

Commissioner's Monthly Report December 2021

Christine Beyer Commissioner



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Sustainability & Exit Plan Performance as of December 2020

TO BE MAINTAINED Successfully Maintained

	successfully Maintained							
	Measure Description	Target	Performance					
	Intake Workers Caseload (Local Offices)	95%	100%	V				
	Intake Workers Caseload	90%	100%	V				
	Permanency Workers Caseload (Local Offices)	95%	100%	V				
	Permanency Workers Caseload	95%	100%	V				
Caseloads	Adoption Workers Caseload (Local Offices)	95%	100%	V				
Cas	Adoption Workers Caseload	95%	99%	V				
	Supervisor/Worker Ratio	95%	100%	V				
	IAIU Investigators Caseload	95%	100%	V				
	Adequacy of DAGs Staffing	100%	99%	V				
	Child Health Units	Met	Met					
	Timeliness of Investigation Completion (60 days)	85%	90%	V				
	Timeliness of Investigation Completion (90 days)	95%	97%	V				
	IAIU Timeliness of Investigation Completion (60 days)	80%	78%	V				
	Initial Family Team Meetings	80%	82%	V				
asures	Subsequent FTMs within 12 months	80%	80%	V				
Process Measures	Subsequent FTMs after 12 months Reunification Goal	90%	96%	V				
Proc	Subsequent FTMs after 12 months Other than Reunification Goal	90%	88%	V				
	Initial Case Plans- for Children Entering Placement	95%	87%	V				
	Timeliness of Current Plans	95%	97%	V				
	Caseworker Contacts with Children – NewPlacement/Placement Change	93%	92%	V				
	Child Visits with Siblings	85%	83%	V				

TO BE MAINTAINED CONT. Successfully Maintained

	Measure Description	Target	Performance	
ures	Caseworker Contact with Children in Placement	93%	97%	V
Meas	Parent-Child Visits -weekly	60%	81%	V
Process Measures	Parent-Child Visits – biweekly	85%	94%	V
Pro	Independent Living Assessments	90%	87%	V
ually	Educational Needs (CY 2019)	80%	86%	V
s Ann	Quality of Case Planning and Services	75%	67%	V
Quality Measures Annually	Housing (July-December 2020)	95%	92%	V
lity Me	Employment/Education (Jan-Dec 2020)	85%	85%	V
Qua	Quality Investigations (February 2020)	85%	91%	V
	Placing Siblings groups of 2 & 3 (CY 2020)	80%	81%	V
	Placing Siblings groups of 4 or More (CY 2020)	80%	95%	V
	Recruitment for Sibling Homes Serving Four or More (Jul-Dec 2020)	Met	Met	V
	Placement Stability- First 12 Months in Care (CY 2019)	84%	87%	V
nually	Placement Stability- Children in Care 13 –24 Months (CY 2018)	88%	96%	V
Outcome Measures Annually	Abuse and Neglect of Children in Foster Care (CY 2020)	0.49%	0.12%	V
Measu	Repeat Maltreatment In-home (CY 2019)	7.2%	5.1%	V
ome	Maltreatment Post-Reunification (CY 2017)	6.9%	5.1%	V
Outc	Permanency within 12 Months (CY 2019)	42%	37%	V
	Permanency within 24 Months (CY 2018)	66%	67%	V
	Permanency within 36 Months (CY 2017)	80%	84%	V
	Permanency within 48 Months (CY 2016)	86%	89%	V
	Re-entry to Placement (CY 2018)	9%	9.8%	V
	Needs Assessment (July - Dec 2020)	Met	Met	V

FOUNDATIONAL ELEMENTS

Data Transparency successfully maintained	V
Case Practice Model successfully maintained	V
State Central Registry successfully maintained	V
Appropriate Placements successfully maintained	V
Service Array successfully maintained	V
Medical/Behavioral Health Services successfully maintained	V
Training successfully maintained	V
Flexible Funding successfully maintained	V
Resource Family Care Support Rates successfully maintained	V
Permanency successfully maintained	V
Adoption Practice successfully maintained	V

	TO BE ACH	IEVEC)	
	Measure Description	Target	Performance	
Process Measures Monthly	Caseworker Contacts with Family When Goal is Reunification	90%	83%	
Annually	Quality of Teaming (CY 2019)	75%	62%	
Quality Measures Annually	Quality of Case Plans (CY 2019)	80%	58%	
Quality A	Services to Support Transitions (CY 2019)	80%	74%	





SUSTAINABILTY AND EXIT PLAN Key Performance Indicators On or About October 31st, 2021

			Exit Plan	% to Meet
	Month	¹ Performance	Target	
CW Visits with Parent 2x/Month	October '21	68%	90%	Target -22%
-	e Maintained" N		5070	2270
I O B		leasures	E it Dia a	
	Month	Performance	Exit Plan	% to Meet
La letta an l		770/	Target	Target
Initial FTMs within 45 days	September '21	77%	80%	-3%
Subsequent FTMs within 12 Months	October '21	77%	80%	-3%
Subsequent FTMs after 12 Months - Reunification Goal (n=17)	October '21	77%	90%	-14%
Subsequent FTMs after 12 Months - Other than Reunification Goal	October '21	90%	90%	0%
Investigation Timeliness CP&P 60 Days	August '21	86%	85%	0%
Investigation Timeliness CP&P 90 Days	August '21	95%	95%	0%
Investigation Timeliness IAIU	October '21	85%	80%	0%
Initial Case Plans	October '21	93%	95%	-2%
Ongoing Case Plans	October '21	97%	95%	0%
Child Visit with Siblings	October '21	73%	85%	-12%
Parent-Child Weekly Visit ²	October '21	56%	60%	-4%
Parent-Child Visits Bi-weekly	October '21	68%	85%	-17%
CW Visits Child Monthly (at placement site) ³	October '21	96%	93%	0%
CW Visits Child 2x/Month for first 2 Months in Placement	August '21	88%	93%	-5%
Ind. Living Assessments 14-18 Years Old	October '21	81%	90%	-9%
Supervisor Worker Ratio	October '21	100%	95%	0%
Caseloads: IAIU Investigators	October '21	100%	95%	0%
Caseloads: Intake	October '21	98%	90%	0%
Caseloads: Permanency	October '21	100%	95%	0%
Caseloads: Adoption	October '21	99%	95%	0%

The red bar indicates the difference between the current performance and the Exit Plan target.

¹ Reported performance understates actual performance in some measures because data does not exclude all instances where an event could not occur.

² Compliance for Parent-Child Weekly Visits is measured by percent of children with weekly visits averaged over the number of weeks in the month.

³ Caseworker visits with Children in Placement (all locations) October 2021: 98%.



DCF At A Glance Dashboard

On or About October 31st, 2021

	On of About Oct					
DCF At a Glance		CSOC ⁵ Quick Facts				
DCF: Total Children Served in the Month ¹	70,317	Youth Open with CSOC ² (unduplicated count)	36,579			
CP&P: Children/Youth Served	33,738	DD Eligible Children (unduplicated count)	13,307			
Children Under 18	31,486	MRSS: Dispatches in the month	3,088			
OOH Setting (< 18)	3,190	MRSS: Interventions (includes prior dispatches)	1,620			
In-Home Setting (< 18)	28,296	Remained in same Living situation	99%			
Youth 18-21	2,252		•			
OOH Setting (>18)	245	Care Management: Children Served	15,026			
In-Home Setting (>18)	2,007	OOH Behavioral Health Settings: Children Served	791			
FCP: Total Clients Served ³ (September)	13,626	Placed out of State	0			
DOW: Total Clients Served (September) Excludes RPE	4,622		•			
DCF: Families Served in the Month ⁴	24,061	PerformCare Calls	11,234			
CP&P	17,376	DD Related Calls	1 221			
FCP (Family Success Centers & Home Visiting) (September 2021)	6,685		1,321			

		1	
Hotline Referrals	14,500	FSCs: Families Served ⁹ (Sept)	3,296
CPS Reports	36%	Home Visiting: Families Served ⁹ (Sept)	3,389
CWS Referrals	4%	SBYSP: Clients Served (Sept)	6,941
Number of Human Trafficking Referrals ⁷ (Oct 2021)	11		•
Response Timeliness	98%	DV Services: Clients Served (Sept)	1,936
Monthly Staff Contacts/Children OOH-Placement Site	96%	Residential	22%
Entries to Care	118	Non-Residential	78%
Exits from Care	156		
Shelter Placements (February 2021) Children under 13 placed in shelters	0	SAARC: Clients Served (Sept)	1,229
Youth > 13 in shelters less than 30 days ⁸	100%	Displaced Homemaker: Clients Served (Sept)	1,457
Subsidized Adoptions/KLG (Includes Subsidized Adoptions and subsidized KLGs)	14,150	New Clients	10%

¹ Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

² The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

³ FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

⁴ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁵CSOC Children may receive multiple services and are counted multiple times.

⁶ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.

⁷ The cumulative number of human trafficking referrals between **November 2013 and October 2021 was 1,137**. This figure could change depending on when the data is extracted.

⁸ Appropriate use of shelters include 1) alternative to detention 2) short term placement of an adolescent in crisis not to extend beyond 30 days 3) a basic center for homeless youth.

OOH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.

Effective June 2017, All DoW data is reported Monthly except for Residential DV shelters and Unmet Needs Data.

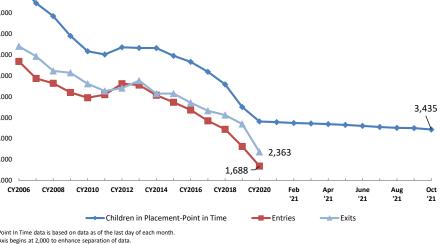
⁹ Due to system upgrades within DCF, FCP and DOW data will not be available beginning May 2019. DCF will resume reporting on these data after the new systems have been updated with these data.

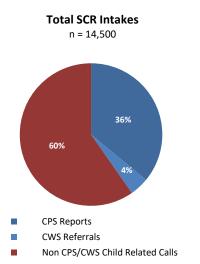


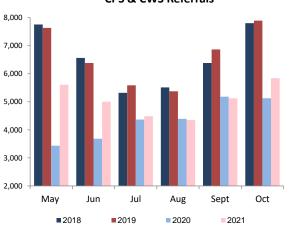
Section I: Child Protection & Permanency

CP&P Qu	uick Facts				I
Data in this chart includes children under 23	Oct-21	∆ from October '20	11,0		
Families Under CP&P Supervision			17,376	1%	10,0
Children Under CP&P Supervision			33,738	1%	9,
Children Receiving CP&P In-Home Services	30,303	3%	8,0		
Children in CP&P Out-of-Home Placement			7,		
Resource Family (non-Kin)			6,		
Resource Family Kinship	(46.1%)	1,583	3,435	-16%	
Group and Residential	(7.9%)	271			5,
Independent Living	(1.7%)	58			4,
Children Legally Free for Adoption (Excludes TP	R Appeals)		655	-11%	3,
Finalized Adoptions to date (CY2021) - As of 10,	356	-25%	2,		
Children in Subsidized Kinship Legal Guardiansh	1,325	-7%	1,		
Children in Subsidized Adoptions	12,825	-4%	Ĩ		
Entries to Care			118	-21%	ĺ
Exits from Care			156	-12%	Р

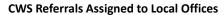
Children in Out-of-Home Placement: Annual Entries, Exits and Monthly Point in Time Children in Placement

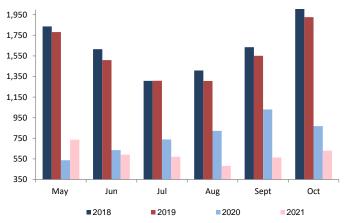






CPS & CWS Referrals

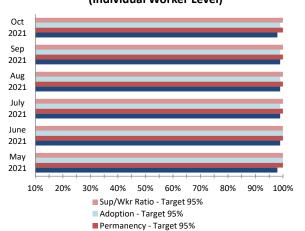




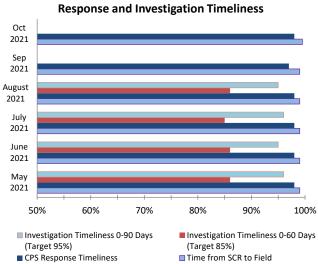


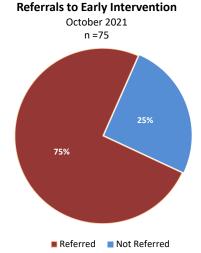
Section I: Child Protection & Permanency

Caseload Compliance (Individual Worker Level)

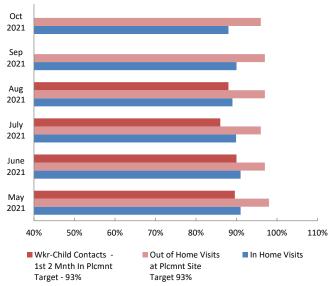


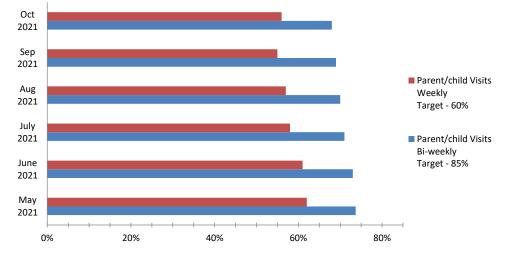
Intake - Target 90%





Parent - Child Visits



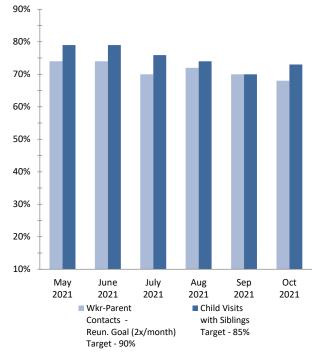


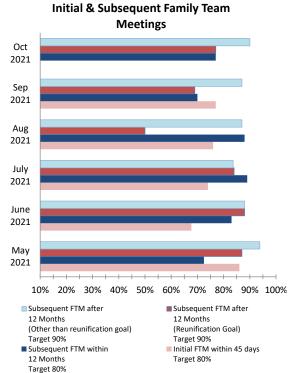
Worker - Child Visits

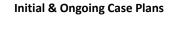


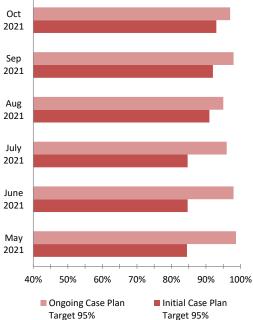
Section I: Child Protection & Permanency

Worker- Parent Visits & Sibling Visits



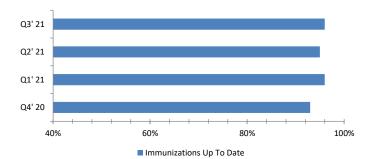






Medical Assessments for Children in Out of Home Placement (OOHP) 100% 80% 60% 40% Apr May Jun Jul Aug Sep 2021 2021 2021 2021 2021 2021 --- Pre-Placement Medical Assessments in Appropriate Settings ----- Comprehensive Medical Examinations Within 30 Days

Immunizations for Children in OOHP





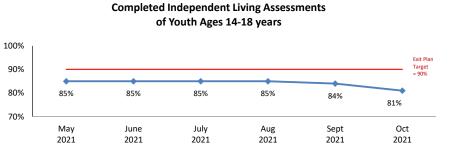
Section II: Adolescent Services

OAS Quick Facts (October 2021)

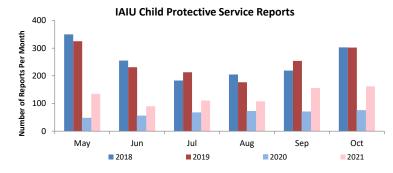
Youth 18-21 years old served by CP&P ¹	2,252			
Youth served "In Home" living with a parent/r independently ²	2,007			
Youth served "Out-of-Home"				
Resource Family (non-Kin)	(33.9%)	83		
Resource Family Kinship	(16.3%)	40	245	
Congregate Care Setting	(29.4%)	72		
Independent Living	(20.4%)	50		
Youth Receiving Adoption or KLG Subsidy			629	

¹ The data includes all 18-21 year olds who are active participants in an open CP&P case as of the end of the month.

² The terms "out-of-home" and "in-home" may not be appropriate for all 18-21 year olds. Youth identified as "in-home" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting. 2) Youth that achieved permanency.

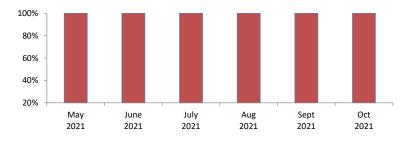


Section III: Institutional Abuse Investigation Unit

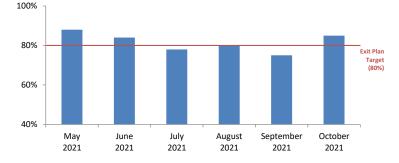


IAIU Caseload Report Statewide

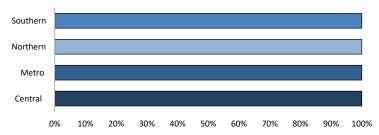




IAIU Investigation Timeliness



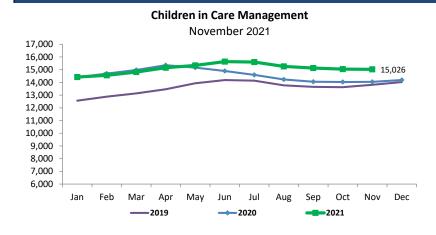
IAIU Caseload Report by Region October 2021

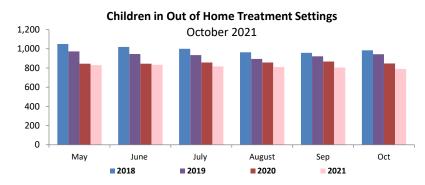


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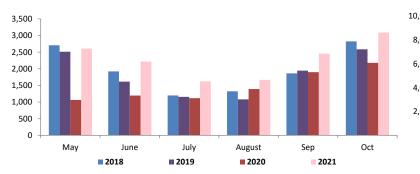


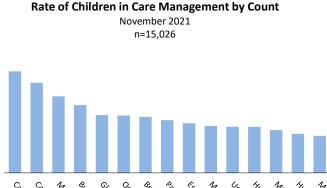
Section IV: Children's System of Care





Mobile Response Stabilization Services (MRSS) Dispatched 12,

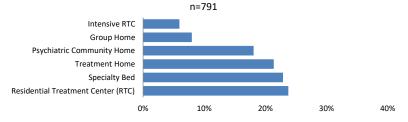


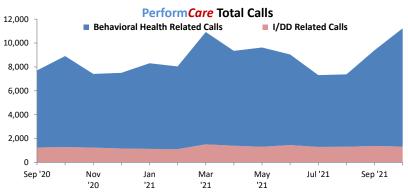




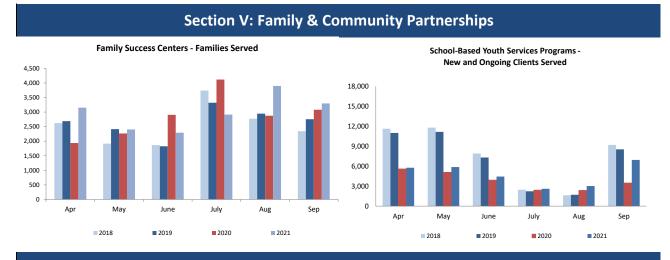
Children in Out-of-Home Treatment Settings

October 2021

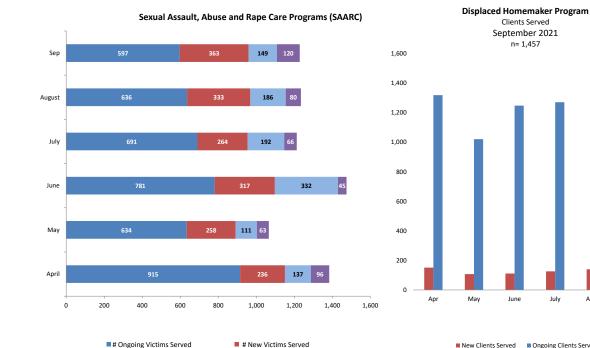








Section VI: Division on Women



Ongoing Victims Served

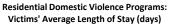
New Clients Served Ongoing Clients Served

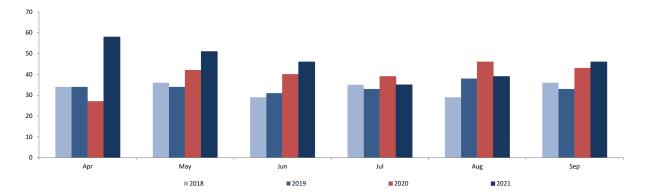
Sep

August

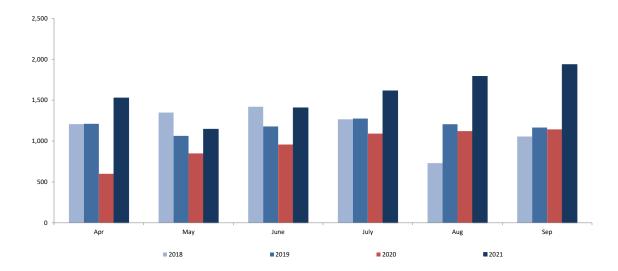


Section VI: Division on Women





Domestic Violence Services - Adults and Children Admitted to Residential and Non-Residential Services Total New Clients



		Met	Target		Within 10% of Meeting Target					< 60%	6 of Final Targe	t		
Local Office	Measure 6	Measure 9	Measure 10	Measure 13	Measure 14	Measure 16	Measure 17	Measure 18	Measure 19	Measure 22	Measure 28	Measure 29	Measure 30	Measur 31
Atlantic East	97%	82%	97%	91%	94%	85%	82%	22%	89%	97%	61%	52%	68%	77%
Atlantic West	100%	100%	97%	87%	97%	80%	93%		95%	78%	77%	69%	77%	64%
Bergen Central	100%	100%	100%	97%	99%	100%			100%	100%	92%	71%	90%	
Bergen South	100%	100%	100%	98%	99%	100%	100%	83%	100%	100%	97%	67%	85%	85%
Burlington East	99%	94%	98%	90%	96%	62%	82%	33%	50%	100%	76%	61%	78%	90%
Burlington West	95%	70%	93%	73%	92%	73%	54%	100%	87%	100%	62%	60%	72%	54%
Camden Central	98%	96%	96%	86%	97%	100%	100%	100%	100%	98%	71%	64%	74%	74%
Camden East	99%	100%	98%	76%	93%	78%	94%	67%	100%	90%	60%	46%	59%	67%
Camden North	99%	93%	97%	82%	96%	87%	73%	75%	100%	92%	63%	55%	79%	72%
Camden South	93%	97%	97%	70%	96%	68%	78%		100%	62%	67%	55%	68%	66%
Cape May	99%	59%	95%	91%	94%	94%	64%	100%	100%	100%	69%	37%	56%	62%
Cumberland East	100%	100%	98%	88%	96%	50%	43%	100%	92%	100%	85%	50%	79%	86%
Cumberland West	100%	100%	99%	78%	96%	75%	83%	100%	100%	100%	77%	56%	75%	67%
Essex Central	95%	100%	96%	93%	98%	71%	25%	100%	7%	91%	48%	42%	53%	44%
Essex North	100%	100%	92%	88%	96%	17%	20%		29%	100%	39%	33%	35%	50%
Essex South	93%	76%	92%	74%	92%	88%	14%		83%	64%	52%	27%	58%	56%
Gloucester East	100%	94%	98%	89%	96%	70%	94%	100%	100%	80%	64%	54%	76%	83%
Gloucester West	100%	94%	98%	86%	96%	94%	100%	100%	100%	100%	74%	63%	79%	79%
Hudson Central	98%	100%	99%	74%	89%	87%	100%	100%	100%	73%	83%	70%	78%	89%
ludson North	100%	100%	99%	93%	96%	80%	100%		100%	83%	89%	64%	83%	69%
Hudson South	100%	100%	99%	86%	94%	100%	100%		100%	100%	92%	90%	87%	82%
Hudson West	94%	50%	99%	94%	98%	100%	100%		100%	50%	73%	53%	58%	77%
Hunterdon	82%	100%	100%	94%	98%	0%	0%		100%	100%	90%	52%	75%	88%
Mercer North	95%	82%	98%	84%	93%	100%	93%	86%	94%	100%	72%	59%	70%	75%
Mercer South	82%	83%	97%	83%	97%	100%	89%	80%	86%	83%	76%	55%	69%	73%
Middlesex Central	95%	90%	93%	75%	97%	60%	0%		75%	67%	81%	76%	89%	89%
Middlesex Coastal	76%	67%	94%	83%	95%	60%	31%	80%	82%	63%	63%	43%	60%	50%
Middlesex West	91%	71%	91%	76%	88%	31%	50%		6%	79%	53%	44%	63%	61%
Monmouth North	100%	85%	97%	98%	99%	95%	100%		100%	90%	90%	66%	81%	79%
Monmouth South	98%	100%	99%	95%	98%	42%	100%		100%	76%	77%	50%	71%	82%
Morris East	95%	100%	99%	93%	97%	25%	100%		86%	100%	63%	51%	65%	83%
Morris West	97%	100%	100%	92%	97%	63%	88%		100%	87%	70%	55%	83%	86%
Newark Center City	98%	78%	90%	88%	98%	89%	54%	67%	100%	100%	49%	38%	47%	71%
Newark Northeast	100%	97%	97%	92%	95%	100%	91%	100%	100%	100%	85%	59%	74%	91%
Newark South	100%	82%	96%	95%	98%	82%	87%	83%	94%	100%	58%	40%	52%	89%
Ocean North	100%	85%	100%	94%	98%	92%	75%	100%	53%	100%	86%	57%	66%	67%
Ocean South	96%	88%	94%	93%	97%	100%	93%	57%	93%	55%	77%	65%	69%	76%
Passaic Central	99%	94%	97%	85%	95%	97%	100%		100%	100%	77%	47%	71%	90%
assaic North	100%	100%	99%	85%	93%	100%	83%	100%	100%	91%	80%	60%	83%	74%
ialem	82%	100%	98%	84%	98%	100%	50%		100%	71%	95%	73%	89%	90%
omerset	100%	87%	97%	89%	97%	50%	100%		78%	92%	58%	73%	80%	79%
ussex	100%	92%	98%	92%	97%	86%	100%	100%	60%	83%	85%	69%	72%	74%
Jnion Central	100%	93%	94%	88%	96%	50%	0%	100%	100%	92%	67%	52%	68%	67%
Jnion East	98%	85%	99%	79%	93%	45%	33%		93%	100%	57%	63%	69%	62%
Jnion West	96%	96%	93%	81%	95%	22%	9%	0%	14%	91%	66%	43%	52%	68%
Warren	92%	75%	93%	81%	93%	42%	36%		100%	100%	61%	72%	68%	38%
statewide	97%	90%	97%	87%	96%	77%	80%	79%	88%	88%	71%	56%	71%	75%

escript Measure # Final Target alyzed M# 6 May'21-October'21 Ongoing Case Plans 95% M# 9 Caseworker Visits with Children 2x/Month in 1st& 2nd Months of placement 93% March'21-August'21 Monthly Caseworker Visits with Children at child's placement site May'21-October'21 M# 10 93% M# 13 Investigation Completion within 60 days 85% March'21-August'21 March'21-August'21 M# 14 Investigation Completion within 90 days 95% Initial Family Team Meeting (FTMs) within 45 days of Child Removal M# 16 80% April'21-September'21 May'21-October'21 M# 17 3 Subsequent FTMs within 12 Months of Child Removal 80% 3 Subsequent FTMs after 12 Months in Placement - Reunification Goal May'21-October'21 M# 18 90% 2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal May'21-October'21 M# 19 90% M# 22 Initial Case Plans within 30 Days of Child Removal 95% May'21-October'21 M# 28 Caseworker visits Parent 2x/Month 90% May'21-October'21 Weekly Parent/Child Visits - Average weekly visits for 6 weeks. M# 29 60% 9/25/2021-10/30/2021 M# 30 Bi-weekly Parent-Child Visits 85% May'21-October'21 M#31 Sibling Visits 85% May'21-October'21



Met Target < 70% of workers in compliance ¹ Intake ² Permanency ³ Adoption Office Office Office cal Office Worker Worker Worker Compliant? Compliant? Compliant? Compliance Compliance Compliance Yes/No Yes/No Yes/No Atlantic East 100% Yes 100% Yes 100% Yes Atlantic West Yes Yes 100% Yes 100% 100% 100% Bergen Central 100% Yes 100% Yes Yes 100% Bergen South 100% Yes 100% Yes Yes 100% Burlington East Yes 100% Yes Yes 100% Burlington West No 100% Yes 100% Yes 81% 100% Camden Central 100% Yes 100% Yes Yes Camden East No 100% Yes 100% Yes 58% Camden North Yes Yes 100% Yes 100% 100% Camden South Yes 100% Yes 100% Yes 100% Cape May Yes 100% Yes 100% Yes 100% Cumberland East No 100% Yes 64% Yes Cumberland West 100% Yes 100% Yes 100% Yes Essex Central Yes Yes 100% Yes 100% 100% Essex North Yes 100% Yes 100% Yes 100% No Essex South 100% 82% 100% Yes Yes 100% Yes Yes Yes Gloucester East 94% 100% Gloucester West Yes 100% Yes 100% Yes 96% Hudson Central 100% 100% Yes 100% Yes Yes 100% Hudson North 100% Yes 100% Yes Yes Hudson South 100% Yes 100% Yes Yes Hudson West Yes 100% Yes 100% 100% Yes Hunterdon Yes Yes 100% Yes 100% 100% Mercer North 100% Yes 100% Yes 100% Yes 100% Mercer South Yes Yes Yes 100% 100% Middlesex Central Yes 100% Yes Yes 95% 100% Middlesex Coastal 100% Yes 100% Yes 67% No Middlesex West Yes Yes 100% Yes 100% 100% Monmouth North 100% Yes 100% Yes 100% Yes Monmouth South 100% 97% Yes 100% Yes Yes Morris East 100% Yes 100% Yes 100% Yes Morris West Yes Yes 100% Yes 100% 100% Newark Center City 100% Yes 100% Yes 100% Yes Newark Northeast Yes 100% 100% 100% Yes Yes Newark South Yes Yes 100% Yes 100% 100% Ocean North 100% Yes 100% Yes 100% Yes Ocean South Yes Yes 100% Yes 100% 100% Passaic Centra 100% 100% Yes Yes Yes Passaic North Yes 100% Yes 100% Yes 100% Salem Yes 100% Yes 100% Yes 100% Somerset Yes Yes 100% Yes 100% 100% 100% Sussex 100% Yes 100% Yes Yes 100% Union Central 100% Yes 100% Yes Yes Union East 100% Yes 100% Yes 100% Yes Union West Yes 100% Yes 100% Yes 100% Warren Yes Yes 1009 Yes 100% **Statewide**⁴ 98% 100% 99% Yes Yes Yes

Worker and Office Caseads by Worker Type and by Local Office - October 2021

1 Intake

- Intake worker compliance: % of workers with no more than 8 new intakes in the month, no more than 12 Primary families and no more than a total of 14 families. Target=90%

- Office Compliance: % of offices that meet the casead standards of no more than 8 new intakes and 12 total families. Target = 95%

2 Permanency

Permanency worker compliance: % of workers who meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%
Office Compliance: % of offices that meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%

3 Adoption

- Adoption worker compliance: % of adoption workers who meet the casead standards of 15 or fewer children. Target = 95%

- Office Compliance: % of offices that meet the casead standards of 15 or fewer children. Target = 95%

- Offices with blank data do not carry adoption caseads , however adoption cases in those offices are handled by other offices in that area.

4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.