

Commissioner's Monthly Report February-24

Christine Beyer Commissioner



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Sustainability & Exit Plan Performance as of June 2022

TO BE MAINTAINED Successfully Maintained							
	Measure Description Target Performance						
	Intake Workers Caseload (Local Offices)	95%	97%	V			
	Intake Workers Caseload	90%	96%	V			
	Permanency Workers Caseload (Local Offices)	95%	100%	√			
	Permanency Workers Caseload	95%	100%	V			
Caseloads	Adoption Workers Caseload (Local Offices)	95%	100%	V			
Cas	Adoption Workers Caseload	95%	98%	√			
	Supervisor/Worker Ratio	95%	100%	V			
	IAIU Investigators Caseload	95%	100%	V			
	Adequacy of DAGs Staffing	100%	98%	V			
	Child Health Units	Met	Met	V			
	Timeliness of Investigation Completion (60 days)	85%	86%	V			
	Timeliness of Investigation Completion (90 days)	95%	95%	√			
	IAIU Timeliness of Investigation Completion (60 days)	80%	93%	√			
	Initial Family Team Meetings	80%	94%	V			
sances	Subsequent FTMs within 12 months	80%	82%	V			
Process Measures	Subsequent FTMs after 12 months Reunification Goal	90%	100%	√			
Proc	Subsequent FTMs after 12 months Other than Reunification Goal	90%	96%	√			
	Initial Case Plans- for Children Entering Placement	95%	98%	V			
	Timeliness of Current Plans	95%	97%	√			
	Caseworker Contacts with Children – New Placement/Placement Change	93%	97%	√			
	Child Visits with Siblings	85%	91%	V			

TO BE MAINTAINED CONT. Successfully Maintained					
	Measure Description	Target	Performance		
ures	Caseworker Contact with Children in Placement	93%	95%	V	
Process Measures	Parent-Child Visits -weekly	60%	81%	✓	
	Parent-Child Visits – biweekly	85%	93%	V	
Pre	Independent Living Assessments	90%	91%	V	
ually	Educational Needs (CY 2021)	80%	N/A	✓	
Quality Measures Annually	Quality of Case Planning and Services	75%	N/A	V	
asure	Housing (July-December 2020)	95%	93%	V	
lity Me	Employment/Education (Jan-Dec 2021)	85%	95%	V	
Qua	Quality Investigations (February 2022)	85%	81%	√	
	Placing Siblings groups of 2 & 3 (CY 2021)	80%	85%	✓	
	Placing Siblings groups of 4 or More (CY 2021)	80%	92%	>	
	Recruitment for Sibling Homes Serving Four or More (Jul-Dec 2021)	Met	Met	√	
	Placement Stability- First 12 Months in Care (CY 2020)	84%	89%	✓	
nually	Placement Stability- Children in Care 13 –24 Months (CY 2019)	88%	97%	V	
Outcome Measures Annually	Abuse and Neglect of Children in Foster Care (CY 2021)	0.49%	0.17%	√	
Weasu	Repeat Maltreatment In-home (CY 2020)	7.2%	3.1%	✓	
ome	Maltreatment Post-Reunification (CY 2018)	6.9%	3.6%	✓	
Outc	Permanency within 12 Months (CY 2020)	42%	33%	√	
	Permanency within 24 Months (CY 2019)	66%	61%	√	
	Permanency within 36 Months (CY 2018)	80%	80%	✓	
	Permanency within 48 Months (CY 2017)	86%	90%	√	
	Re-entry to Placement (CY 2019)	9%	10.2%	√	
	Needs Assessment (July - Dec 2021)	Met	Met	√	

FOUNDATIONAL ELEMENTS	
Data Transparency successfully maintained	V
Case Practice Model successfully maintained	V
State Central Registry successfully maintained	✓
Appropriate Placements successfully maintained	√
Service Array successfully maintained	V
Medical/Behavioral Health Services successfully maintained	✓
Training successfully maintained	✓
Flexible Funding successfully maintained	❖
Resource Family Care Support Rates successfully maintained	√
Permanency successfully maintained	✓
Adoption Practice successfully maintained	√

TO BE ACHIEVED						
	Measure Description	Target	Performance			
Process Measures Monthly	Caseworker Contacts with Family When Goal is Reunification	90%	81%			
nnually	Quality of Teaming (CY 2021)	75%	N/A			
Quality Measures Annually	Quality of Case Plans (CY 2021)	80%	N/A			
Quality Me	Services to Support Transitions (CY 2021)	80%	N/A			





SUSTAINABILTY AND EXIT PLAN Key Performance Indicators On or About December 31st, 2023

"To Be Achieved" Measures							
	Month	¹ Performance	Exit Plan	% to Meet			
			Target	Target			
CW Visits with Parent 2x/Month	December '23	56%	90%	-34%			
"To Be	e Maintained" N	/leasures					
	Month	Performance	Exit Plan	% to Meet			
	Ivionth	Performance	Target	Target			
Initial FTMs within 45 days	November '23	51%	80%	-29%			
Subsequent FTMs within 12 Months	December '23	69%	80%	-11%			
Subsequent FTMs after 12 Months - Reunification Goal (n=13)	December '23	62%	90%	-29%			
Subsequent FTMs after 12 Months - Other than Reunification Goal	December '23	88%	90%	-2%			
Investigation Timeliness CP&P 60 Days	October '23	82%	85%	-4%			
Investigation Timeliness CP&P 90 Days	October '23	93%	95%	-2%			
Investigation Timeliness IAIU	December '23	65%	80%	-15%			
Initial Case Plans	December '23	94%	95%	-1%			
Ongoing Case Plans	December '23	96%	95%	0%			
Child Visit with Siblings	December '23	80%	85%	-5%			
Parent-Child Weekly Visit ²	December '23	45%	60%	-15%			
Parent-Child Visits Bi-weekly	December '23	58%	85%	-27%			
CW Visits Child Monthly (at placement site) ³	December '23	93%	93%	0%			
CW Visits Child 2x/Month for first 2 Months in Placement	October '23	87%	93%	-6%			
Ind. Living Assessments 14-18 Years Old	December '23	79%	90%	-11%			
Supervisor Worker Ratio	December '23	100%	95%	0%			
Caseloads: IAIU Investigators	December '23	100%	95%	0%			
Caseloads: Intake	December '23	87%	90%	-3%			
Caseloads: Permanency	December '23	100%	95%	0%			
Caseloads: Adoption	December '23	98%	95%	0%			

The red bar indicates the difference between the current performance and the Exit Plan target.

¹Reported performance understates actual performance in some measures because data does not exclude all instances where an event could not occur.

² Compliance for Parent-Child Weekly Visits is calculated based on the average number of children with weekly visits over the average total number of elgible children for weekly visits.

³ Caseworker visits with Children in Placement (all locations) **December 2023**: **97%.**



DCF At A Glance Dashboard

On or About December 31st, 2023

DCF At a Glance			
DCF: Total Children Served in the Month ¹	71,810		
CP&P: Children/Youth Served	33,124		
Children Under 18	31,296		
OOH Setting (< 18)	2,768		
In-Home Setting (< 18)	28,528		
Youth 18-21	1,828		
OOH Setting (>18)	204		
In-Home Setting (>18)	1,624		
FCP: Total Clients Served ² (November)	16,065		
DOW: Total Clients Served (November) (Excludes Displaced Homemaker)	4,411		
DCF: Families Served in the Month ³	23,750		
CP&P	16,857		
FCP (Family Success Centers & Home Visiting) (November)	6,893		

CSOC ⁴ Quick Facts	
Youth Open with CSOC 5 (unduplicated count)	38,686
DD Eligible Children (unduplicated count)	13,587
MRSS: Dispatches in the month	2,185
MRSS: Interventions (includes prior dispatches)	2,312
Remained in same Living situation	99%
Care Management: Children Served	17,560
OOH Settings: Children Served ⁶ (BH, I/DD, and SU)	1,063
Behavioral Health Placed out of State	0
Intellectual /Developmental Disabilities Placed out of State	26
PerformCare Calls	8,486
DD Related Calls	1,469

CP&P Quick Facts			
Hotline Referrals	12,968		
CPS Reports	38%		
CWS Referrals	7%		
Number of Human Trafficking Referrals (December 2023)	7		
Response Timeliness	98%		
Monthly Staff Contacts/Children OOH-Placement Site	93%		
Entries to Care	110		
Exits from Care	114		
Subsidized Adoptions/KLG (Includes Subsidized Adoptions and subsidized KLGs)	12,768		

FCP & DoW Quick Facts ⁸	
FSCs: Families Served (November)	3,843
Home Visiting: Families Served (November)	3,050
SBYSP: Clients Served (November)	9,172
	•
DV Services: Clients Served (November)	2,351
Residential	15%
Non-Residential	85%
SAARC: Clients Served (November)	2,060

¹ Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

Note: OOH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.

Effective June 2017, All DoW data is reported Monthly except for Residential DV shelters and Unmet Needs Data.

Note: Due to system upgrades within DCF, Displaced Homemaker data will not be available beginning November 2021. DCF will resume reporting on these data after the new systems have been updated with these data.

² FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

³ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁴ CSOC Children may receive multiple services and are counted multiple times.

⁵ The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

⁶ As of October 2022, the CSOC OOH sections will now include all CSOC Out of Home Treatment Settings (Behavioral Health, Intellectual/Developmentally Disabled, and Substance Use). This includes updating the totals reported, a new 3-year OOH trend report, and a monthly OOH report grouped by similar treatment settings.

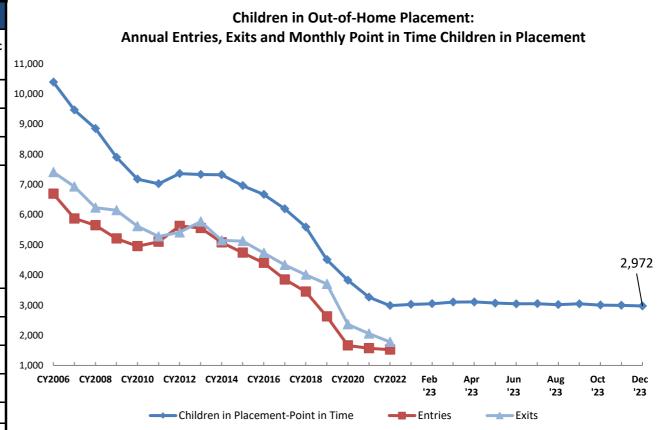
⁷ The cumulative number of human trafficking referrals between November 2013 and December 2023 was 1,370. This figure could change depending on when the data is extracted.

⁸ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.

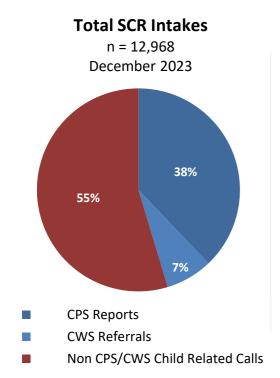


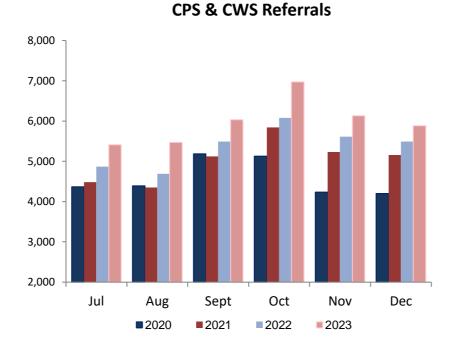
Section I: Child Protection & Permanency

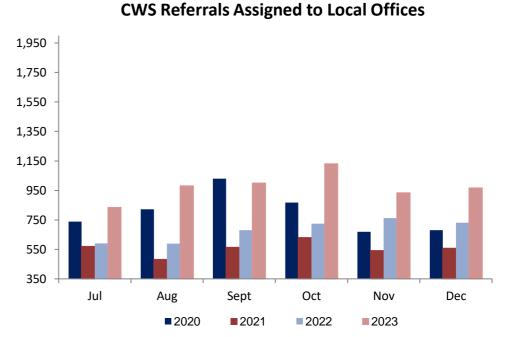
CP&P Qu	ick Facts			
			Dec-23	Δ from Dec
Families Under CP&P Supervision			16,857	4%
Children Under CP&P Supervision			33,124	5%
Children Receiving CP&P In-Home Services			30,152	5%
Children in CP&P Out-of-Home Placement				
Resource Family (non-Kin)	43%	1,264		
Resource Family Kinship	46%	1,361	2,972	0%
Group and Residential	10%	296		
Independent Living	2%	51		
Children Legally Free for Adoption (Excludes TPI	R Appeals)		407	-12%
Finalized Adoptions to date (CY2023) - As of 12/	/31/2023		419	-21%
Children in Subsidized Kinship Legal Guardiansh	ip		1,271	-1%
Children in Subsidized Adoptions			11,497	-7%
Entries to Care			110	16%
Exits from Care			114	6%



Point In Time data is based on data as of the last day of each month. Axis begins at 2,000 to enhance separation of data.

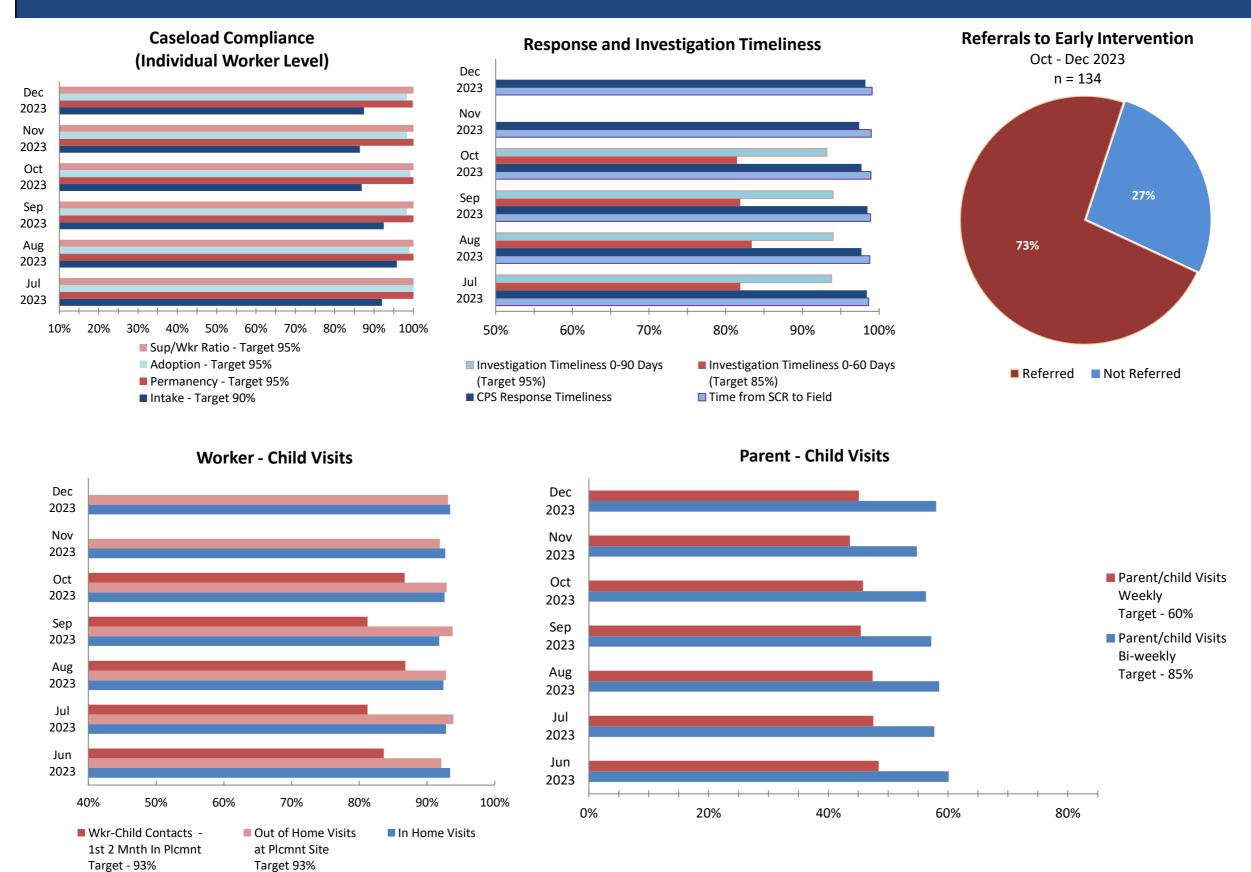






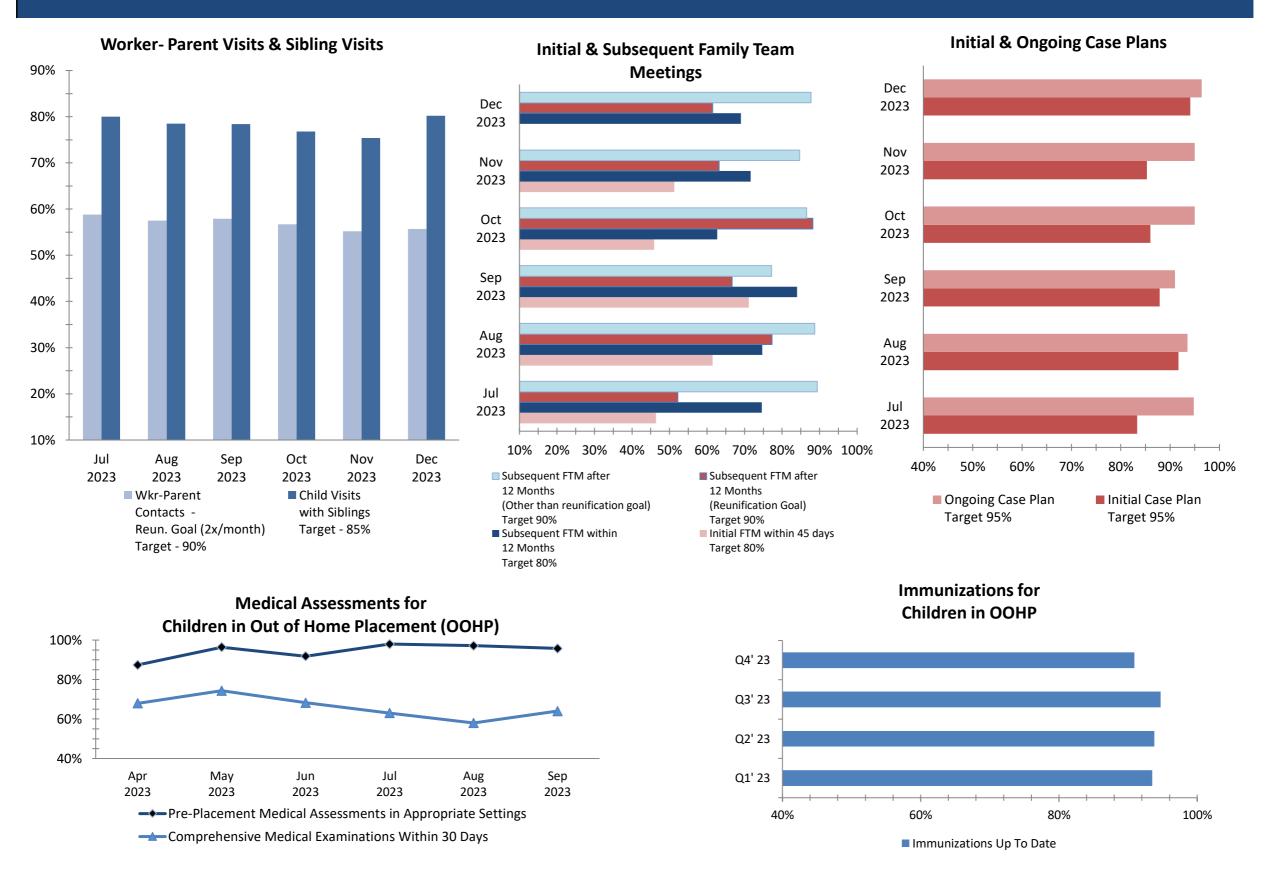


Section I: Child Protection & Permanency





Section I: Child Protection & Permanency





Section II: Adolescent Services

OAS Quick Facts (December 2023) Youth 18-23

Youth 18-23 years old served by CP&P ¹						
Youth served "In Home" living with a parent/1	relative or living	}	1 624			
independently ²			1,624			
Youth served "Out-of-Home"						
Resource Family (non-Kin)	(38.7%)	79				
Resource Family Kinship (12.3%) 25						
Congregate Care Setting	(27.5%)	56				
Independent Living	(21.6%)	44				
Youth Receiving Adoption or KLG Subsidy						

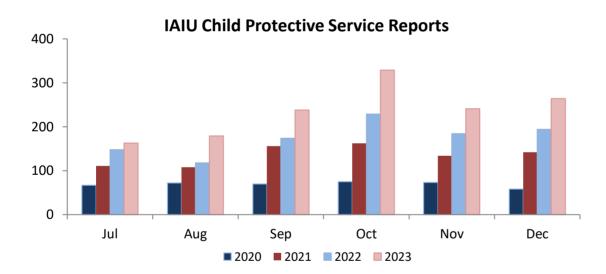


² The terms "out-of-home" and "in-home" may not be appropriate for all 18-21 year olds. Youth identified as "in-home" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting, 2) Youth that achieved permanency, and 3) Youth that never achieved permanency.

Completed Independent Living Assessments of Youth Ages 14-18 years

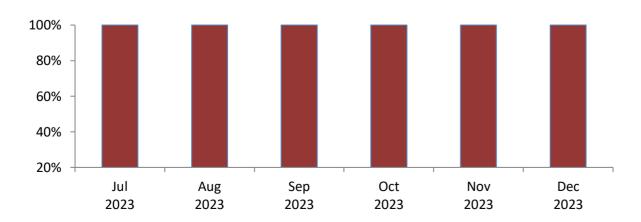


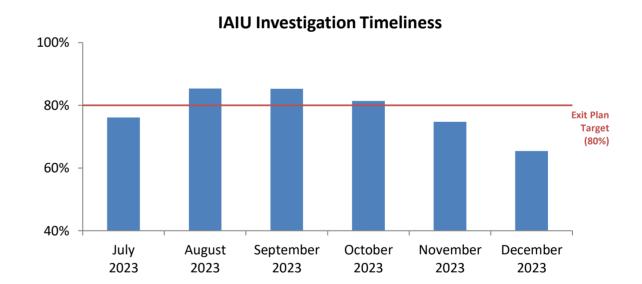
Section III: Institutional Abuse Investigation Unit



IAIU Caseload Report Statewide

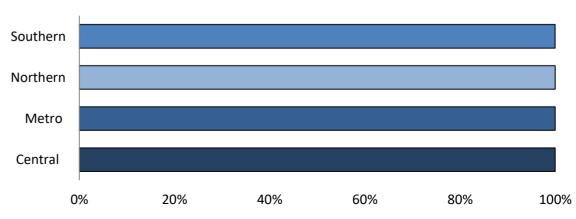
No more than 8 new investigations and 12 cases/month





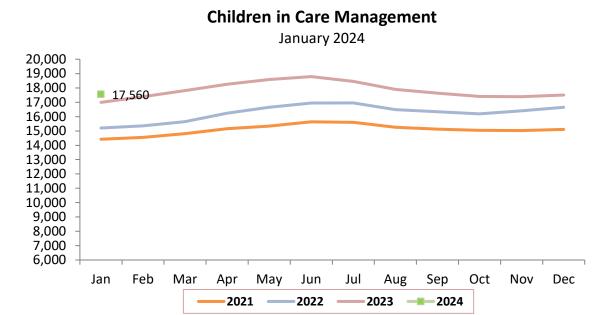
IAIU Caseload Report by Region

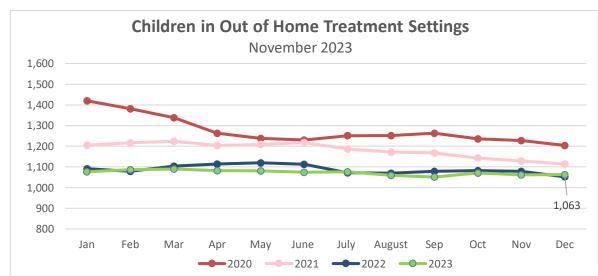
December 2023

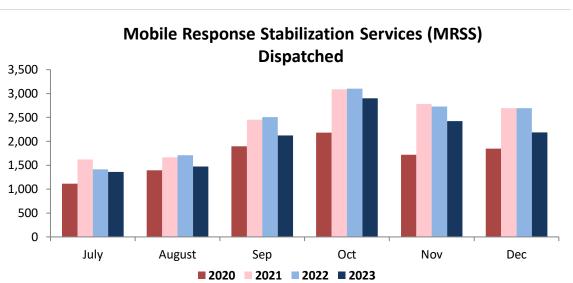


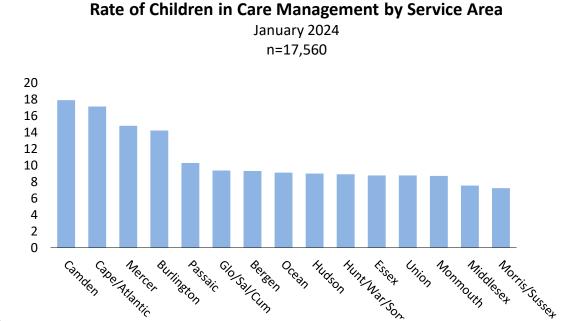


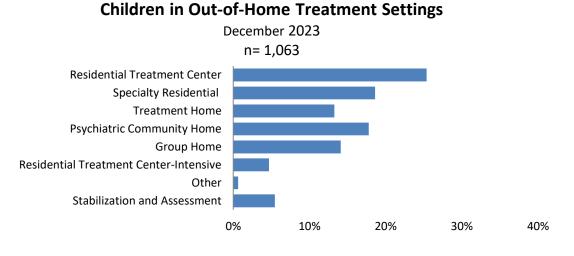
Section IV: Children's System of Care

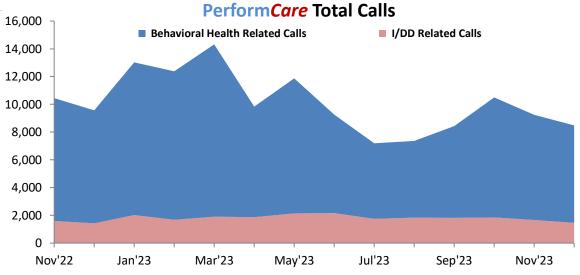






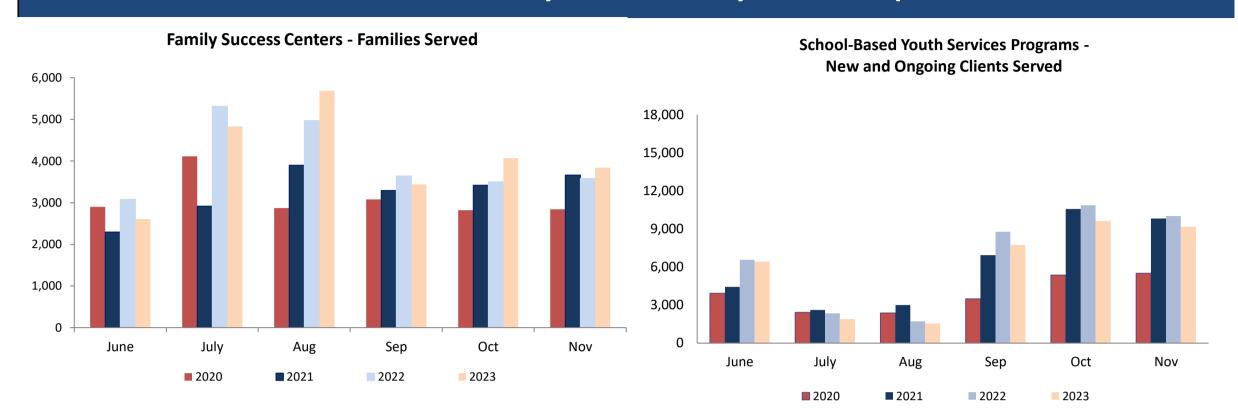






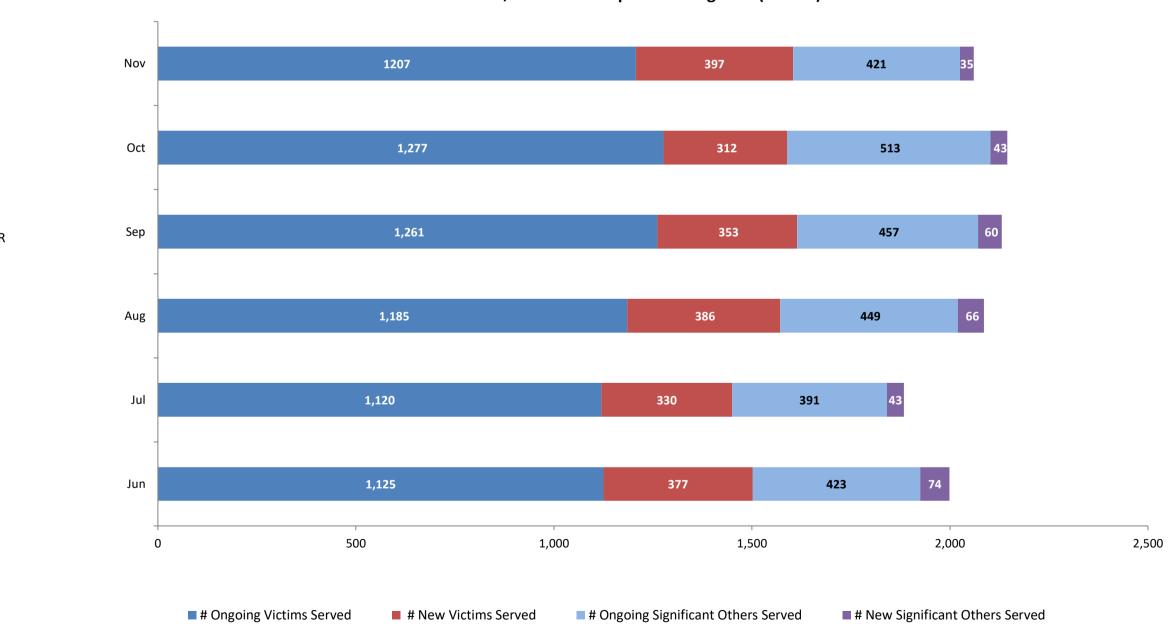


Section V: Family & Community Partnerships



Section VI: Division on Women

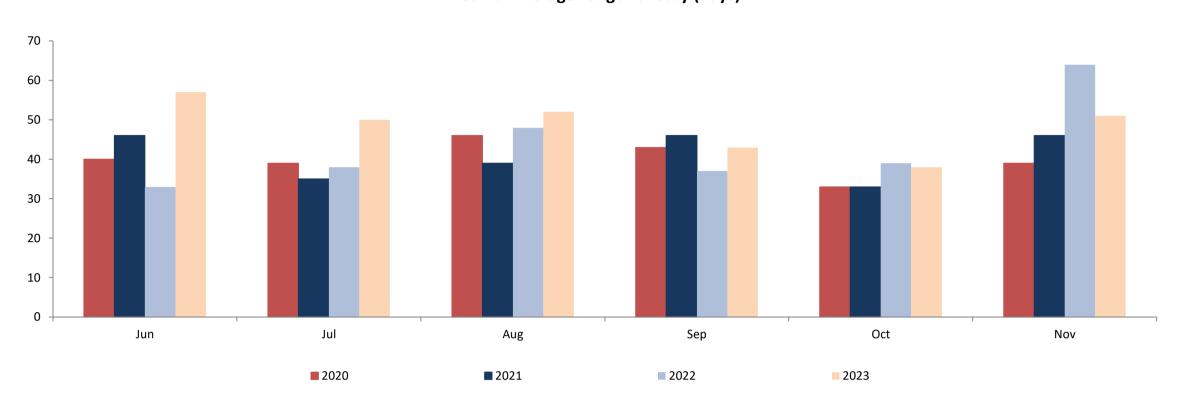
Sexual Assault, Abuse and Rape Care Programs (SAARC)



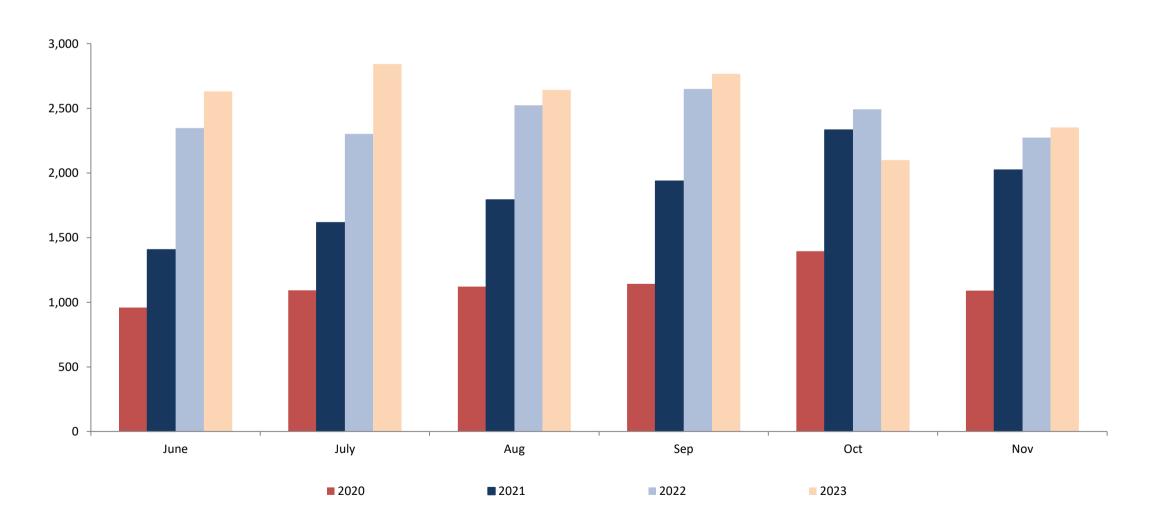


Section VI: Division on Women

Residential Domestic Violence Programs: Victims' Average Length of Stay (days)



Domestic Violence Services - Adults and Children Admitted to Residential and Non-Residential Services Total New Clients





Worker and Office Caseloads by Worker Type and by Local Office - December 2023 Met Target < 70% of workers in compliance ¹ Intake ² Permanency ³ Adoption Office Office Office **Local Office** Worker Worker Worker Compliant? Compliant? Compliant? Compliance Compliance Compliance Yes/No Yes/No Yes/No **Atlantic East** 96% Yes 100% Yes 100% Yes Atlantic West 100% Yes 100% Yes 100% Yes Bergen Central Yes Yes Yes 100% 100% 100% Bergen South 100% Yes 100% Yes 100% Yes **Burlington East** Yes Yes 100% Yes 100% 100% **Burlington West** 84% No 94% No 100% Yes Camden Central Yes 100% Yes Yes 100% 100% Camden East 61% No 100% Yes 100% Yes Camden North 88% No 100% Yes 100% Yes Camden South 100% Yes 100% Yes 100% Yes Cape May Yes Yes Yes 100% 100% 100% Cumberland East No Yes Yes 88% 100% 100% **Cumberland West** 70% No 100% Yes 100% Yes Essex Central Yes Yes Yes 100% 100% 100% **Essex North** No 100% Yes Yes 83% 100% **Essex South** Yes Yes Yes 100% 100% 100% **Gloucester East** 100% Yes 100% Yes 100% Yes Gloucester West 65% No 100% Yes 100% Yes Hudson Central 100% Yes 100% Yes 100% Yes Yes Yes Yes Hudson North 100% 100% 100% **Hudson South** 94% Yes 100% Yes 100% Yes **Hudson West** Yes 100% Yes 100% Yes 100% Hunterdon 100% Yes 100% Yes 100% Yes Mercer North No Yes Yes 70% 100% 100% Mercer South 72% No Yes 100% Yes 100% Middlesex Central 73% No 100% Yes Middlesex Coastal No Yes 100% Yes 67% 100% Middlesex West 85% No Yes 100% Yes 100% Monmouth North 100% Yes 100% Yes 100% Yes Monmouth South 100% Yes 100% Yes 100% Yes 100% Morris East No Yes Yes 87% 100% Morris West 78% No 100% Yes 100% Yes Yes Yes 100% Yes **Newark Center City** 100% 100% Newark Northeast 71% No 100% Yes 100% Yes **Newark South** Yes Yes 100% Yes 100% 100% 100% Ocean North 100% Yes 100% Yes Yes Ocean South 90% Yes 100% Yes 100% Yes Passaic Central 100% 76% No 100% Yes Yes Passaic North 100% 64% No 100% Yes Yes 100% Salem 25% No 100% Yes Yes Somerset 88% No 100% Yes 50% No Sussex 100% 100% **Union Central** No 100% Yes Yes 86% **Union East** 71% No 100% Yes 75% No Union West 59% No 100% Yes 100% Yes Warren Yes Yes 100% Yes 100% 100% Statewide⁴ 87% No Yes 98% Yes 100%

1 Intake

2 Permanency

- Permanency worker compliance: % of workers who meet the caseload standards of no more than 15 families and 10 children in placement. Target = 95%
- Office Compliance: % of offices that meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%

3 Adoption

- Adoption worker compliance: % of adoption workers who meet the caseload standards of 15 or fewer children. Target = 95%
- Office Compliance: % of offices that meet the caseload standards of 15 or fewer children. Target = 95%
- Offices with blank data do not carry adoption caseloads, however adoption cases in those offices are handled by other offices in that area.
- $\ensuremath{^{*}}$ Middlesex Central did not have adoption workers for the month of October.

4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.

⁻ Intake worker compliance: % of workers with no more than 8 new intakes in the month, no more than 12 Primary families and no more than a total of 14 families . Target=90%

 $^{- \} Office \ Compliance: \% \ of \ offices \ that \ meet \ the \ casead \ standards \ of \ no \ more \ than \ 8 \ new \ intakes \ and \ 12 \ total \ families. \ Target = 95\%$

CP&P Key Performance Indicators by Local Office - 6 Months View

Met Target		Wit	thin 10% of N	leeting Targe	t		<	60% of Final T	arget					
Local Office	Measure 6	Measure 9	Measure 10	Measure 13	Measure 14	Measure 16	Measure 17	Measure 18	Measure 19	Measure 22	Measure 28	Measure 29	Measure 30	Measure 31
Atlantic East	95%	81%	94%	88%	94%	40%	80%	70%	100%	100%	42%	34%	52%	80%
Atlantic West	94%	85%	92%	86%	97%	64%	75%	50%	78%	100%	49%	45%	58%	52%
Bergen Central	100%	94%	97%	91%	97%	100%	100%		100%	90%	75%	46%	63%	0%
Bergen South	96%	77%	98%	89%	96%	86%	69%	100%	100%	88%	69%	48%	66%	78%
Burlington East	97%	73%	94%	85%	97%	32%	67%	0%	100%	83%	64%	47%	61%	80%
Burlington West	83%	55%	86%	69%	90%	20%	36%		83%	94%	46%	45%	55%	71%
Camden Central	94%	71%	92%	83%	93%	72%	89%	50%	100%	91%	63%	45%	60%	77%
Camden East	93%	69%	93%	57%	81%	86%	70%	0%	100%	87%	61%	51%	68%	66%
Camden North	93%	82%	95%	76%	90%	42%	86%	100%	82%	100%	57%	37%	55%	97%
Camden South	90%	88%	93%	77%	97%	52%	90%	0%	83%	93%	63%	43%	63%	84%
Cape May	100%	81%	97%	82%	90%	54%	100%	33%	85%	100%	72%	52%	75%	94%
Cumberland East	100%	100%	96%	67%	84%	100%	100%	100%	100%	100%	64%	38%	39%	87%
Cumberland West	100%	83%	96%	65%	93%	94%	100%	100%	100%	100%	67%	41%	45%	81%
Essex Central	90%	73%	92%	86%	94%	50%	75%	100%	100%	90%	51%	38%	39%	89%
Essex North	100%	61%	96%	82%	93%	0%	0%		33%	69%	50%	23%	46%	70%
Essex South	94%	90%	92%	89%	94%	94%	100%	100%	100%	92%	42%	25%	48%	86%
Gloucester East	97%	94%	91%	91%	98%	62%	89%	11%	93%	95%	49%	42%	63%	91%
Gloucester West	78%	76%	93%	73%	89%	59%	88%	50%	73%	92%	55%	47%	59%	89%
Hudson Central	98%	67%	99%	81%	93%	50%	100%	100%	82%	60%	68%	55%	61%	75%
Hudson North	100%	86%	98%	89%	97%	100%	100%		100%	100%	39%	37%	55%	75%
Hudson South	100%	55%	97%	84%	93%	100%	67%	0%	60%	60%	65%	56%	73%	86%
Hudson West	87%	100%	96%	94%	98%		100%	100%	100%		87%	63%	83%	84%
Hunterdon	100%	100%	100%	94%	99%	0%	0%		0%	100%	100%		100%	100%
Mercer North	89%	74%	94%	66%	86%	65%	8%	67%	75%	73%	53%	45%	54%	65%
Mercer South	92%	38%	91%	81%	93%	9%	33%	78%	65%	47%	26%	33%	43%	79%
Middlesex Central	42%	70%	96%	68%	87%	80%	0%		25%	80%	46%	35%	49%	41%
Middlesex Coastal	78%	74%	93%	76%	92%	33%	26%		14%	50%	67%	23%	49%	67%
Middlesex West	100%	69%	91%	79%	93%	38%	14%	0%	31%	88%	40%	25%	35%	83%
Monmouth North	100%	88%	96%	99%	100%	71%	71%	100%	86%	83%	73%	59%	68%	97%
Monmouth South	97%	85%	96%	96%	99%	86%	92%	67%	100%	86%	69%	46%	58%	79%
Morris East	100%	93%	93%	92%	98%	89%			100%	67%	73%	45%	50%	65%
Morris West	97%	100%	94%	79%	95%	60%	100%	100%	89%	100%	62%	64%	51%	86%
Newark Center City	91%	87%	99%	88%	96%	100%	100%	100%	95%	100%	60%	35%	57%	75%
Newark Northeast	100%	81%	90%	83%	93%	42%	50%	50%	100%	100%	35%	38%	48%	90%
Newark South	99%	97%	99%	92%	94%	100%	90%	100%	100%	100%	53%	41%	59%	87%
Ocean North	100%	74%	96%	92%	98%	22%	100%	100%	100%	100%	68%	65%	64%	75%
Ocean South	94%	85%	94%	94%	98%	74%	92%	0%	75%	85%	60%	53%	65%	71%
Passaic Central	100%	84%	98%	93%	99%	100%	100%	100%	100%	90%	65%	38%	53%	76%
Passaic North	100%	90%	97%	92%	97%	95%	100%	100%	100%	100%	74%	57%	62%	91%
Salem	100%	90%	95%	55%	78%	100%	100%		100%	100%	61%	54%	67%	94%
Somerset	100%	32%	78%	84%	97%	75%	75%		75%	90%	45%	49%	50%	61%
Sussex	100%	90%	99%	94%	99%	89%	100%		100%	100%	83%	68%	72%	100%
Union Central	98%	95%	93%	76%	95%	100%	92%	100%	100%	100%	62%	33%	67%	85%
Union East	94%	100%	96%	68%	91%	13%	40%	100%	70%	100%	60%	53%	65%	67%
Union West	100%	93%	93%	64%	87%	40%	20%		30%	92%	68%	38%	49%	66%
Warren	80%	52%	84%	63%	88%	44%	100%		50%	91%	28%	50%	51%	87%
Statewide	94%	78%	94%	82%	94%	61%	74%	70%	86%	90%	58%	45%	58%	79%

Blank cells mean that the office did not have any children eligible for that measure during that period.

Measure #	Description of the Measure	Final Target	Time Period Analyzed
M# 6	Ongoing Case Plans	95%	July 23 - 'December 23
M# 9	Caseworker Visits with Children 2x/Month in 1st& 2nd Months of placement	93%	May 23 - 'October 23
M# 10	Monthly Caseworker Visits with Children at child's placement site	93%	July 23 - 'December 23
M# 13	Investigation Completion within 60 days	85%	May 23 - 'October 23
M# 14	Investigation Completion within 90 days	95%	May 23 - 'October 23
M# 16	Initial Family Team Meeting (FTMs) within 45 days of Child Removal	80%	June 23 - 'November 23
M# 17	3 Subsequent FTMs within 12 Months of Child Removal	80%	July 23 - 'December 23
M# 18	3 Subsequent FTMs after 12 Months in Placement - Reunification Goal	90%	July 23 - 'December 23
M# 19	2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal	90%	July 23 - 'December 23
M# 22	Initial Case Plans within 30 Days of Child Removal	95%	July 23 - 'December 23
M# 28	Caseworker visits Parent 2x/Month	90%	July 23 - 'December 23
M# 29	Weekly Parent/Child Visits - Average weekly visits for 6 weeks.	60%	11/25/2023 - '12/30/2023
M# 30	Bi-weekly Parent-Child Visits	85%	July 23 - 'December 23
M#31	Sibling Visits	85%	July 23 - 'December 23