053,712)
JFK Medical Center/A M Yelencsics	6,873,509	7,110,075	6,796,304	(236,566)	313,771	77,205
Jersey Shore University Medical Center	6,857,078	9,087,995	9,561,765	(2,230,917)	(473,770)	(2,704,687)
CarePoint Health - Christ Hospital	6,484,957	9,936,836	10,241,218	(3,451,879)	(304,382)	(3,756,261)
Overlook Medical Center	5,333,357	5,540,610	4,946,526	(207,253)	594,084	386,831
St. Barnabas Medical Center	5,229,778	6,881,921	5,119,620	(1,652,143)	1,762,301	110,159
St. Mary's General Hospital	4,814,993	4,497,222	4,554,350	317,771	(57,129)	260,642
St. Clare's Hospital - Dover	4,308,252	2,094,836	1,635,623	2,213,416	459,213	2,672,629
Inspira Medical Center - Vineland	4,047,865	5,488,058	4,378,324	(1,440,193)	1,109,734	(330,459)
Clara Maass Medical Center	3,942,597	6,528,014	4,475,442	(2,585,417)	2,052,572	(532,845)
Penn Medicine Princeton Medical Center	3,816,900	4,280,143	2,891,385	(463,243)	1,388,758	925,515
RWJ University Hospital - Somerset	3,772,767	3,607,134	3,448,865	165,633	158,269	323,902
Virtua Our Lady of Lourdes Hospital	3,648,491	4,850,780	4,278,670	(1,182,289)	552,110	(630,179)
Monmouth Medical Center - Southern (Kimball)	3,161,918	3,557,966	3,458,865	(396,048)	99,102	(296,946)
Virtua Memorial Hospital	3,129,107	4,410,956	3,042,455	(1,281,849)	1,368,502	86,653
Deborah Heart and Lung Center	2,857,532	3,390,718	3,352,551	(533,186)	38,168	(495,019)
Valley Hospital	2,752,314	3,147,533	3,105,197	(395,220)	42,336	(352,883)
East Orange General Hospital	2,698,023	4,403,507	3,739,830	(1,705,484)	663,677	(1,041,807)
St. Clare's Hospital - Denville	2,685,366	2,358,862	2,378,521	326,504	(19,659)	306,845
St. Francis Medical Center	2,646,809	3,753,516	3,243,392	(1,106,708)	510,125	(596,583)
CentraState Medical Center	2,636,364	2,994,584	3,124,057	(358,221)	(129,473)	(487,694)
Virtua Marlton Hospital	2,449,961	3,881,084	2,170,907	(1,431,123)	1,710,177	279,054
Community Medical Center	2,342,692	2,862,859	3,095,268	(520,167)	(232,409)	(752,576)
Holy Name Medical Center	2,255,479	3,258,111	2,645,518	(1,002,632)	612,593	(390,039)
Raritan Bay Medical Center - Perth Amboy	2,230,553	2,427,006	1,776,927	(196,454)	650,080	453,626
Hunterdon Medical Center	2,205,027	2,586,913	2,112,641	(381,886)	474,272	92,386
Ocean Medical Center	2,042,156	2,711,576	2,201,924	(669,420)	509,652	(159,768)
CarePoint Health - Bayonne Medical Center	1,889,252	1,560,692	2,950,284	328,560	(1,389,592)	(1,061,032)
St. Joseph's Wayne Medical Center	1,847,515	2,845,740	2,180,941	(998,225)	664,799	(333,426)
Riverview Medical Center	1,640,794	1,906,458	1,780,986	(265,664)	125,472	(140,192)
RWJ University Hospital - Hamilton	1,410,888	2,020,499	2,141,369	(609,612)	(120,870)	(730,482)
RWJ University Hospital - Rahway	1,281,579	1,392,143	1,224,169	(110,564)	167,974	57,410
Virtua Willingboro Hospital	1,271,584	2,399,571	1,669,207	(1,127,987)	730,364	(397,623)
St. Luke's Warren Hospital	1,179,375	1,093,303	1,189,196	86,072	(95,892)	(9,821)
Shore Medical Center	910,448	1,231,654	898,329	(321,206)	333,325	12,119
Inspira Medical Center - Woodbury/Mullica Hill	878,307	1,041,831	1,292,470	(163,524)	(250,639)	(414,163)
Southern Ocean Medical Center	848,128	764,473	870,750	83,655	(106,277)	(22,621)
Chilton Hospital	826,596	705,936	715,174	120,659	(9,237)	111,422
Jefferson Cherry Hill Hospital	756,925	1,288,846	1,489,492	(531,922)	(200,646)	(732,567)
Newton Medical Center	597,051	656,177	430,728	(59,125)	225,449	166,323
Cape Regional Medical Center	446,131	389,630	775,526	56,501	(385,896)	(329,395)
Jefferson Washington Twp Hospital	350,987	1,664,297	2,063,652	(1,313,310)	(399,355)	(1,712,665)
Bayshore Community Hospital	343,355	781,812	873,184	(438,456)	(91,372)	(529,828)
Raritan Bay Medical Center - Old Bridge	302,755	468,731	306,058	(165,976)	162,673	(3,303)
Hackettstown Regional Medical Center	297,645	333,861	285,568	(36,216)	48,293	12,078
Jefferson Stratford Hospital	291,429	1,308,929	1,872,374	(1,017,500)	(563,445)	(1,580,945)
Inspira Medical Center - Elmer	269,742	466,298	417,000	(196,556)	49,298	(147,258)
Hudson Regional Hospital	255,970	346,803	326,191	(90,832)	20,612	(70,221)
Hackensack University MC - Mountainside	222,454	958,274	997,686	(735,820)	(39,412)	(775,232)
Salem Medical Center	124,515	362,402	277,468	(237,887)	84,934	(152,953)
Virtua Voorhees Hospital	114,222	692,281	1,294,580	(578,059)	(602,299)	(1,180,358)
Hackensack UMC - Pascack Valley	16,166	55,486	219,050	(39,320)	(163,565)	(202,884)
Virtua Berlin Hospital*	0	58	7,411	(58)	(7,354)	(7,411)
<b>Totals</b>	<b>433,220,962</b>	<b>544,059,874</b>	<b>487,396,473</b>	<b>(110,838,912)</b>	<b>56,663,402</b>	<b>(54,175,510)</b>

\*Closed

## VI. DCC by Health System<sup>10</sup>

Overall, health systems reported significant decreases in DCC, which is again largely due to the impact of the COVID-19 pandemic (Table 2). RWJBarnabas Health reported the highest dollar amount of DCC for a health system in CY 2020 of \$77.5 million and accounted for 17.9% of total DCC statewide, with Hackensack Meridian Health reporting the second highest of \$50.3 million and 11.6% of total DCC statewide. Prime Healthcare Services reported the largest dollar increase of DCC for a health system in CY 2020 of \$3.5 million (19.6% increase over CY 2019). The second highest dollar increase of DCC overall is St. Luke's University Health Network for a total increase of \$86,100 (7.9% increase over CY 2019). RWJBarnabas Health reported the largest dollar decrease of DCC for a health system in CY 2020 of \$24.2 million (23.4% decrease over CY 2019). It is noteworthy that the largest decrease of DCC overall is attributable to all other single-site hospitals that are not system-affiliated for a total decrease of \$43.2 million (39.0% of total CY 2020 decrease).

Table 2 DCC Comparison CY 2020 - 2018 Health/Hospital System	CY 2020 DCC	CY 2019 DCC	CY 2018 DCC	CY 2020 - CY 2019 Difference	CY 2019 - CY 2018 Difference	CY 2020 - CY 2018 Difference
RWJBarnabas Health	77,450,951.85	101,644,912.49	79,776,182.38	(24,193,960.63)	21,868,730.11	(2,325,230.52)
Hackensack Meridian Health	50,330,500.86	59,162,303.48	54,297,599.20	(8,831,802.62)	4,864,704.28	(3,967,098.34)
St. Joseph's Healthcare System	37,371,266.73	44,987,303.10	49,252,454.50	(7,616,036.36)	(4,265,151.41)	(11,881,187.77)
Prime Healthcare Services	21,191,715.11	17,721,459.28	15,542,019.30	3,470,255.83	2,179,439.99	5,649,695.82
Capital Health System	19,503,130.36	25,990,734.58	23,216,003.03	(6,487,604.22)	2,774,731.55	(3,712,872.67)
Atlantic Health System	18,238,735.77	18,767,907.40	16,223,904.83	(529,171.63)	2,544,002.57	2,014,830.94
CarePoint Health	17,281,698.24	22,930,430.99	24,859,237.13	(5,648,732.74)	(1,928,806.15)	(7,577,538.89)
AtlantiCare Health System	16,021,447.09	20,355,315.58	16,349,076.29	(4,333,868.49)	4,006,239.29	(327,629.20)
Virtua	10,613,365.58	16,214,729.59	12,463,230.42	(5,601,364.00)	3,751,499.16	(1,849,864.84)
Inspira Health Network	5,195,914.21	6,996,187.31	6,087,794.11	(1,800,273.10)	908,393.20	(891,879.90)
Penn Medicine	3,816,900.02	4,280,143.06	2,891,385.09	(463,243.04)	1,388,757.97	925,514.93
Prospect Medical Holdings	2,698,022.88	4,403,507.13	3,739,829.93	(1,705,484.25)	663,677.21	(1,041,807.05)
Trinity Health	2,646,808.92	3,753,516.43	3,243,391.91	(1,106,707.51)	510,124.52	(596,582.99)
Jefferson Health	1,399,341.28	4,262,072.86	5,425,518.16	(2,862,731.58)	(1,163,445.31)	(4,026,176.89)
St. Luke's University Health Network	1,179,375.27	1,093,303.46	1,189,195.78	86,071.81	(95,892.32)	(9,820.51)
Single Site Hospitals	148,281,788.24	191,496,047.68	172,839,650.62	(43,214,259.44)	18,656,397.06	(24,557,862.38)
<b>Totals</b>	<b>433,220,962.42</b>	<b>544,059,874.42</b>	<b>487,396,472.68</b>	<b>(110,838,911.99)</b>	<b>56,663,401.73</b>	<b>(54,175,510.26)</b>

(Continued on next page)

<sup>10</sup> Health/hospital systems identified in this report correspond to the system membership as of December 31, 2020, for all time periods reported.

## VII. Historical DCC by County

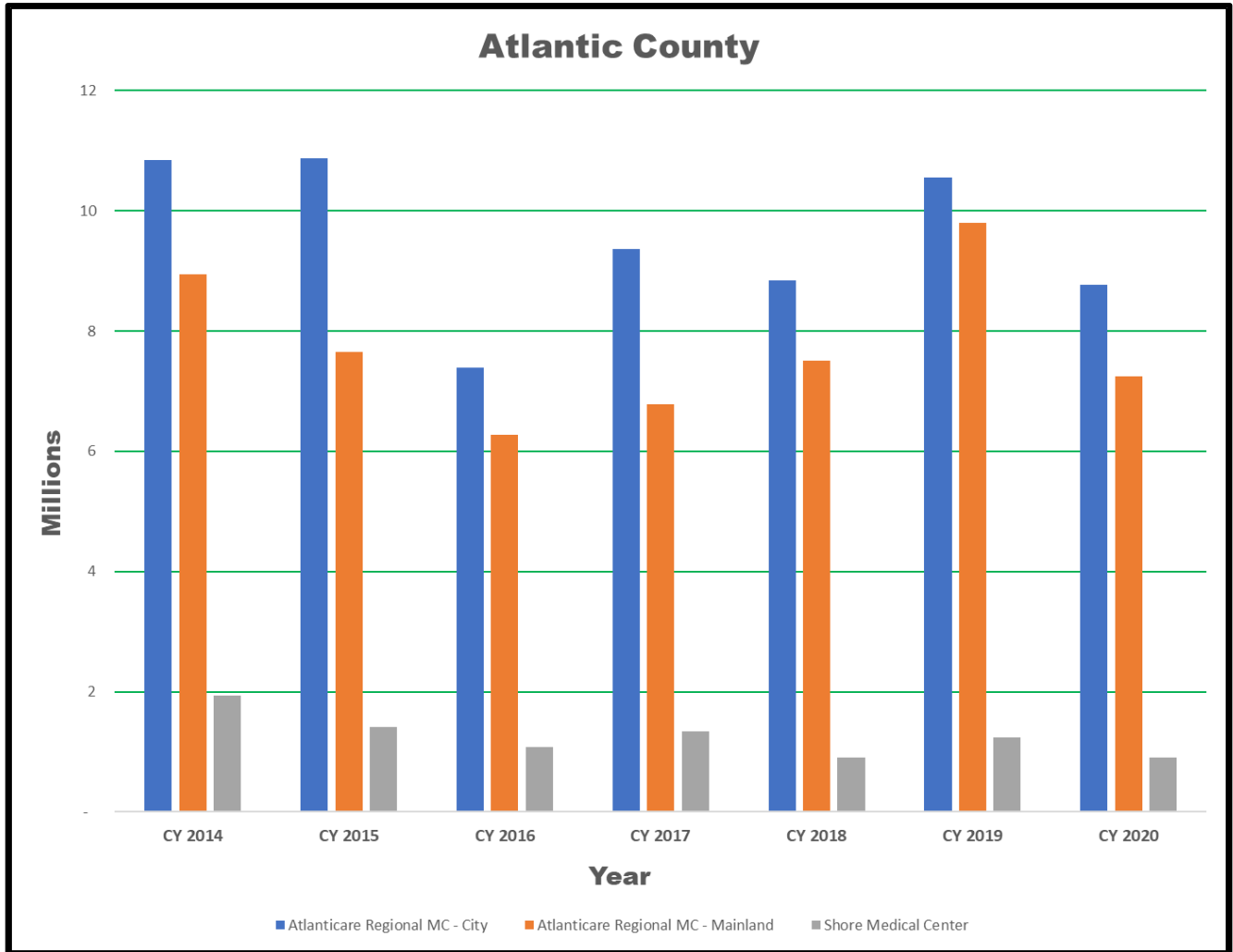
The DCC was broken down by county for analysis (Table 3). Essex County reported \$87.8 million in DCC in CY 2020 and is consistently the highest DCC county statewide. This one county accounted for 20.2% of all DCC in CY 2020. Decreases were seen in DCC among almost all counties ranging from \$59,100 to \$29.5 million, except for Cape May, Morris, Somerset, and Warren counties, experiencing increases in DCC. Salem County reported the lowest dollar amount of DCC in CY 2020 of \$394,300, accounting for only 0.09% of total DCC for the state.

Table 3 DCC Comparison CY 2014 - CY 2020 County	CY 2014 DCC	CY 2015 DCC	CY 2016 DCC	CY 2017 DCC	CY 2018 DCC	CY 2019 DCC	CY 2020 DCC	Variance CY 2020 - CY 2019
Atlantic County	21,728,584	19,935,200	14,740,170	17,487,568	17,247,405	21,586,969	16,931,895	(4,655,075)
Bergen County	60,396,587	46,735,704	42,267,046	47,490,585	49,920,723	58,987,038	46,169,492	(12,817,546)
Burlington County	12,663,448	11,311,553	9,463,979	9,428,070	10,235,120	14,082,329	9,708,184	(4,374,145)
Camden County	36,537,342	27,800,761	25,533,513	27,304,719	28,059,575	28,467,442	22,008,456	(6,458,986)
Cape May County	2,524,953	1,076,495	805,656	975,406	775,526	389,630	446,131	56,501
Cumberland County	9,703,125	7,781,875	5,090,788	6,082,538	4,378,324	5,488,058	4,047,865	(1,440,193)
Essex County	95,012,996	86,368,218	76,534,168	97,991,800	101,074,018	117,289,647	87,753,707	(29,535,940)
Gloucester County	4,244,464	2,963,337	2,473,965	2,340,860	3,356,122	2,706,128	1,229,294	(1,476,834)
Hudson County	61,892,018	52,367,885	60,685,602	50,079,080	47,983,063	52,753,338	38,016,066	(14,737,272)
Hunterdon County	3,029,036	3,095,015	2,459,853	2,252,019	2,112,641	2,586,913	2,205,027	(381,886)
Mercer County	34,632,074	28,520,873	30,085,349	27,335,108	28,600,764	31,764,750	23,560,827	(8,203,923)
Middlesex County	57,888,084	54,263,645	51,768,096	52,061,057	47,365,619	59,711,354	53,439,229	(6,272,125)
Monmouth County	28,405,672	19,901,994	21,182,934	23,883,210	23,576,949	22,633,570	18,660,836	(3,972,734)
Morris County	20,259,730	16,214,685	13,907,012	14,295,864	14,575,227	16,690,958	19,004,301	2,313,343
Ocean County	13,126,105	8,874,463	8,688,286	8,757,386	9,626,807	9,896,874	8,394,894	(1,501,980)
Passaic County	56,148,549	48,722,063	41,292,676	52,187,128	53,806,804	49,484,525	42,186,260	(7,298,265)
Salem County	1,290,114	899,970	726,935	818,079	694,468	828,700	394,257	(434,444)
Somerset County	4,746,947	2,582,684	3,334,561	3,170,476	3,448,865	3,607,134	3,772,767	165,633
Sussex County	1,177,878	996,891	869,931	728,577	430,728	656,177	597,051	(59,125)
Union County	42,076,324	37,313,644	37,633,335	35,572,947	38,652,961	43,021,176	33,217,404	(9,803,772)
Warren County	2,762,478	1,907,823	1,097,159	1,313,403	1,474,764	1,427,165	1,477,021	49,856
<b>Totals</b>	<b>570,246,509</b>	<b>479,634,777</b>	<b>450,641,015</b>	<b>481,555,881</b>	<b>487,396,473</b>	<b>544,059,874</b>	<b>433,220,963</b>	<b>(110,838,912)</b>

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## A. Atlantic County

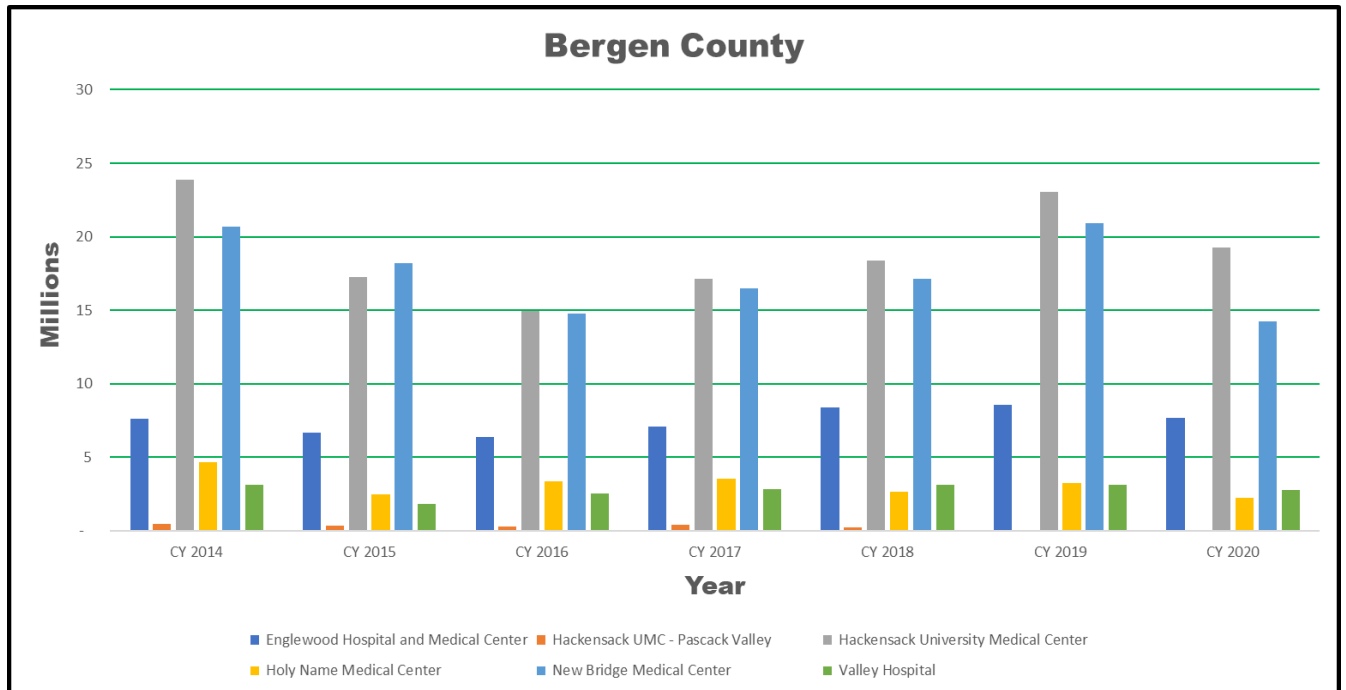
Table 4	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
DCC Comparison	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	
Hospital Name								
Atlanticare Regional MC - City	10,846,258	10,875,644	7,391,581	9,361,807	8,845,820	10,548,707	8,769,079	(1,779,628)
Atlanticare Regional MC - Mainland	8,942,539	7,649,062	6,274,897	6,782,155	7,503,256	9,806,609	7,252,368	(2,554,240)
Shore Medical Center	1,939,787	1,410,494	1,073,692	1,343,605	898,329	1,231,654	910,448	(321,206)
<b>Atlantic County</b>	<b>21,728,584</b>	<b>19,935,200</b>	<b>14,740,170</b>	<b>17,487,568</b>	<b>17,247,405</b>	<b>21,586,969</b>	<b>16,931,895</b>	<b>(4,655,075)</b>



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## B. Bergen County

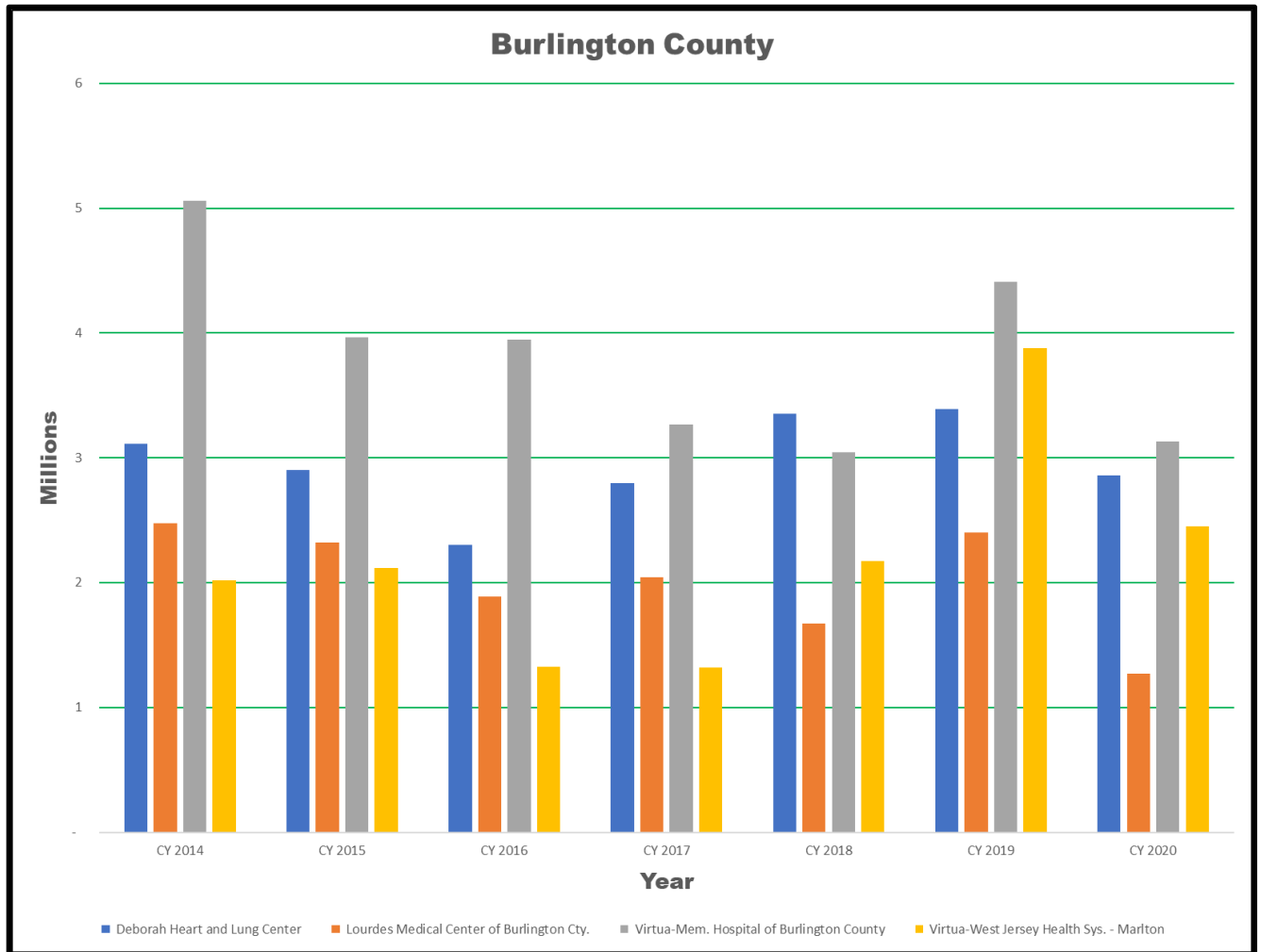
Table 5								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Englewood Hospital and Medical Center	7,624,980	6,651,638	6,372,475	7,071,044	8,408,525	8,546,085	7,683,378	(862,707)
Hackensack UMC - Pascack Valley	433,199	319,101	302,948	394,483	219,050	55,486	16,166	(39,320)
Hackensack University Medical Center	23,850,966	17,228,540	14,925,861	17,136,528	18,400,073	23,052,060	19,234,803	(3,817,258)
Holy Name Medical Center	4,655,385	2,484,005	3,361,436	3,558,070	2,645,518	3,258,111	2,255,479	(1,002,632)
New Bridge Medical Center	20,695,692	18,208,014	14,755,166	16,480,320	17,142,360	20,927,763	14,227,353	(6,700,410)
Valley Hospital	3,136,364	1,844,406	2,549,160	2,850,141	3,105,197	3,147,533	2,752,314	(395,220)
<b>Bergen County</b>	<b>60,396,587</b>	<b>46,735,704</b>	<b>42,267,046</b>	<b>47,490,585</b>	<b>49,920,722</b>	<b>58,987,038</b>	<b>46,169,492</b>	<b>(12,817,546)</b>



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## C. Burlington County

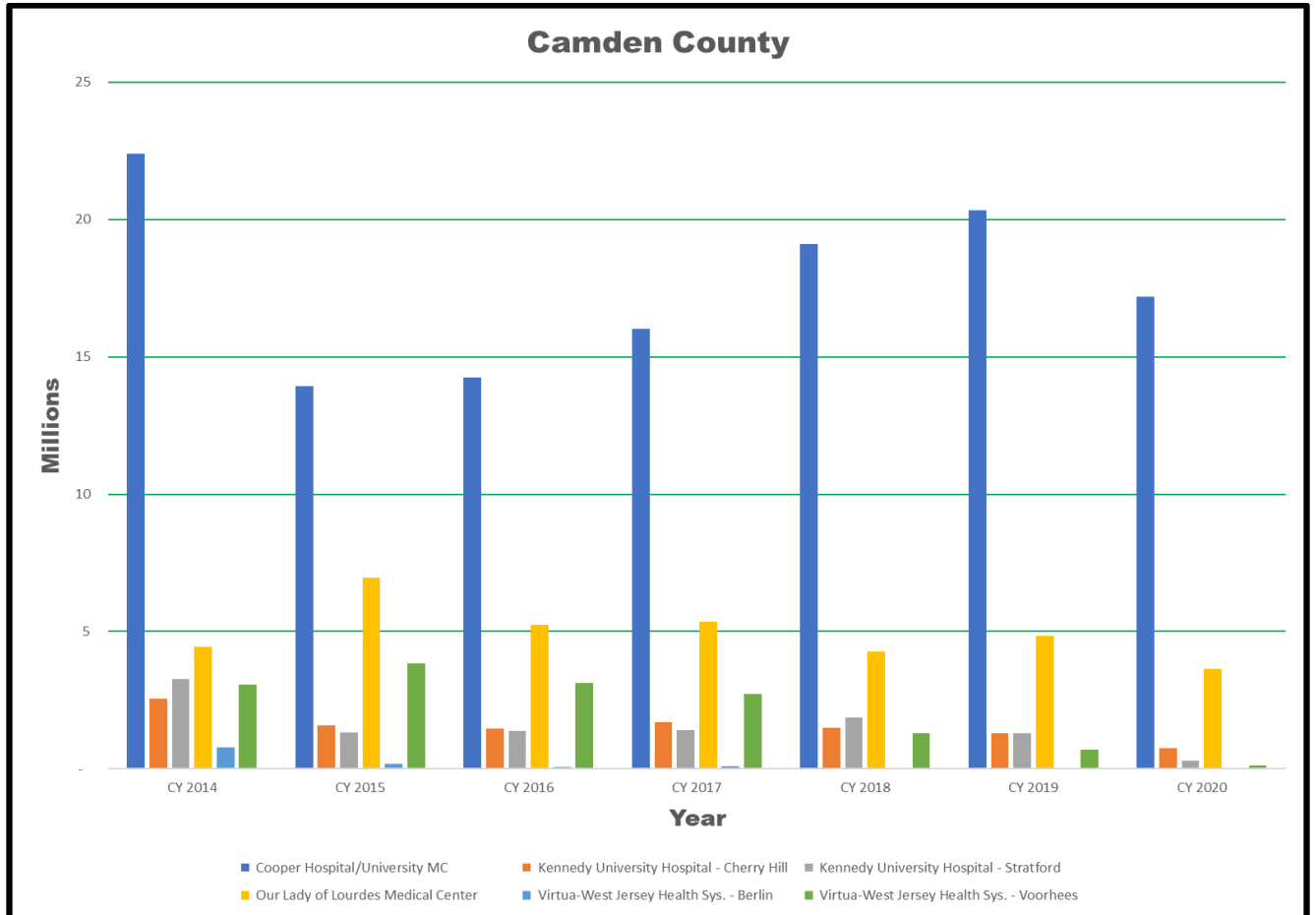
Table 6	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
DCC Comparison	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	
Hospital Name								
Deborah Heart and Lung Center	3,109,555	2,901,334	2,302,201	2,794,788	3,352,551	3,390,718	2,857,532	(533,186)
Lourdes Medical Center of Burlington Cty.	2,474,164	2,323,870	1,890,770	2,045,320	1,669,207	2,399,571	1,271,584	(1,127,987)
Virtua-Mem. Hospital of Burlington County	5,061,247	3,967,351	3,947,961	3,269,860	3,042,455	4,410,956	3,129,107	(1,281,849)
Virtua-West Jersey Health Sys. - Marlton	2,018,482	2,118,997	1,323,048	1,318,102	2,170,907	3,881,084	2,449,961	(1,431,123)
<b>Burlington County</b>	<b>12,663,448</b>	<b>11,311,553</b>	<b>9,463,979</b>	<b>9,428,070</b>	<b>10,235,120</b>	<b>14,082,329</b>	<b>9,708,184</b>	<b>(4,374,145)</b>



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## D. Camden County

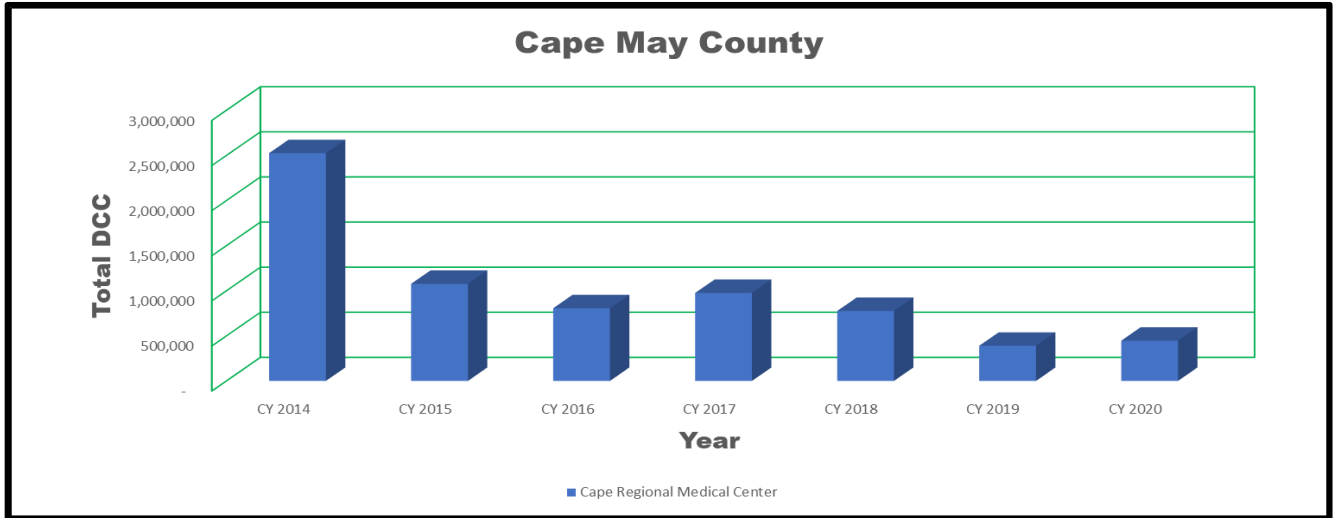
Table 7								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Cooper Hospital/University MC	22,389,659	13,934,001	14,237,261	16,023,724	19,117,048	20,346,548	17,197,388	(3,149,159)
Kennedy University Hospital - Cherry Hill	2,567,626	1,579,487	1,465,607	1,687,565	1,489,492	1,288,846	756,925	(531,922)
Kennedy University Hospital - Stratford	3,282,257	1,313,394	1,394,313	1,408,199	1,872,374	1,308,929	291,429	(1,017,500)
Our Lady of Lourdes Medical Center	4,441,010	6,949,904	5,230,742	5,363,485	4,278,670	4,830,780	3,648,491	(1,182,289)
Virtua-West Jersey Health Sys. - Berlin	786,166	186,760	78,584	89,226	7,411	58	0	(58)
Virtua-West Jersey Health Sys. - Voorhees	3,070,625	3,837,215	3,127,006	2,732,520	1,294,580	692,281	114,222	(578,059)
<b>Camden County</b>	<b>36,537,342</b>	<b>27,800,761</b>	<b>25,533,513</b>	<b>27,304,719</b>	<b>28,059,575</b>	<b>28,467,442</b>	<b>22,008,456</b>	<b>(6,458,986)</b>



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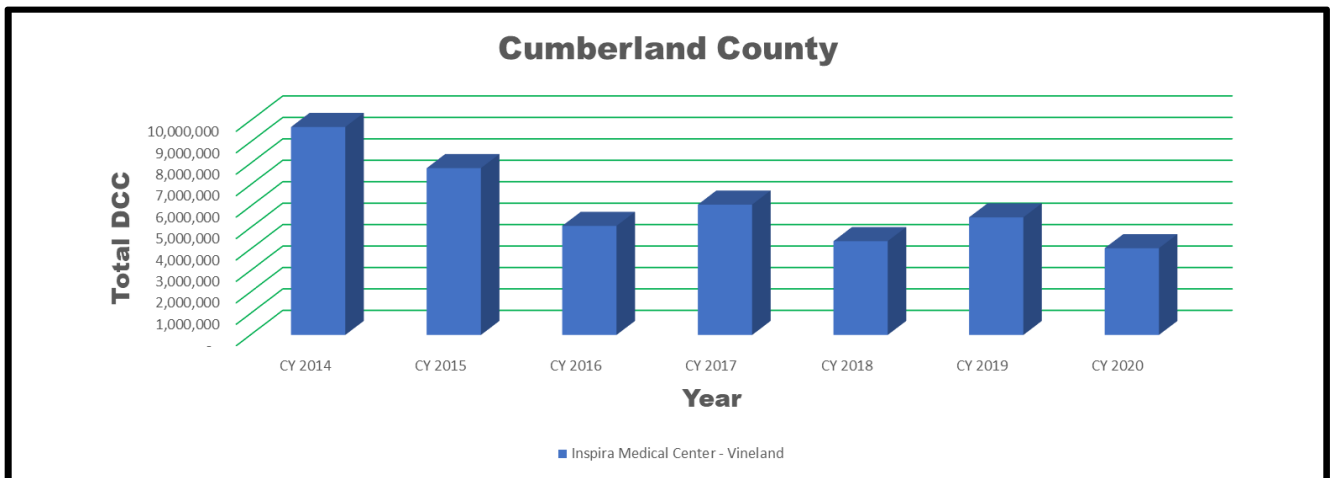
## E. Cape May County

Table 8	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
DCC Comparison	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	
Hospital Name								
Cape Regional Medical Center	2,524,953	1,076,495	805,656	975,406	775,526	389,630	446,131	56,501
<b>Cape May County</b>	<b>2,524,953</b>	<b>1,076,495</b>	<b>805,656</b>	<b>975,406</b>	<b>775,526</b>	<b>389,630</b>	<b>446,131</b>	<b>56,501</b>



## F. Cumberland County

Table 9	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
DCC Comparison	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	
Hospital Name								
Inspira Medical Center - Vineland	9,703,125	7,781,875	5,090,788	6,082,538	4,378,324	5,488,058	4,047,865	(1,440,193)
<b>Cumberland County</b>	<b>9,703,125</b>	<b>7,781,875</b>	<b>5,090,788</b>	<b>6,082,538</b>	<b>4,378,324</b>	<b>5,488,058</b>	<b>4,047,865</b>	<b>(1,440,193)</b>

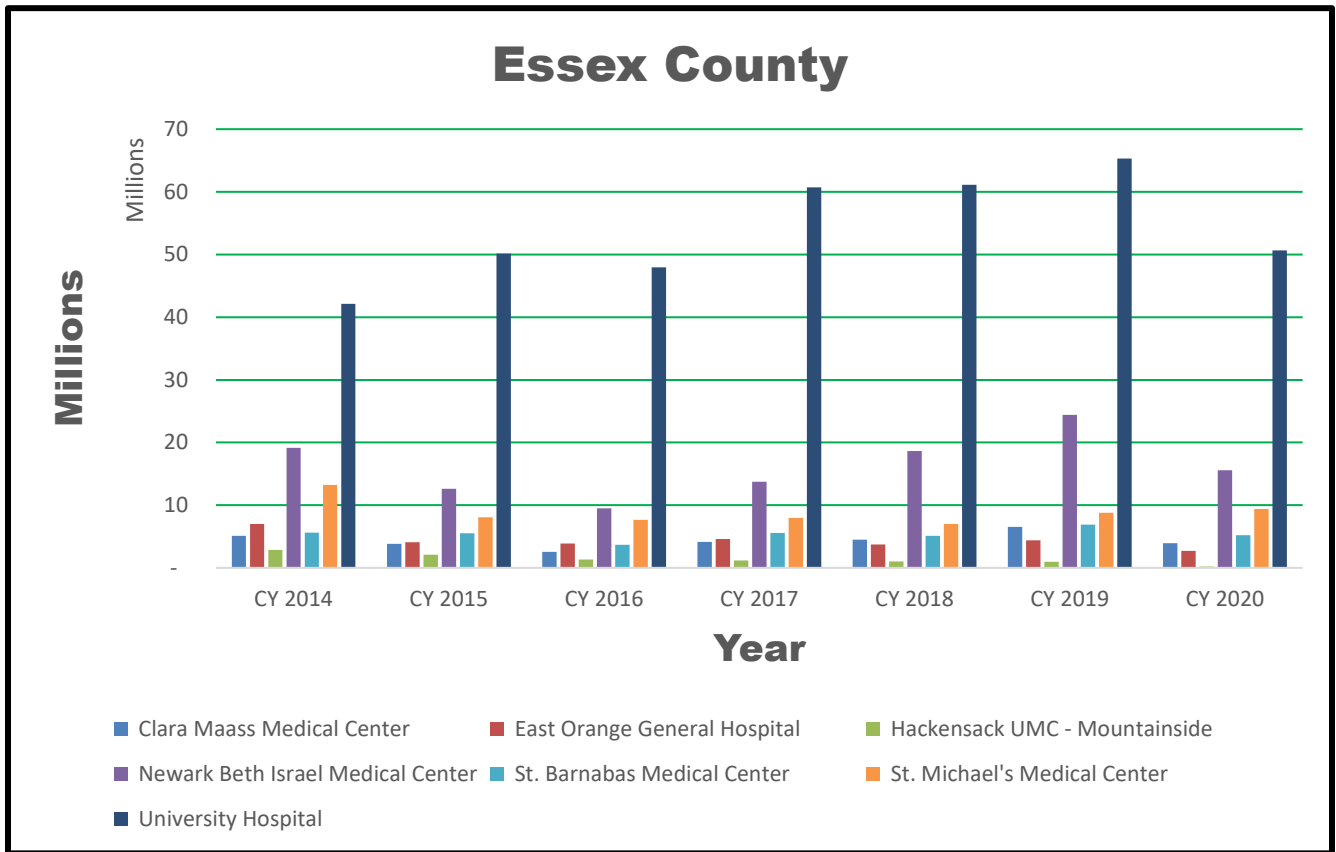


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## G. Essex County

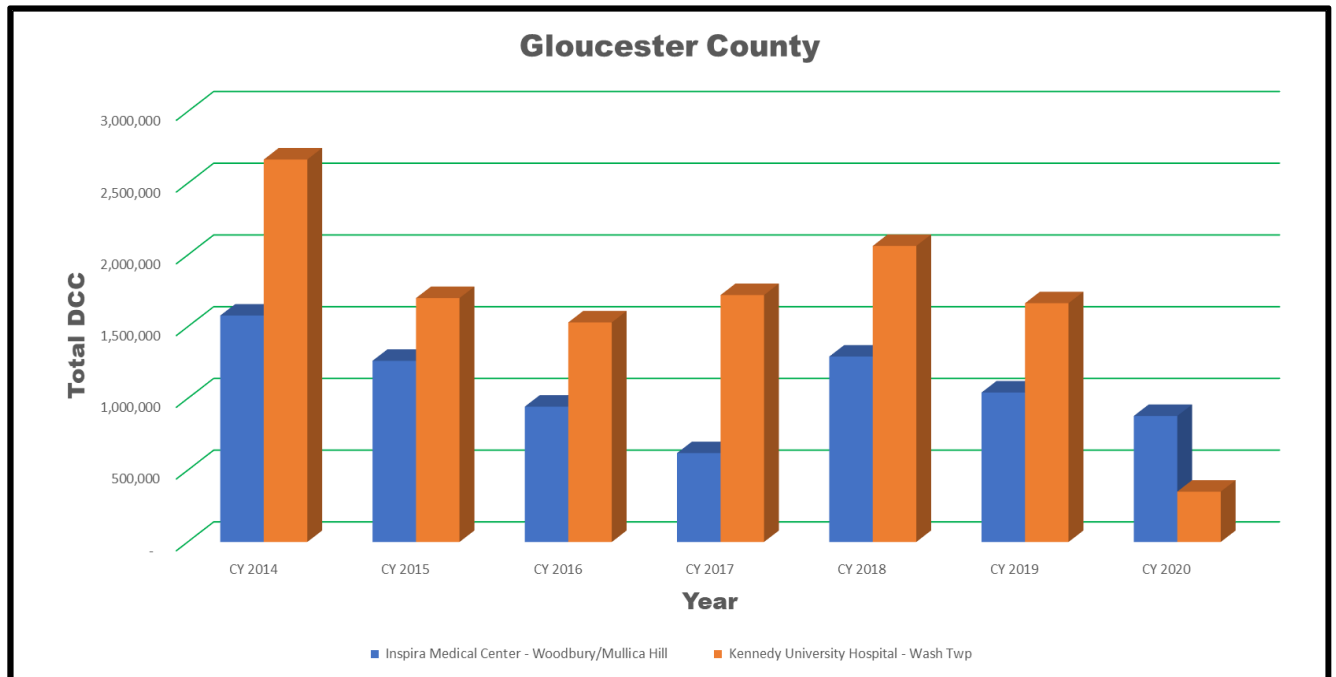
Table 10								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Clara Maass Medical Center	5,103,538	3,833,263	2,537,220	4,145,390	4,475,442	6,528,014	3,942,597	(2,585,417)
East Orange General Hospital	6,986,310	4,062,549	3,860,474	4,617,487	3,739,830	4,403,507	2,698,023	(1,705,484)
Hackensack UMC - Mountainside	2,854,579	2,109,283	1,352,242	1,200,876	997,686	958,274	222,454	(735,820)
Newark Beth Israel Medical Center	19,133,603	12,613,393	9,500,660	13,733,945	18,652,557	24,429,513	15,598,038	(8,831,475)
St. Barnabas Medical Center	5,595,589	5,503,730	3,658,951	5,566,122	5,119,620	6,881,921	5,229,778	(1,652,143)
St. Michael's Medical Center	13,218,218	8,092,081	7,662,293	7,990,813	6,973,525	8,770,540	9,383,104	612,564
University Hospital	42,121,158	50,153,919	47,962,329	60,737,168	61,115,358	65,317,879	50,679,713	(14,638,165)
<b>Essex County</b>	<b>95,012,996</b>	<b>86,368,218</b>	<b>76,534,168</b>	<b>97,991,800</b>	<b>101,074,018</b>	<b>117,289,647</b>	<b>87,753,707</b>	<b>(29,535,940)</b>



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## H. Gloucester County

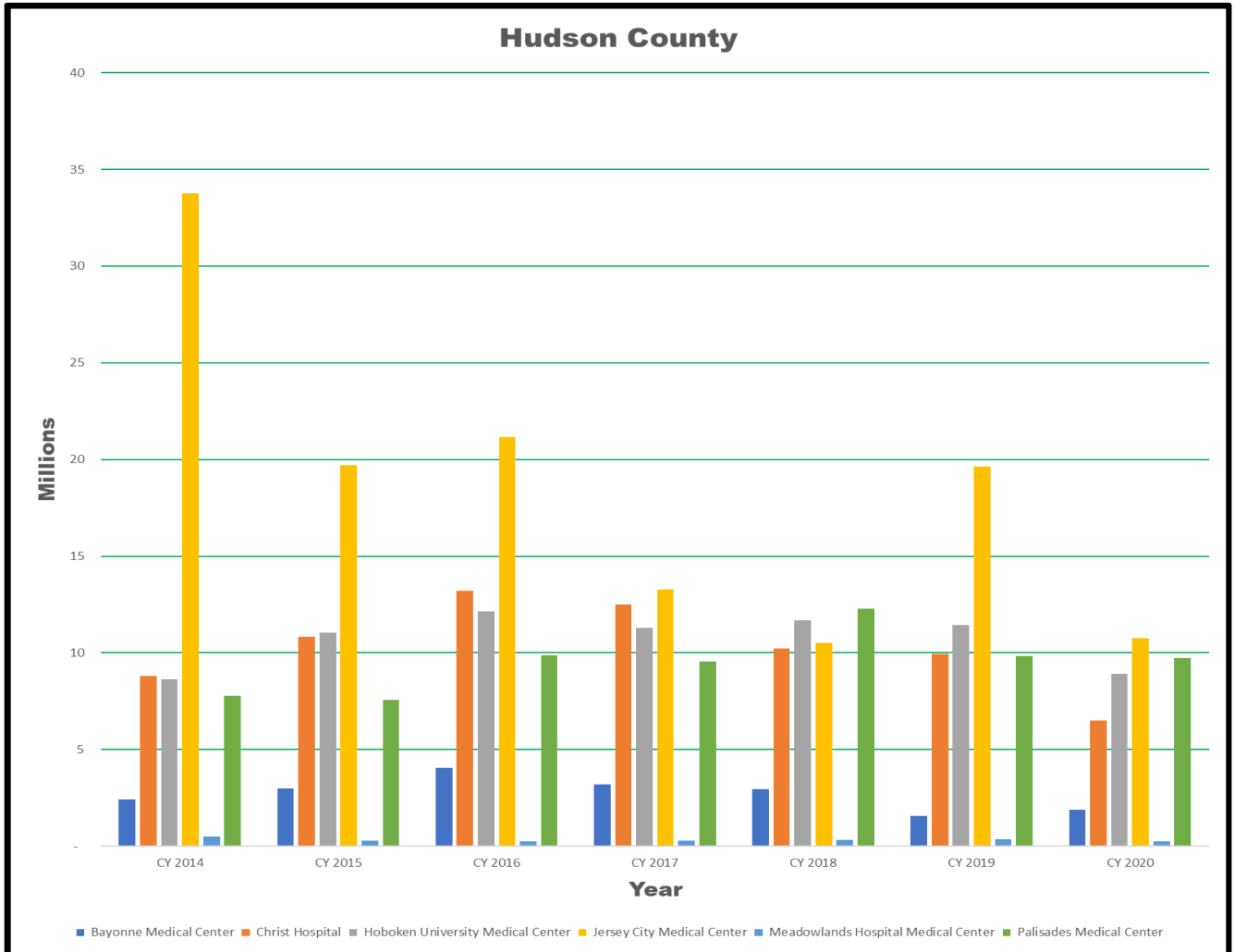
Table 11								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Inspira Medical Center - Woodbury/Mullica Hill	1,578,293	1,263,040	943,370	619,593	1,292,470	1,041,831	878,307	(163,524)
Kennedy University Hospital - Wash Twp	2,666,172	1,700,297	1,530,595	1,721,267	2,063,652	1,664,297	350,987	(1,313,310)
<b>Gloucester County</b>	<b>4,244,464</b>	<b>2,963,337</b>	<b>2,473,965</b>	<b>2,340,860</b>	<b>3,356,122</b>	<b>2,706,128</b>	<b>1,229,294</b>	<b>(1,476,834)</b>



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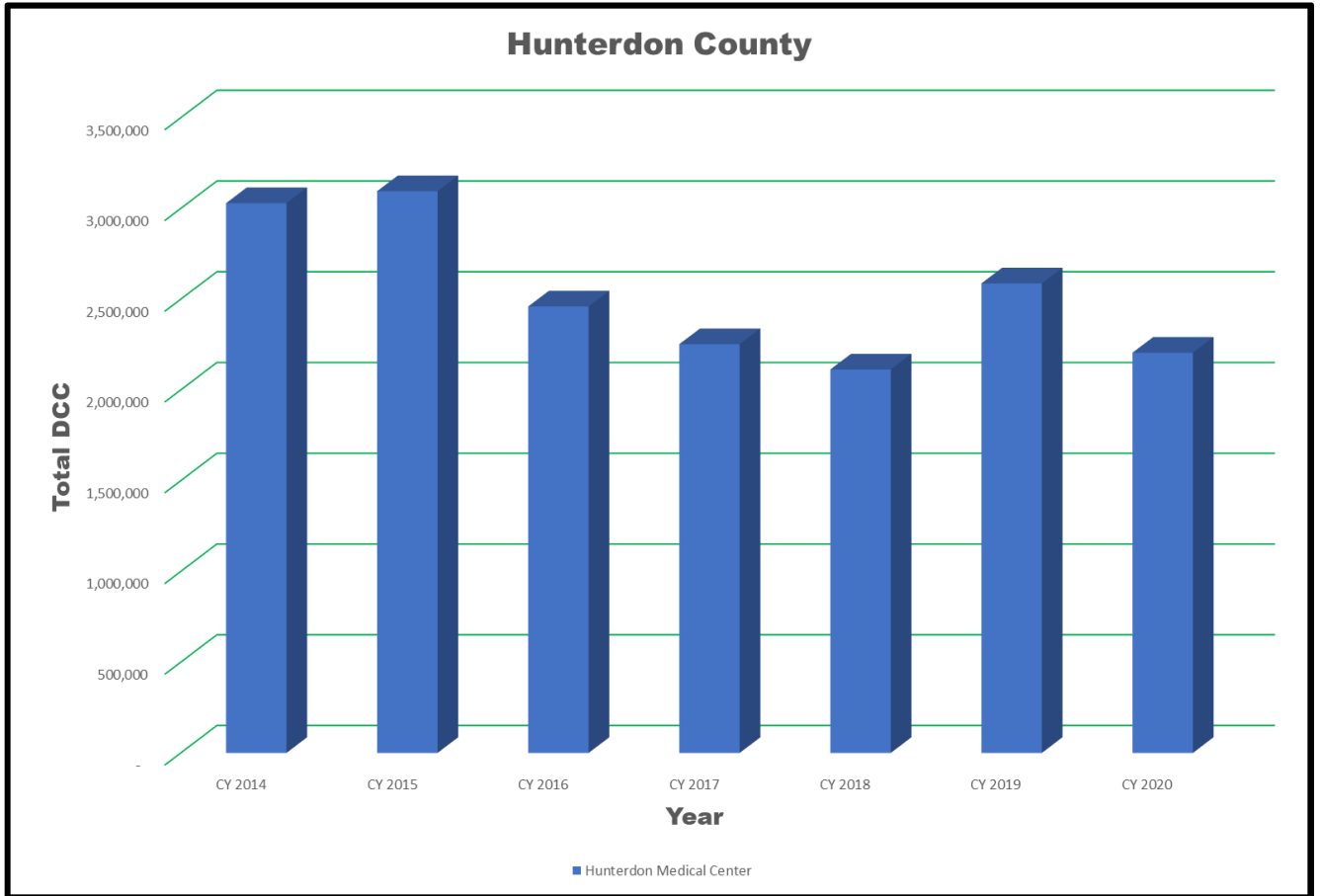
## I. Hudson County

Table 12	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
DCC Comparison	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	
Hospital Name								
Bayonne Medical Center	2,404,754	2,971,963	4,034,428	3,202,993	2,950,284	1,560,692	1,889,252	328,560
Christ Hospital	8,798,792	10,827,093	13,208,551	12,492,590	10,241,218	9,936,836	6,484,957	(3,451,879)
Hoboken University Medical Center	8,635,019	11,042,143	12,132,382	11,277,480	11,667,735	11,432,903	8,907,489	(2,525,414)
Jersey City Medical Center	33,760,841	19,690,410	21,176,779	13,265,003	10,512,893	19,637,746	10,759,648	(8,878,098)
Meadowlands Hospital Medical Center	514,832	274,189	256,750	299,166	326,191	346,803	255,970	(90,832)
Palisades Medical Center	7,777,780	7,562,085	9,876,711	9,541,849	12,284,742	9,838,358	9,718,750	(119,608)
<b>Hudson County</b>	<b>61,892,018</b>	<b>52,367,885</b>	<b>60,685,602</b>	<b>50,079,080</b>	<b>47,983,063</b>	<b>52,753,338</b>	<b>38,016,066</b>	<b>(14,737,272)</b>



## J. Hunterdon County

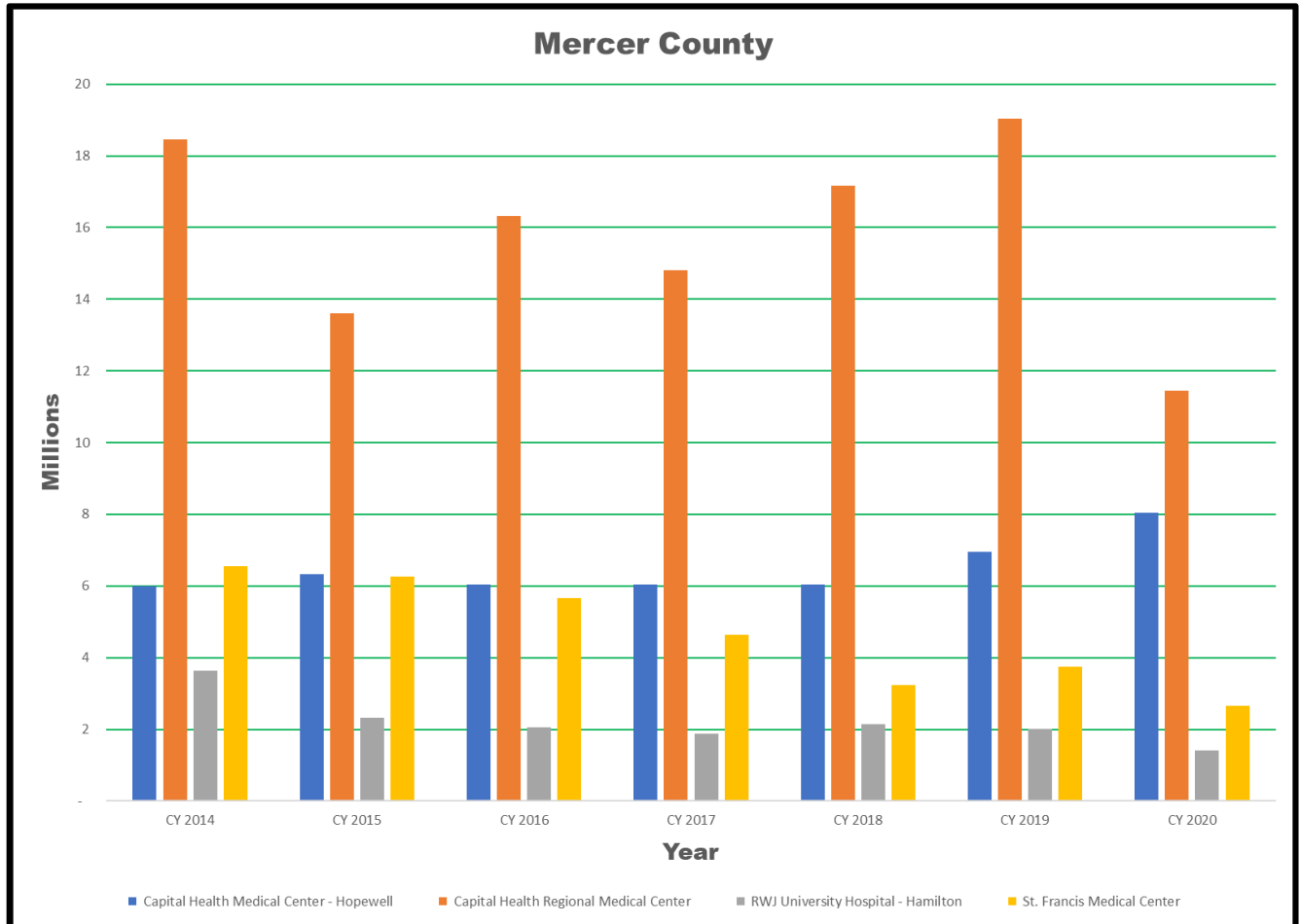
Table 13								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Hunterdon Medical Center	3,029,036	3,095,015	2,459,853	2,252,019	2,112,641	2,586,913	2,205,027	(381,886)
<b>Hunterdon County</b>	<b>3,029,036</b>	<b>3,095,015</b>	<b>2,459,853</b>	<b>2,252,019</b>	<b>2,112,641</b>	<b>2,586,913</b>	<b>2,205,027</b>	<b>(381,886)</b>



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## K. Mercer County

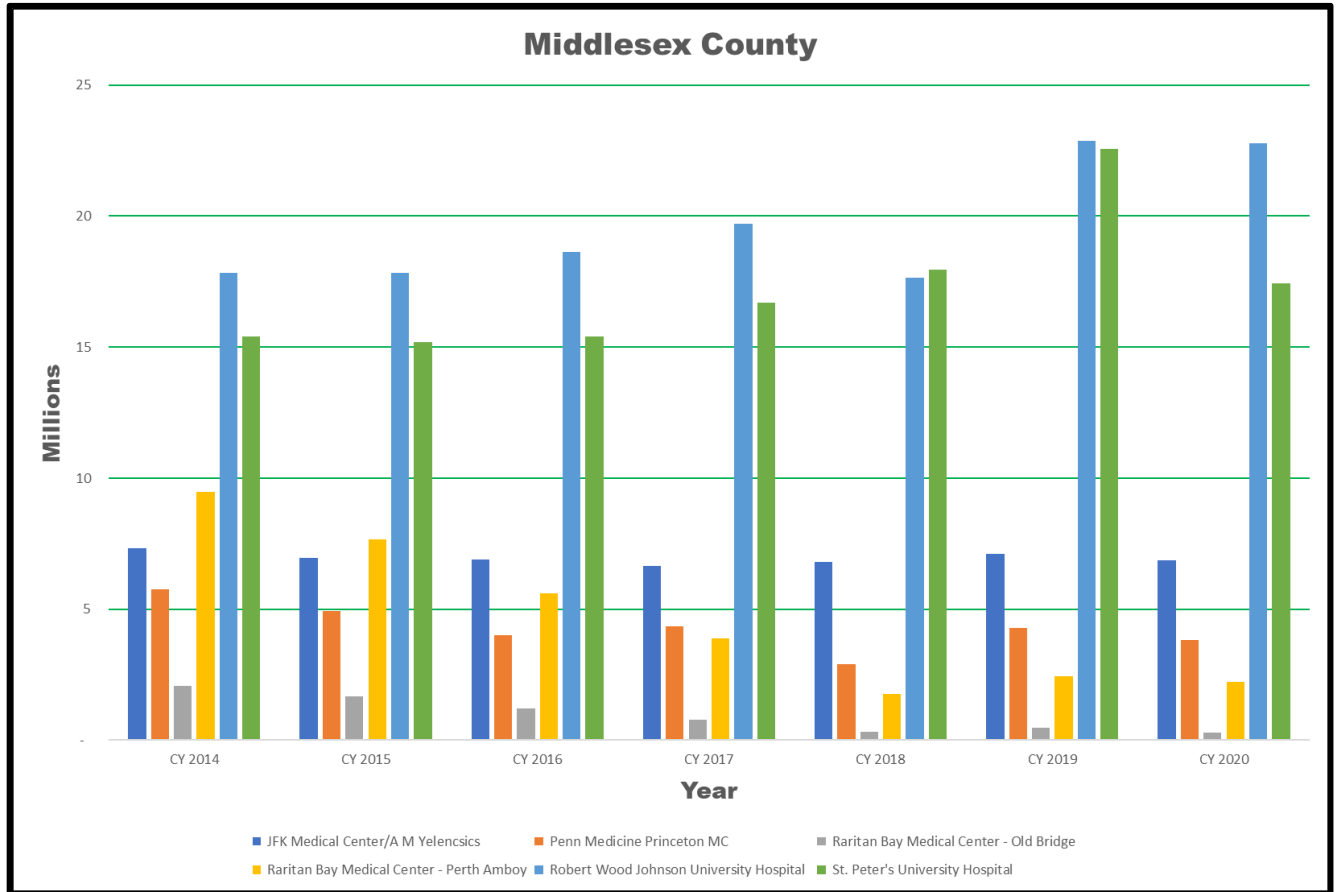
Table 14								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Capital Health Medical Center - Hopewell	5,993,420	6,338,283	6,041,099	6,032,161	6,046,619	6,953,157	8,047,140	1,093,983
Capital Health Regional Medical Center	18,463,425	13,597,151	16,321,096	14,797,816	17,169,384	19,037,577	11,455,990	(7,581,587)
RWJ University Hospital - Hamilton	3,627,213	2,320,897	2,054,283	1,871,999	2,141,369	2,020,499	1,410,888	(609,612)
St. Francis Medical Center	6,548,016	6,264,542	5,668,871	4,633,133	3,243,392	3,753,516	2,646,809	(1,106,708)
<b>Mercer County</b>	<b>34,632,074</b>	<b>28,520,873</b>	<b>30,085,349</b>	<b>27,335,108</b>	<b>28,600,764</b>	<b>31,764,750</b>	<b>23,560,827</b>	<b>(8,203,923)</b>



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## L. Middlesex County

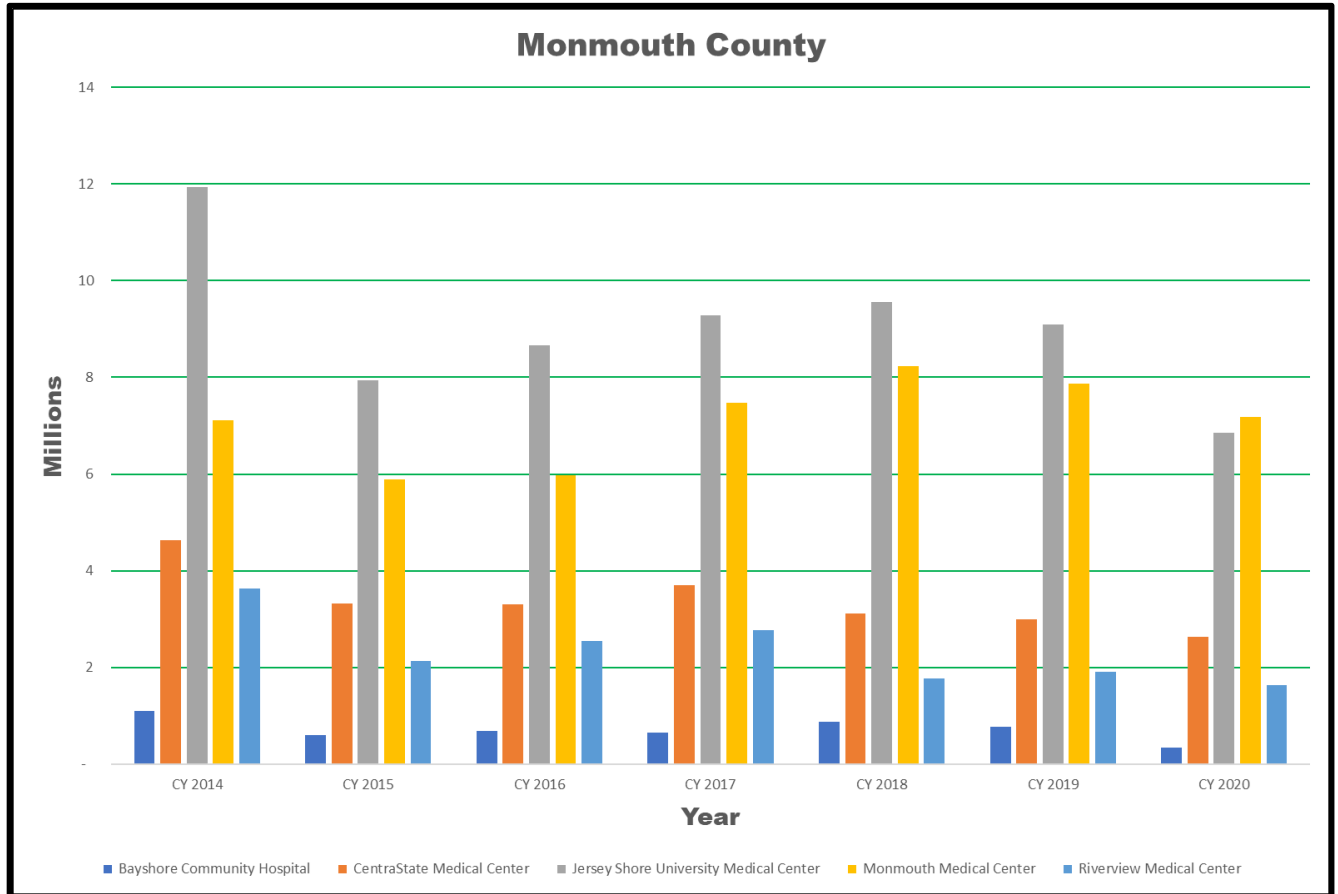
Table 15								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
JFK Medical Center/A M Yelencsics	7,337,204	6,970,588	6,886,428	6,650,931	6,796,304	7,110,075	6,873,509	(236,566)
Penn Medicine Princeton MC	5,761,111	4,914,266	4,010,742	4,339,556	2,891,385	4,280,143	3,816,900	(463,243)
Raritan Bay Medical Center - Old Bridge	2,079,400	1,660,592	1,219,967	769,548	306,058	468,731	302,755	(165,976)
Raritan Bay Medical Center - Perth Amboy	9,491,461	7,674,386	5,602,459	3,882,519	1,776,927	2,427,006	2,230,553	(196,454)
Robert Wood Johnson University Hospital	17,826,651	17,843,049	18,645,999	19,716,922	17,638,329	22,864,396	22,767,802	(96,593)
St. Peter's University Hospital	15,392,257	15,200,763	15,402,501	16,701,582	17,956,616	22,561,003	17,447,709	(5,113,293)
<b>Middlesex County</b>	<b>57,888,084</b>	<b>54,263,645</b>	<b>51,768,096</b>	<b>52,061,057</b>	<b>47,365,619</b>	<b>59,711,354</b>	<b>53,439,229</b>	<b>(6,272,125)</b>



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## M. Monmouth County

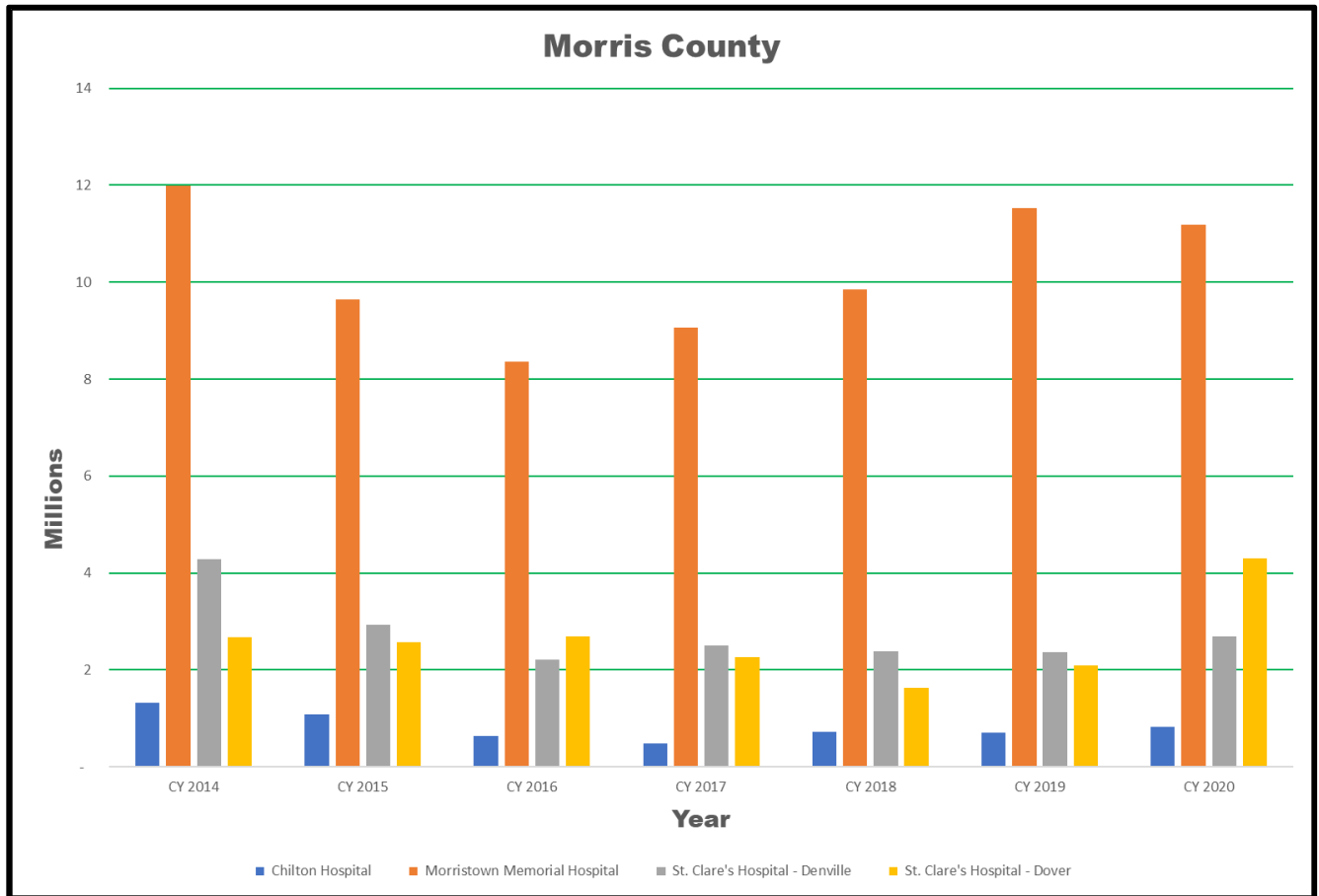
Table 16								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Bayshore Community Hospital	1,106,893	606,107	680,666	660,578	873,184	781,812	343,355	(438,456)
CentraState Medical Center	4,626,126	3,330,275	3,306,858	3,697,556	3,124,057	2,994,584	2,636,364	(358,221)
Jersey Shore University Medical Center	11,926,769	7,939,838	8,669,130	9,283,028	9,561,765	9,087,995	6,857,078	(2,230,917)
Monmouth Medical Center	7,105,158	5,893,758	5,977,280	7,475,933	8,236,957	7,862,722	7,183,245	(679,477)
Riverview Medical Center	3,640,726	2,132,016	2,548,999	2,766,116	1,780,986	1,906,458	1,640,794	(265,664)
<b>Monmouth County</b>	<b>28,405,672</b>	<b>19,901,994</b>	<b>21,182,934</b>	<b>23,883,210</b>	<b>23,576,949</b>	<b>22,633,570</b>	<b>18,660,836</b>	<b>(3,972,734)</b>



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## N. Morris County

Table 17								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Chilton Hospital	1,319,516	1,079,843	643,574	485,358	715,174	705,936	826,596	120,659
Morristown Memorial Hospital	11,980,897	9,639,403	8,351,586	9,056,512	9,845,909	11,531,323	11,184,087	(347,237)
St. Clare's Hospital - Denville	4,279,393	2,928,002	2,214,924	2,498,807	2,378,521	2,358,862	2,685,366	326,504
St. Clare's Hospital - Dover	2,679,924	2,567,437	2,696,928	2,255,187	1,635,623	2,094,836	4,308,252	2,213,416
<b>Morris County</b>	<b>20,259,730</b>	<b>16,214,685</b>	<b>13,907,012</b>	<b>14,295,864</b>	<b>14,575,227</b>	<b>16,690,958</b>	<b>19,004,301</b>	<b>2,313,343</b>

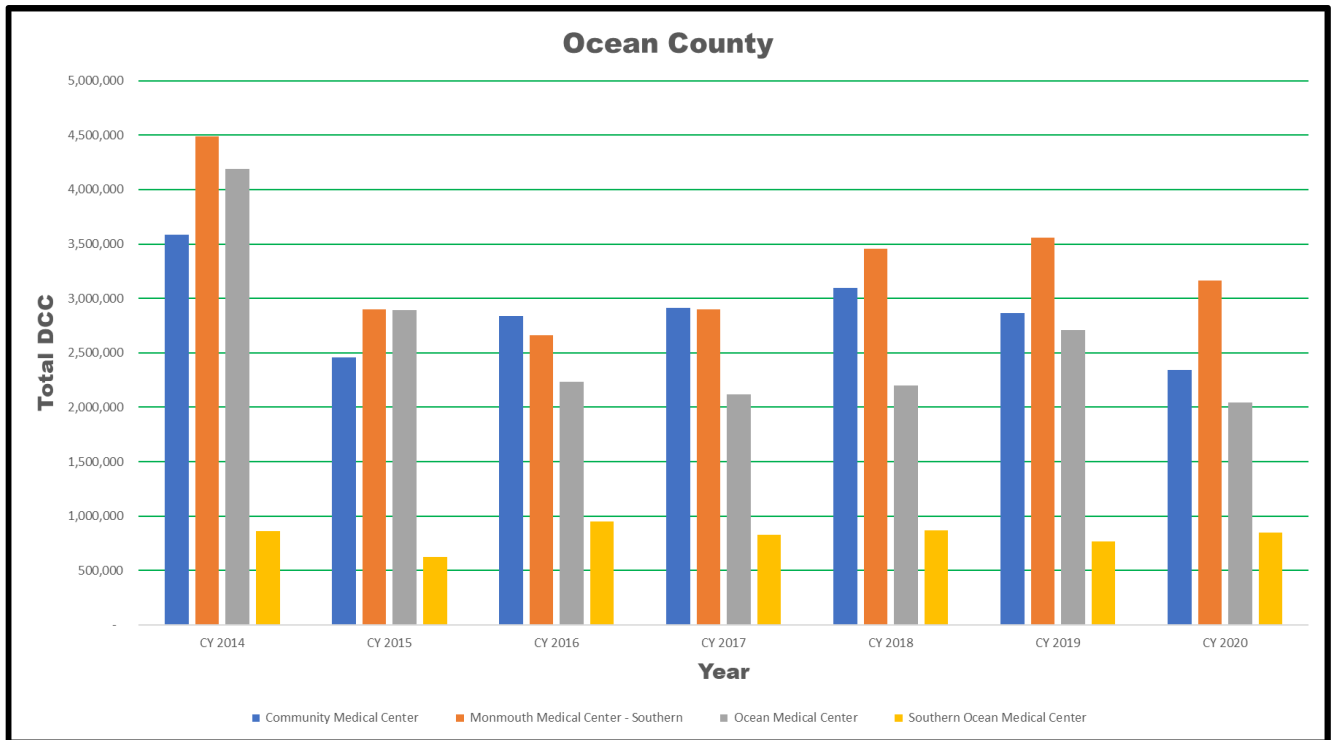


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## O. Ocean County

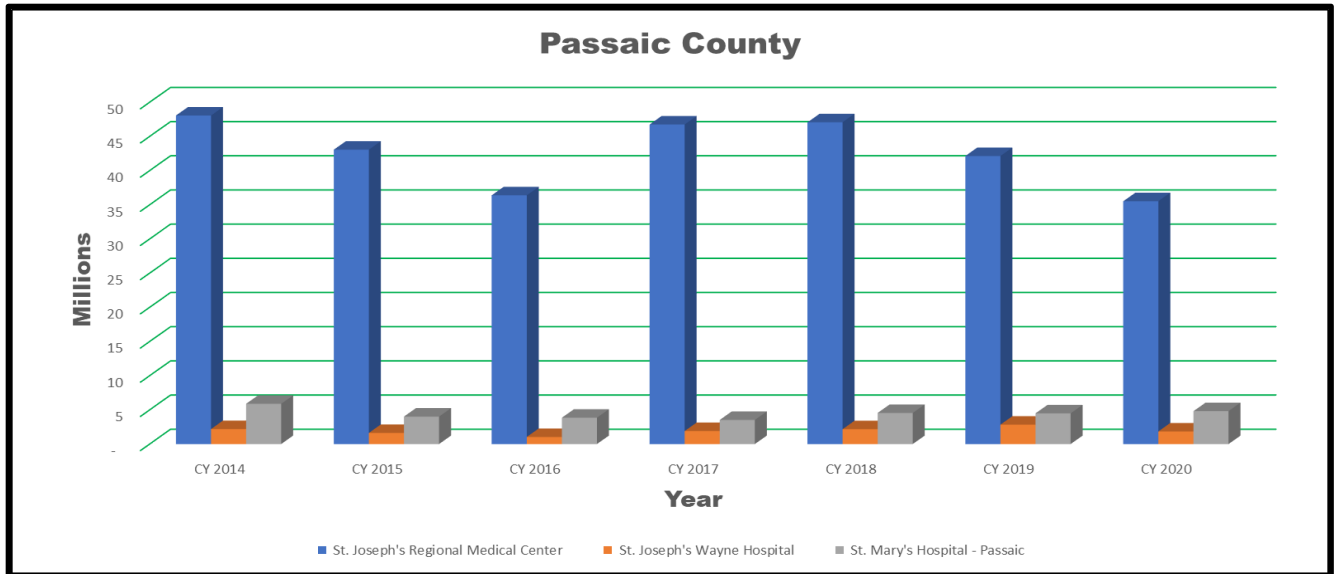
Table 18								
DCC Comparison								
CY 2014 - CY 2020								
Hospital Name	CY 2014 DCC	CY 2015 DCC	CY 2016 DCC	CY 2017 DCC	CY 2018 DCC	CY 2019 DCC	CY 2020 DCC	Variance CY 2020 - CY 2019
Community Medical Center	3,586,638	2,460,634	2,840,365	2,910,104	3,095,268	2,862,859	2,342,692	(520,167)
Monmouth Medical Center - Southern	4,488,279	2,900,323	2,658,482	2,900,743	3,458,865	3,557,966	3,161,918	(396,048)
Ocean Medical Center	4,189,916	2,890,790	2,236,413	2,118,817	2,201,924	2,711,576	2,042,156	(669,420)
Southern Ocean Medical Center	861,272	622,717	953,025	827,722	870,750	764,473	848,128	83,655
<b>Ocean County</b>	<b>13,126,105</b>	<b>8,874,463</b>	<b>8,688,286</b>	<b>8,757,386</b>	<b>9,626,807</b>	<b>9,896,874</b>	<b>8,394,894</b>	<b>(1,501,980)</b>



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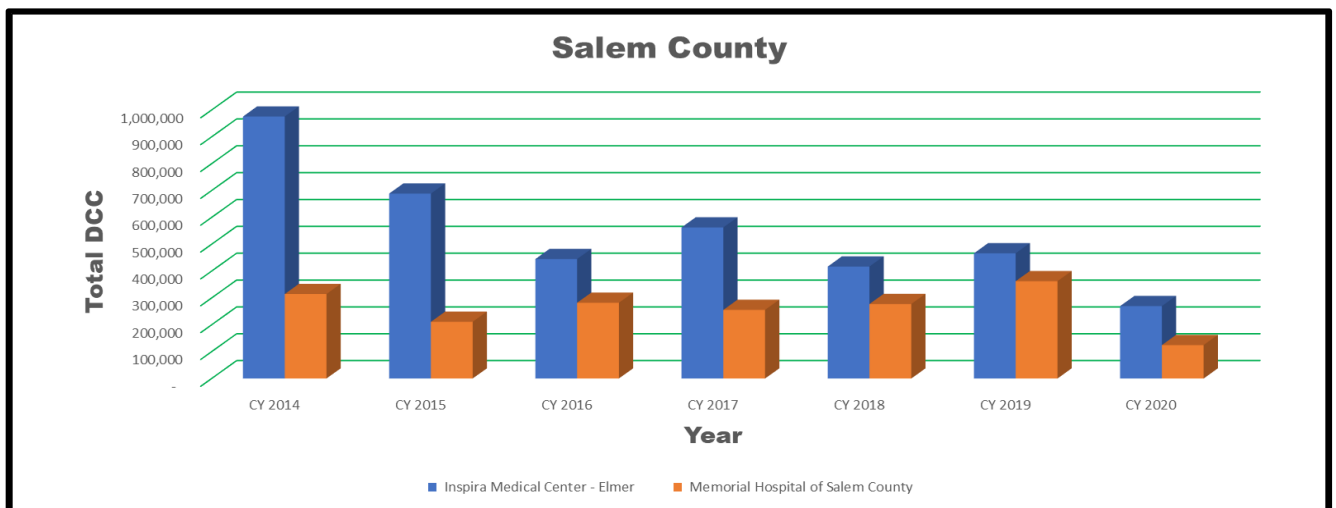
## P. Passaic County

Table 19								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
St. Joseph's Regional Medical Center	48,058,674	43,063,653	36,389,405	46,744,590	47,071,513	42,141,563	35,523,751	(6,617,812)
St. Joseph's Wayne Hospital	2,195,917	1,634,650	1,043,168	1,908,963	2,180,941	2,845,740	1,847,515	(998,225)
St. Mary's Hospital - Passaic	5,893,959	4,023,759	3,860,104	3,533,575	4,554,350	4,497,222	4,814,993	317,771
<b>Passaic County</b>	<b>56,148,549</b>	<b>48,722,063</b>	<b>41,292,676</b>	<b>52,187,128</b>	<b>53,806,804</b>	<b>49,484,525</b>	<b>42,186,260</b>	<b>(7,298,265)</b>



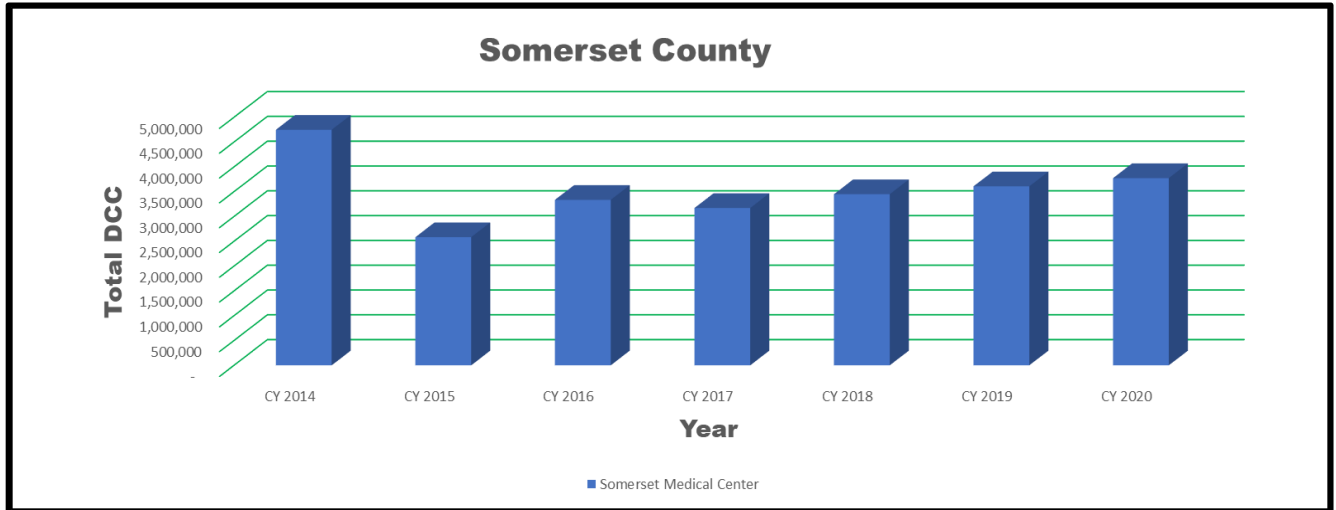
## Q. Salem County

Table 20								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Inspira Medical Center - Elmer	975,523	688,727	444,878	562,571	417,000	466,298	269,742	(196,556)
Memorial Hospital of Salem County	314,591	211,243	282,057	255,508	277,468	362,402	124,515	(237,887)
<b>Salem County</b>	<b>1,290,114</b>	<b>899,970</b>	<b>726,935</b>	<b>818,079</b>	<b>694,468</b>	<b>828,700</b>	<b>394,257</b>	<b>(434,444)</b>



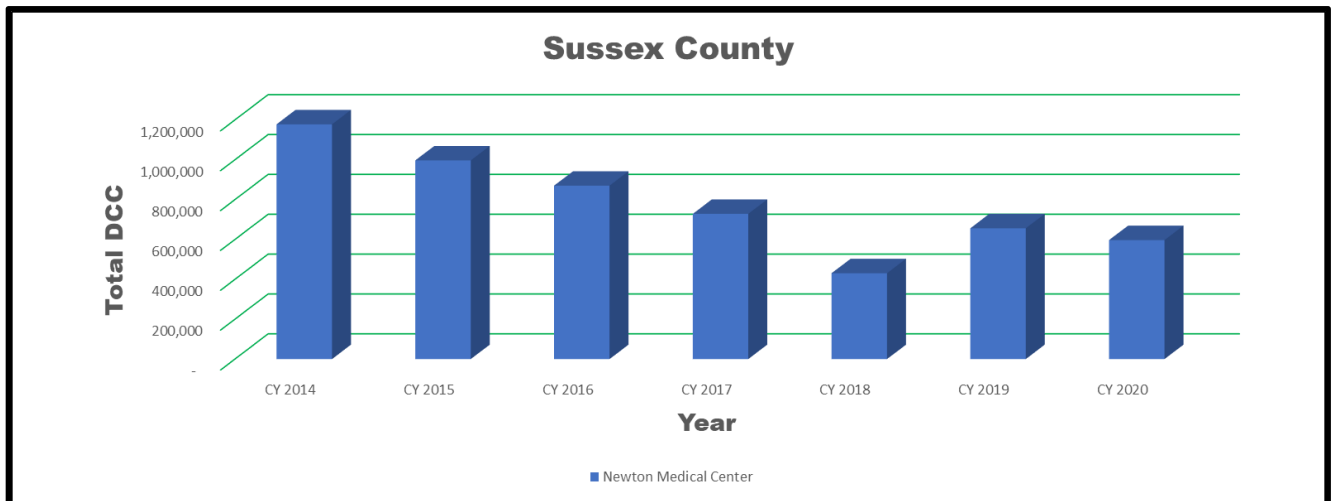
## R. Somerset County

Table 21								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Somerset Medical Center	4,746,947	2,582,684	3,334,561	3,170,476	3,448,865	3,607,134	3,772,767	165,633
Somerset County	4,746,947	2,582,684	3,334,561	3,170,476	3,448,865	3,607,134	3,772,767	165,633



## S. Sussex County

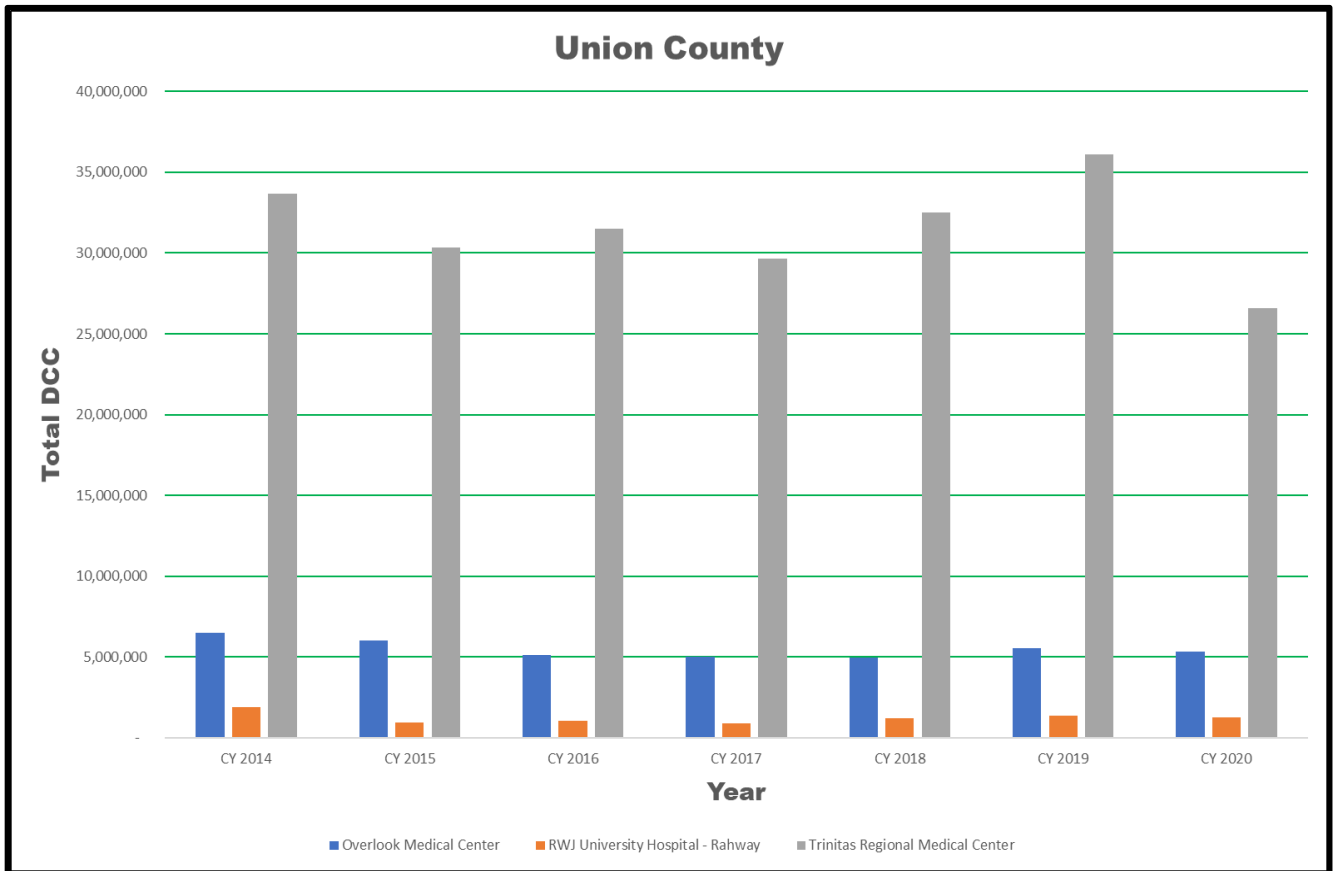
Table 22								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Newton Medical Center	1,177,878	996,891	869,931	728,577	430,728	656,177	597,051	(59,125)
Sussex County	1,177,878	996,891	869,931	728,577	430,728	656,177	597,051	(59,125)



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## T. Union County

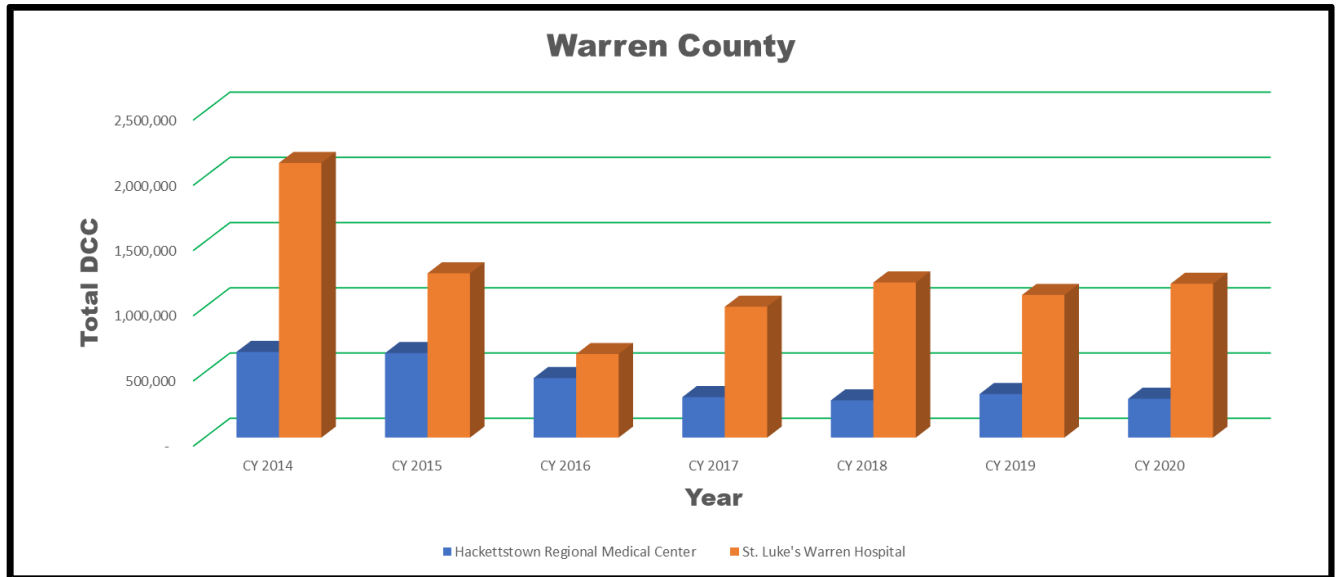
Table 23								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Overlook Medical Center	6,510,430	6,030,004	5,096,901	5,020,385	4,946,526	5,540,610	5,333,357	(207,253)
RWJ University Hospital - Rahway	1,873,526	924,146	1,040,681	915,872	1,224,169	1,392,143	1,281,579	(110,564)
Trinitas Regional Medical Center	33,692,368	30,359,494	31,495,753	29,636,690	32,482,266	36,088,423	26,602,468	(9,485,955)
<b>Union County</b>	<b>42,076,324</b>	<b>37,313,644</b>	<b>37,633,335</b>	<b>35,572,947</b>	<b>38,652,961</b>	<b>43,021,176</b>	<b>33,217,404</b>	<b>(9,803,772)</b>



(Continued on next page)

## U. Warren County

Table 24								
DCC Comparison	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	Variance
CY 2014 - CY 2020	DCC	DCC	DCC	DCC	DCC	DCC	DCC	CY 2020 - CY 2019
Hospital Name								
Hackettstown Regional Medical Center	657,086	648,163	456,620	310,232	285,568	333,861	297,645	(36,216)
St. Luke's Warren Hospital	2,105,392	1,259,660	640,539	1,003,171	1,189,196	1,093,303	1,179,375	86,072
<b>Warren County</b>	<b>2,762,478</b>	<b>1,907,823</b>	<b>1,097,159</b>	<b>1,313,403</b>	<b>1,474,764</b>	<b>1,427,165</b>	<b>1,477,021</b>	<b>49,856</b>



### VIII. Significant DCC Changes between CY 2020, 2019, and 2018

The trend reversal in CY 2020, in which we saw 60 hospitals seeing a decrease in DCC and only 11 seeing an increase is almost entirely explained by the unprecedented COVID-19 pandemic and its impact on hospitals. That that end, we can reasonably expect to see leveling out and then resumed increase in DCC in subsequent CYs as COVID-19 winds down. 2019 DCC as compared to CY 2018 through 2017, demonstrated 47 hospitals had increases in their CY 2019 DCC, of which 23 reversed their downward trend and demonstrated an increase in DCC between CY 2019 and CY 2018. 25 hospitals demonstrated a decrease in DCC, of which 15 reversed their upward trend and demonstrated a decrease in DCC between CY 2019 and CY 2018 and 10 hospitals continued their declining trend from CY 2017.

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**Table 25 - DCC by Facility, CY 2020 - CY 2018**

Table 25 DCC Comparison CY 2020 - CY 2018 Hospital Name	CY 2020 DCC	CY 2019 DCC	CY 2018 DCC	CY 2020 - CY 2019 Difference	CY 2019 - CY 2018 Difference	CY 2020 - CY 2018 Difference
University Hospital	50,679,713	65,317,879	61,115,358	(14,638,165)	4,202,520	(10,435,645)
St. Joseph's University Medical Center	35,523,751	42,141,563	47,071,513	(6,617,812)	(4,929,950)	(11,547,762)
Trinitas Regional Medical Center	26,602,468	36,088,423	32,482,266	(9,485,955)	3,606,157	(5,879,798)
Robert Wood Johnson University Hospital	22,767,802	22,864,396	17,638,329	(96,593)	5,226,067	5,129,474
Hackensack University Medical Center	19,234,803	23,052,060	18,400,073	(3,817,258)	4,651,988	834,730
St. Peter's University Hospital	17,447,709	22,561,003	17,956,616	(5,113,293)	4,604,387	(508,907)
Cooper Hospital/University MC	17,197,388	20,346,548	19,117,048	(3,149,159)	1,229,499	(1,919,660)
Newark Beth Israel Medical Center	15,598,038	24,429,513	18,652,557	(8,831,475)	5,776,956	(3,054,519)
New Bridge Medical Center	14,227,353	20,927,763	17,142,360	(6,700,410)	3,785,403	(2,915,006)
Capital Health Regional Medical Center	11,455,990	19,037,577	17,169,384	(7,581,587)	1,868,193	(5,713,394)
Morristown Memorial Hospital	11,184,087	11,531,323	9,845,909	(347,237)	1,685,414	1,338,177
Jersey City Medical Center	10,759,648	19,637,746	12,284,742	(8,878,098)	7,353,004	(1,525,095)
Hackensack UMC - Palisades	9,718,750	9,838,358	10,512,893	(119,608)	(674,535)	(794,144)
St. Michael's Medical Center	9,383,104	8,770,540	6,973,525	612,564	1,797,015	2,409,579
CarePoint Health - Hoboken UMC	8,907,489	11,432,903	11,667,735	(2,525,414)	(234,832)	(2,760,246)
Atlanticare Regional MC - City	8,769,079	10,548,707	8,845,820	(1,779,628)	1,702,887	(76,742)
Capital Health Medical Center - Hopewell	8,047,140	6,953,157	6,046,619	1,093,983	906,539	2,000,522
Englewood Hospital and Medical Center	7,683,378	8,546,085	8,408,525	(862,707)	137,560	(725,148)
Atlanticare Regional MC - Mainland	7,252,368	9,806,609	7,503,256	(2,554,240)	2,303,353	(250,888)
Monmouth Medical Center	7,183,245	7,862,722	8,236,957	(679,477)	(374,235)	(1,053,712)
JFK Medical Center/A M Yelencsics	6,873,509	7,110,075	6,796,304	(236,566)	313,771	77,205
Jersey Shore University Medical Center	6,857,078	9,087,995	9,561,765	(2,230,917)	(473,770)	(2,704,687)
CarePoint Health - Christ Hospital	6,484,957	9,936,836	10,241,218	(3,451,879)	(304,382)	(3,756,261)
Overlook Medical Center	5,333,357	5,540,610	4,946,526	(207,253)	594,084	386,831
St. Barnabas Medical Center	5,229,778	6,881,921	5,119,620	(1,652,143)	1,762,301	110,159
St. Mary's General Hospital	4,814,993	4,497,222	4,554,350	317,771	(57,129)	260,642
St. Clare's Hospital - Dover	4,308,252	2,094,836	1,635,623	2,213,416	459,213	2,672,629
Inspira Medical Center - Vineland	4,047,865	5,488,058	4,378,324	(1,440,193)	1,109,734	(330,459)
Clara Maass Medical Center	3,942,597	6,528,014	4,475,442	(2,585,417)	2,052,572	(532,845)
Penn Medicine Princeton Medical Center	3,816,900	4,280,143	2,891,385	(463,243)	1,388,758	925,515
RWJ University Hospital - Somerset	3,772,767	3,607,134	3,448,865	165,633	158,269	323,902
Virtua Our Lady of Lourdes Hospital	3,648,491	4,830,780	4,278,670	(1,182,289)	552,110	(630,179)
Monmouth Medical Center - Southern (Kimball)	3,161,918	3,557,966	3,458,865	(396,048)	99,102	(296,946)
Virtua Memorial Hospital	3,129,107	4,410,956	3,042,455	(1,281,849)	1,368,502	86,653
Deborah Heart and Lung Center	2,857,532	3,390,718	3,352,551	(533,186)	38,168	(495,019)
Valley Hospital	2,752,314	3,147,533	3,105,197	(395,220)	42,336	(352,883)
East Orange General Hospital	2,698,023	4,403,507	3,739,830	(1,705,484)	663,677	(1,041,807)
St. Clare's Hospital - Denville	2,685,366	2,358,862	2,378,521	326,504	(19,659)	306,845
St. Francis Medical Center	2,646,809	3,753,516	3,243,392	(1,106,708)	510,125	(596,583)
CentraState Medical Center	2,636,364	2,994,584	3,124,057	(358,221)	(129,473)	(487,694)
Virtua Marlton Hospital	2,449,961	3,881,084	2,170,907	(1,431,123)	1,710,177	279,054
Community Medical Center	2,342,692	2,862,859	3,095,268	(520,167)	(232,409)	(752,576)
Holy Name Medical Center	2,255,479	3,258,111	2,645,518	(1,002,632)	612,593	(390,039)
Raritan Bay Medical Center - Perth Amboy	2,230,553	2,427,006	1,776,927	(196,454)	650,080	453,626
Hunterdon Medical Center	2,205,027	2,586,913	2,112,641	(381,886)	474,272	92,386
Ocean Medical Center	2,042,156	2,711,576	2,201,924	(669,420)	509,652	(159,768)
CarePoint Health - Bayonne Medical Center	1,889,252	1,560,692	2,950,284	328,560	(1,389,592)	(1,061,032)
St. Joseph's Wayne Medical Center	1,847,515	2,845,740	2,180,941	(998,225)	664,799	(333,426)
Riverview Medical Center	1,640,794	1,906,458	1,780,986	(265,664)	125,472	(140,192)
RWJ University Hospital - Hamilton	1,410,888	2,020,499	2,141,369	(609,612)	(120,870)	(730,482)
RWJ University Hospital - Rahway	1,281,579	1,392,143	1,224,169	(110,564)	167,974	57,410
Virtua Willingboro Hospital	1,271,584	2,399,571	1,669,207	(1,127,987)	730,364	(397,623)
St. Luke's Warren Hospital	1,179,375	1,093,303	1,189,196	86,072	(95,892)	(9,821)
Shore Medical Center	910,448	1,231,654	898,329	(321,206)	333,325	12,119
Inspira Medical Center - Woodbury/Mullica Hill	878,307	1,041,831	1,292,470	(163,524)	(250,639)	(414,163)
Southern Ocean Medical Center	848,128	764,473	870,750	83,655	(106,277)	(22,621)
Chilton Hospital	826,596	705,936	715,174	120,659	(9,237)	111,422
Jefferson Cherry Hill Hospital	756,925	1,288,846	1,489,492	(531,922)	(200,646)	(732,567)
Newton Medical Center	597,051	656,177	430,728	(59,125)	225,449	166,323
Cape Regional Medical Center	446,131	389,630	775,526	56,501	(385,896)	(329,395)
Jefferson Washington Twp Hospital	350,987	1,664,297	2,063,652	(1,313,310)	(399,355)	(1,712,665)
Bayshore Community Hospital	343,355	781,812	873,184	(438,456)	(91,372)	(529,828)
Raritan Bay Medical Center - Old Bridge	302,755	468,731	306,058	(165,976)	162,673	(3,303)
Hackettstown Regional Medical Center	297,645	333,861	285,568	(36,216)	48,293	12,078
Jefferson Stratford Hospital	291,429	1,308,929	1,872,374	(1,017,500)	(563,445)	(1,580,945)
Inspira Medical Center - Elmer	269,742	466,298	417,000	(196,556)	49,298	(147,258)
Hudson Regional Hospital	255,970	346,803	326,191	(90,832)	20,612	(70,221)
Hackensack University MC - Mountainside	222,454	958,274	997,686	(735,820)	(39,412)	(775,232)
Salem Medical Center	124,515	362,402	277,468	(237,887)	84,934	(152,953)
Virtua Voorhees Hospital	114,222	692,281	1,294,580	(578,059)	(602,299)	(1,180,358)
Hackensack UMC - Pascack Valley	16,166	55,486	219,050	(39,320)	(163,565)	(202,884)
Virtua Berlin Hospital	0	58	7,411	(58)	(7,354)	(7,411)
<b>Totals</b>	<b>433,220,962</b>	<b>544,059,874</b>	<b>487,396,473</b>	<b>(110,838,912)</b>	<b>56,663,402</b>	<b>(54,175,510)</b>

## IX. DCC Inpatient and Outpatient Components

The statewide breakdown of CY 2020 DCC between Inpatient and Outpatient services deviated slightly from prior year trends through CY 2019, which mirrored the general industry trend of migration from Inpatient to Outpatient services; however, a significant portion of the increased inpatient services in CY 2020 are likely attributable to the COVID-19 pandemic and we can reasonably expect to see leveling out and then resumed decline in subsequent CYs as COVID-19 winds down. In CY 2020, the Inpatient portion of the statewide DCC increased to 58.4%, which is a 5.7% increase from CY 2019. There was a corresponding decrease in the Outpatient portion for CY 2020. Prior to CY 2020, the Inpatient portion of statewide DCC had been generally declining from 54.4% to 52.7% for CY 2019, except for a couple other trend reversals in CY 2017 and CY 2014. Similarly, except for CY 2020 as noted above, the statewide outpatient portion of DCC had been generally increasing from 45.6% to 47.3% through CY 2019, except for matching trend reversals in CY 2017. CY 2017 through CY 2019 saw DCC revert back to dominance of inpatient services.

<b>Table 26 - DCC Split by Year</b>		
<b>DCC by CY - Inpatient, Outpatient &amp; Total</b>	<b>Dollars</b>	<b>Percentage</b>
<b>CY 20 DCC - Inpatient</b>	<b>253,096,643</b>	<b>58.4%</b>
<b>CY 20 DCC - Outpatient</b>	<b>180,124,319</b>	<b>41.6%</b>
<b>CY 20 DCC - Total</b>	<b>433,220,962</b>	<b>100.0%</b>
<b>CY 19 DCC - Inpatient</b>	<b>286,651,547</b>	<b>52.7%</b>
<b>CY 19 DCC - Outpatient</b>	<b>257,408,328</b>	<b>47.3%</b>
<b>CY 19 DCC - Total</b>	<b>544,059,874</b>	<b>100.0%</b>
<b>CY 18 DCC - Inpatient</b>	<b>251,824,859</b>	<b>51.7%</b>
<b>CY 18 DCC - Outpatient</b>	<b>235,571,614</b>	<b>48.3%</b>
<b>CY 18 DCC - Total</b>	<b>487,396,473</b>	<b>100.0%</b>
<b>CY 17 DCC - Inpatient</b>	<b>253,770,084</b>	<b>52.7%</b>
<b>CY 17 DCC - Outpatient</b>	<b>227,785,798</b>	<b>47.3%</b>
<b>CY 17 DCC - Total</b>	<b>481,555,882</b>	<b>100.0%</b>
<b>CY 16 DCC - Inpatient</b>	<b>224,557,009</b>	<b>49.8%</b>
<b>CY 16 DCC - Outpatient</b>	<b>226,084,006</b>	<b>50.2%</b>
<b>CY 16 DCC - Total</b>	<b>450,641,015</b>	<b>100.0%</b>
<b>CY 15 DCC - Inpatient</b>	<b>253,329,108</b>	<b>52.8%</b>
<b>CY 15 DCC - Outpatient</b>	<b>226,305,670</b>	<b>47.2%</b>
<b>CY 15 DCC - Total</b>	<b>479,634,777</b>	<b>100.0%</b>
<b>CY 14 DCC - Inpatient</b>	<b>309,978,827</b>	<b>54.4%</b>
<b>CY 14 DCC - Outpatient</b>	<b>260,267,682</b>	<b>45.6%</b>
<b>CY 14 DCC - Total</b>	<b>570,246,509</b>	<b>100.0%</b>

## X. Conclusion

Overall, NJ hospitals reported \$ 433.2 million, Inpatient (58.4% or \$253.1 million) and Outpatient (41.6% or \$180.1 million), from 71 hospitals in DCC for CY 2020. Total DCC decreased for 60 hospitals by a total of \$110.8 million (20.4%) from CY 2019, largely due to the impacts of the COVID-19 pandemic on

hospitals. Wide variation was seen in DCC among hospitals ranging from \$50.7 million to \$16,200. At the county level (Table 3), Essex County reported \$87.7 million in DCC in CY 2020 and is consistently the highest DCC county statewide (20.2% of total DCC), and also reported the greatest decrease in DCC from CY 2019 of \$29.5 million. Sussex County had the smallest decrease in DCC of \$59,100 (9%). Morris County reported the largest increase in DCC from 2019 of \$2.3 million (12.2%), and Warren County reported the smallest increase in DCC of \$50,000 (3.5%). At the hospital system level (Table 2), RWJBarnabas Health reported the highest dollar amount of DCC for a health system in CY 2020 of \$77.5 million (17.9 % of total DCC). RWJBarnabas Health also reported the largest dollar decrease of DCC for a health system in CY 2020 of \$24.2 million (23.8% decrease over CY 2019). Only two health systems reported an increase in DCC in CY 2020, which were Prime Healthcare Services (increase of \$3.5 million, or 19.6%) and St. Luke's University Health Network (increase of \$86,100, or 7.9%). The remaining health systems reported a significant decrease in DCC, which is again largely due to the impact of the COVID-19 pandemic on hospitals.