## Commissioner's Monthly Report December 2021

## Monthly Report <br> Table of Contents

| TABLE OF CONTENTS | $\mathbf{2}$ |
| :--- | :---: |
| SUSTAINABILITY AND EXIT PLAN SUMMARY | 3 |
| SUSTAINABILITY AND EXIT PLAN - KEY PERFORMANCE INDICATORS | 4 |
| DCF AT A GLANCE - DASHBOARD | 5 |
| SECTION I: CHILD PROTECTION \& PERMANENCY | $6-8$ |
| SECTION II: ADOLESCENT SERVICES | 9 |
| SECTION III: INSTITUTIONAL ABUSE INVESTIGATION UNIT | 9 |
| SECTION IV: CHILDREN'S SYSTEM OF CARE | 10 |
| SECTION V: FAMILY \& COMMUNITY PARTNERSHIPS | 11 |
| SECTION VI: DIVISION ON WOMEN | $11-12$ |
| ADDENDUM 1: KEY PERFORMANCE INDICATORS BY CPP LOCAL OFFICE | 13 |
| ADDENDUM 2: CASELOAD COMPLIANCE | 14 |

Sustainability \＆Exit Plan Performance as of December 2020

| TO BE MAINTAINED Successfully Maintained |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Measure Description |  | $\begin{array}{\|c} \hline \text { Target } \\ \hline 95 \% \end{array}$ | Performance |  |
|  | Intake Workers Caseload （Local Offices） |  | 100\％ | $\sqrt{2}$ |
|  | Intake Workers Caseload | 90\％ | 100\％ | $\checkmark$ |
|  | Permanency Workers Caseload （Local Offices） | 95\％ | 100\％ | 5 |
|  | Permanency Workers Caseload | 95\％ | 100\％ | $\checkmark$ |
|  | Adoption Workers Caseload （Local Offices） | 95\％ | 100\％ | 4 |
|  | Adoption Workers Caseload | 95\％ | 99\％ | $\Delta$ |
|  | Supervisor／Worker Ratio | 95\％ | 100\％ | $\Delta$ |
|  | IAIU Investigators Caseload | 95\％ | 100\％ | $\Delta$ |
|  | Adequacy of DAGs Staffing | 100\％ | 99\％ | $\Delta$ |
|  | Child Health Units | Met | Met | $\Delta$ |
|  | Timeliness of Investigation Completion（ 60 days） | 85\％ | 90\％ | $\Delta$ |
|  | Timeliness of Investigation Completion（ 90 days） | 95\％ | 97\％ | 4 |
|  | IAIU Timeliness of Investigation Completion（60 days） | 80\％ | 78\％ | 5 |
|  | Initial Family Team Meetings | 80\％ | 82\％ | $\checkmark$ |
|  | Subsequent FTMs within 12 months | 80\％ | 80\％ | $\Delta$ |
|  | Subsequent FTMs after 12 months Reunification Goal | 90\％ | 96\％ | $\checkmark$ |
|  | Subsequent FTMs after 12 months Other than Reunification Goal | 90\％ | 88\％ | $\Delta$ |
|  | Initial Case Plans－for Children Entering Placement | 95\％ | 87\％ | $\checkmark$ |
|  | Timeliness of Current Plans | 95\％ | 97\％ | $\checkmark$ |
|  | Caseworker Contacts with Children－ NewPlacement／Placement Change | 93\％ | 92\％ | 5 |
|  | Child Visits with Siblings | 85\％ | 83\％ | $\checkmark$ |


| TO BE MAINTAINED CONT． <br> Successfully Maintained |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Measure Description |  | $\begin{array}{\|c\|} \hline \text { Target } \\ \hline 93 \% \\ \hline \end{array}$ | Pefformance |  |
|  | Caseworker Contact with Children in Placement |  | 97\％ | $\Delta$ |
|  | Parent－Child Visits－weekly | 60\％ | 81\％ | $\checkmark$ |
|  | Parent－Child Visits－biweekly | 85\％ | 94\％ | $\checkmark$ |
|  | Independent Living Assessments | 90\％ | 87\％ | $\Delta$ |
|  | Educational Needs（CY 2019） | 80\％ | 86\％ | $\checkmark$ |
|  | Quality of Case Planning and Services | 75\％ | 67\％ | $\checkmark$ |
|  | Housing（July－December 2020） | 95\％ | 92\％ | $\checkmark$ |
|  | EmploymentEducation（Jan－Dec 2020） | 85\％ | 85\％ | $\Delta$ |
|  | Quality Investigations（February 2020） | 85\％ | 91\％ | $\checkmark$ |
|  | Placing Siblings groups of $2 \& 3$ （CY 2020） | 80\％ | 81\％ | $\Delta$ |
|  | Placing Siblings groups of 4 or More（CY 2020） | 80\％ | 95\％ | $\checkmark$ |
|  | Recruitment for Sibling Homes Serving Four or More（Jul－Dec 2020） | Met | Met | $\checkmark$ |
|  | Placement Stability－First 12 Months in Care（CY 2019） | 84\％ | 87\％ | $\checkmark$ |
|  | Placement Stability－Children in Care 13－24 Months（CY 2018） | 88\％ | 96\％ | $\checkmark$ |
|  | Abuse and Neglect of Children in Foster Care（CY 2020） | 0．49\％ | 0．12\％ | $\checkmark$ |
|  | Repeat Maltreatment In－home（CY 2019） | 7．2\％ | 5．1\％ | $\checkmark$ |
|  | Maltreatment Post－Reunification（CY 2017） | 6．9\％ | 5．1\％ | $\Delta$ |
|  | Permanency within 12 Months（CY 2019） | 42\％ | 37\％ | $\checkmark$ |
|  | Permanency within 24 Months（CY 2018） | 66\％ | 67\％ | $\Delta$ |
|  | Permanency within 36 Months（CY 2017） | 80\％ | 84\％ | $\Delta$ |
|  | Permanency within 48 Months（CY 2016） | 86\％ | 89\％ | $\Delta$ |
|  | Re－entry to Placement（CY 2018） | 9\％ | 9．8\％ | $\checkmark$ |
|  | Needs Assessment（July－Dec 2020） | Met | Met | $\checkmark$ |


| FOUNDATIONAL ELEMENTS |  |
| :---: | :---: |
| Data Transparency successfully maintained | $\checkmark$ |
| Case Practice Model successfully maintained | $\Delta$ |
| State Central Registry successfully maintained | $\checkmark$ |
| Appropriate Placements successfully maintained | $\checkmark$ |
| Service Array successfully maintained | $\checkmark$ |
| Medica／Behavioral Health Services successfully maintained | $\checkmark$ |
| Training successfully maintained | $\checkmark$ |
| Flexible Funding successfully maintained | $\checkmark$ |
| Resource Family Care Support Rates successfully maintained | $\checkmark$ |
| Permanency successfully maintained | 4 |
| Adoption Practice successfully maintained | $\checkmark$ |


| TO BE ACHIEVED |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Measure Description |  | Target <br> 90\％ | Performance |  |
|  | Caseworker Contacts with Family When Goal is Reunification |  | 83\％ | $\square$ |
| 3 | Quality of Teaming（CY 2019） | 75\％ | 62\％ | $\square$ |
| 吰 | Quality of Case Plans（CY 2019） | 80\％ | 58\％ | $\square$ |
| $\begin{aligned} & \text { 亲 } \\ & \text { 號 } \end{aligned}$ | Services to Support Transitions （CY 2019） | 80\％ | 74\％ | $\square$ |



SUSTAINABILTY AND EXIT PLAN
Key Performance Indicators
On or About October 31st, 2021

| "To Be Achieved" Measures |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Month | ${ }^{1}$ Performance | Exit Plan Target | \% to Meet Target |  |
| CW Visits with Parent 2x/Month | October '21 | 68\% | 90\% | -22\% |  |
| "To Be Maintained" Measures |  |  |  |  |  |
|  | Month | Performance | Exit Plan Target | \% to Meet Target |  |
| Initial FTMs within 45 days | September '21 | 77\% | 80\% | -3\% |  |
| Subsequent FTMs within 12 Months | October '21 | 77\% | 80\% | -3\% |  |
| Subsequent FTMs after 12 Months - Reunification Goal ( $\mathrm{n}=17$ ) | October '21 | 77\% | 90\% | -14\% |  |
| Subsequent FTMs after 12 Months - Other than Reunification Goal | October '21 | 90\% | 90\% | 0\% |  |
| Investigation Timeliness CP\&P 60 Days | August '21 | 86\% | 85\% | 0\% |  |
| Investigation Timeliness CP\&P 90 Days | August '21 | 95\% | 95\% | 0\% |  |
| Investigation Timeliness IAIU | October '21 | 85\% | 80\% | 0\% |  |
| Initial Case Plans | October '21 | 93\% | 95\% | -2\% |  |
| Ongoing Case Plans | October '21 | 97\% | 95\% | 0\% |  |
| Child Visit with Siblings | October '21 | 73\% | 85\% | -12\% |  |
| Parent-Child Weekly Visit ${ }^{2}$ | October '21 | 56\% | 60\% | -4\% |  |
| Parent-Child Visits Bi-weekly | October '21 | 68\% | 85\% | -17\% |  |
| CW Visits Child Monthly (at placement site) ${ }^{3}$ | October '21 | 96\% | 93\% | 0\% |  |
| CW Visits Child $2 \mathrm{x} /$ Month for first 2 Months in Placement | August '21 | 88\% | 93\% | -5\% |  |
| Ind. Living Assessments 14-18 Years Old | October '21 | 81\% | 90\% | -9\% |  |
| Supervisor Worker Ratio | October '21 | 100\% | 95\% | 0\% |  |
| Caseloads: IAIU Investigators | October '21 | 100\% | 95\% | 0\% |  |
| Caseloads: Intake | October '21 | 98\% | 90\% | 0\% |  |
| Caseloads: Permanency | October '21 | 100\% | 95\% | 0\% |  |
| Caseloads: Adoption | October '21 | 99\% | 95\% | 0\% |  |
| The blue bar indicates DCF performance in the current month. The red bar indicates the difference between the current performance and the Exit Plan target. |  |  |  |  |  |

${ }^{1}$ Reported performance understates actual performance in some measures because data does not exclude all instances where an event could not occur.
${ }^{2}$ Compliance for Parent-Child Weekly Visits is measured by percent of children with weekly visits averaged over the number of weeks in the month.
${ }^{3}$ Caseworker visits with Children in Placement (all locations) October 2021: 98\%.

DCF At A Glance Dashboard
On or About October 31st, 2021

| DCF At a Glance |  |
| :---: | :---: |
| DCF: Total Children Served in the Month ${ }^{1}$ | $\mathbf{7 0 , 3 1 7}$ |
| CP\&P: Children/Youth Served | $\mathbf{3 3 , 7 3 8}$ |
| Children Under 18 | $\mathbf{3 1 , 4 8 6}$ |
| OOH Setting (< 18) | 3,190 |
| In-Home Setting (< 18) | 28,296 |
| Youth 18-21 | $\mathbf{2 , 2 5 2}$ |
| OOH Setting (>18) | 245 |
| In-Home Setting (>18) | 2,007 |
| FCP: Total Clients Served ${ }^{3}$ (September) | $\mathbf{1 3 , 6 2 6}$ |
| DOW: Total Clients Served (September) Excludes RPE | $\mathbf{4 , 6 2 2}$ |
| DCF: Families Served in the Month ${ }^{4}$ | $\mathbf{2 4 , 0 6 1}$ |
| CP\&P | $\mathbf{1 7 , 3 7 6}$ |
| FCP (Family Success Centers \& Home Visiting) (September 2021) | $\mathbf{6 , 6 8 5}$ |


| CSOC $^{5}$ Quick Facts |  |
| :---: | :---: |
| Youth Open with CSOC² (unduplicated count) | $\mathbf{3 6 , 5 7 9}$ |
| DD Eligible Children (unduplicated count) | 13,307 |
| MRSS: Dispatches in the month | $\mathbf{3 , 0 8 8}$ |
| MRSS: Interventions (includes prior dispatches) | $\mathbf{1 , 6 2 0}$ |
| Remained in same Living situation | $99 \%$ |
|  |  |
| Care Management: Children Served | $\mathbf{1 5 , 0 2 6}$ |
| OOH Behavioral Health Settings: Children Served | $\mathbf{7 9 1}$ |
| Placed out of State | 0 |
| PerformCare Calls | $\mathbf{1 1 , 2 3 4}$ |
| DD Related Calls | 1,321 |


|  |  |
| :--- | :---: |
| Hotline Referrals | 14,500 |
| CPS Reports | $\mathbf{3 6 \%}$ |
| CWS Referrals | $\mathbf{4 \%}$ |
| Number of Human Trafficking Referrals ${ }^{7}$ (Oct 2021) | 11 |
| Response Timeliness | $98 \%$ |
| Monthly Staff Contacts/Children OOH-Placement Site | $96 \%$ |
| Entries to Care | 118 |
| Exits from Care 156 <br> Shelter Placements (February 2021) <br> Children under 13 placed in shelters $\mathbf{0}$ <br> $\quad$ Youth > 13 in shelters less than 30 days ${ }^{8}$ $100 \%$ <br> Subsidized Adoptions/KLG <br> (Includes Subsidized Adoptions and subsidized KLGs) $\mathbf{1 4 , 1 5 0}$${ }^{1}$ Some children may be served by both CP\&P and CSOC and are over-represented in the final count of |  |


|  |  |
| :--- | :---: |
| FSCs: Families Served ${ }^{9}$ (Sept) | $\mathbf{3 , 2 9 6}$ |
| Home Visiting: Families Served ${ }^{9}$ (Sept) | $\mathbf{3 , 3 8 9}$ |
| SBYSP: Clients Served (Sept) | $\mathbf{6 , 9 4 1}$ |
|  |  |
| DV Services: Clients Served (Sept) | $\mathbf{1 , 9 3 6}$ |
| Residential | $22 \%$ |
| Non-Residential | $78 \%$ |
|  |  |
| SAARC: Clients Served (Sept) | $\mathbf{1 , 2 2 9}$ |
| Displaced Homemaker: Clients Served (Sept) | $\mathbf{1 , 4 5 7}$ |
| New Clients | $10 \%$ |

${ }^{1}$ Some children may be served by both CP\&P and CSOC and are over-represented in the final count of children served in the month.
${ }^{2}$ The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.
${ }^{3}$ FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.
${ }^{4}$ Families served by DCF includes CP\&P families and FCP families. FCP families served data has $a$ one month lag.
${ }^{5}$ CSOC Children may receive multiple services and are counted multiple times.
${ }^{6}$ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.
The cumulative number of human trafficking referrals between November 2013 and October 2021 was 1,137. This figure could change depending on when the data is extracted.
${ }^{8}$ Appropriate use of shelters include 1) alternative to detention 2) short term placement of an adolescent in crisis not to extend beyond 30 days 3) a basic center for homeless youth OH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.
Effective June 2017, All DoW data is reported Monthly except for Residential DV shelters and Unmet Needs Data.
${ }^{9}$ Due to system upgrades within DCF, FCP and DOW data will not be available beginning May 2019. DCF will resume reporting on these data after the new systems have been updated with these data.

Section I: Child Protection \& Permanency


Point in Time data is based on data as of the last day of each month.
Axis begins at 2,000 to enhance separation of data.

Total SCR Intakes
$n=14,500$


- CPS Reports
- CWS Referrals
- Non CPS/CWS Child Related Calls

CPS \& CWS Referrals


CWS Referrals Assigned to Local Offices



## Section I: Child Protection \& Permanency



Section II: Adolescent Services

| OAS Quick Facts (October 2021) <br> Youth 18-23 |
| :--- |
| Youth 18-21 years old served by CP\&P ${ }^{1}$ $\mathbf{2 , 2 5 2}$  <br> Youth served "In Home" living with a parent/relative or living  $\mathbf{2 , 0 0 7}$ <br> independently ${ }^{2}$   <br> Youth served "Out-of-Home" $(33.9 \%)$ 83 <br> Resource Family (non-Kin) $(16.3 \%)$ 40 <br> Resource Family Kinship $\mathbf{2 4 5}$  <br> Congregate Care Setting $(29.4 \%)$ 72 <br> Independent Living $(20.4 \%)$ 50 |
| Youth Receiving Adoption or KLG Subsidy |

${ }^{1}$ The data includes all $18-21$ year olds who are active participants in an open CP\&P case as of the end of the month.
Completed Independent Living Assessments
of Youth Ages 14-18 years

| 100\% |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 90\% |  |  |  |  |  |  | $\begin{gathered} \text { Exit Plan } \\ \text { Taraget } \\ \text { Sanaz } \end{gathered}$$=90 \%$ |
|  | - |  |  |  |  |  |  |
| 80\% | 85\% | 85\% | 85\% | 85\% | 84\% | 81\% |  |
|  |  |  |  |  |  | 81\% |  |
| 70\% | May | June | July | Aug | Sept | Oct |  |
|  | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 |  |

${ }^{2}$ The terms "out-of-home" and "in-home" may not be appropriate for all $18-21$ year olds. Youth identified as "in-home" can The terms "out-of-home" and in-home" may not be appropriate for all $18-21$ year olds. Youth identified as "in-home" either be residing with h parentrieliative, or living independently. Any of these youth may be reeciving sevicices. These
deffitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningtul categories for 18 -21 year olds 1 ) Youth in a formal out-of-home placement
setting, 2) Youth that achieved permanency, and 3 ) Youth that never achieved permanency.
Section III: Institutional Abuse Investigation Unit


IAIU Caseload Report
Statewide
No more than 8 new investigations and 12 cases/month


IAIU Caseload Report by Region
October 2021


Ti of Children and Familis

## Section IV: Children's System of Care



Section V: Family \& Community Partnerships

Family Success Centers - Families Served
School-Based Youth Services Programs New and Ongoing Clients Served


## Section VI: Division on Women



Displaced Homemaker Program
Clients Served
September 2021


- New Clients Served Ongoing Clients Served


## Section VI: Division on Women

Residential Domestic Violence Programs:
Victims' Average Length of Stay (days)


Domestic Violence Services - Adults and Children Admitted to Residential and Non-Residential Services Total New Clients


| CP\&P Key Performance Indicators by Local Office - 6 Months View |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Met Target |  |  |  | Within 10\% of Meeting Target |  |  |  | < 60\% of Final Target |  |  |  |  |  |
| Local Office | Measure 6 | Measure 9 | Measure 10 | Measure 13 | Measure <br> 14 | Measure 16 | Measure <br> 17 | Measure 18 | Measure 19 | Measure 22 | Measure 28 | Measure 29 | Measure $30$ | Measure 31 |
| Atlantic East | 97\% | 82\% | 97\% | 91\% | 94\% | 85\% | 82\% | 22\% | 89\% | 97\% | 61\% | 52\% | 68\% | 77\% |
| Atlantic West | 100\% | 100\% | 97\% | 87\% | 97\% | 80\% | 93\% |  | 95\% | 78\% | 77\% | 69\% | 77\% | 64\% |
| Bergen Central | 100\% | 100\% | 100\% | 97\% | 99\% | 100\% |  |  | 100\% | 100\% | 92\% | 71\% | 90\% |  |
| Bergen South | 100\% | 100\% | 100\% | 98\% | 99\% | 100\% | 100\% | 83\% | 100\% | 100\% | 97\% | 67\% | 85\% | 85\% |
| Burlington East | 99\% | 94\% | 98\% | 90\% | 96\% | 62\% | 82\% | 33\% | 50\% | 100\% | 76\% | 61\% | 78\% | 90\% |
| Burlington West | 95\% | 70\% | 93\% | 73\% | 92\% | 73\% | 54\% | 100\% | 87\% | 100\% | 62\% | 60\% | 72\% | 54\% |
| Camden Central | 98\% | 96\% | 96\% | 86\% | 97\% | 100\% | 100\% | 100\% | 100\% | 98\% | 71\% | 64\% | 74\% | 74\% |
| Camden East | 99\% | 100\% | 98\% | 76\% | 93\% | 78\% | 94\% | 67\% | 100\% | 90\% | 60\% | 46\% | 59\% | 67\% |
| Camden North | 99\% | 93\% | 97\% | 82\% | 96\% | 87\% | 73\% | 75\% | 100\% | 92\% | 63\% | 55\% | 79\% | 72\% |
| Camden South | 93\% | 97\% | 97\% | 70\% | 96\% | 68\% | 78\% |  | 100\% | 62\% | 67\% | 55\% | 68\% | 66\% |
| Cape May | 99\% | 59\% | 95\% | 91\% | 94\% | 94\% | 64\% | 100\% | 100\% | 100\% | 69\% | 37\% | 56\% | 62\% |
| Cumberland East | 100\% | 100\% | 98\% | 88\% | 96\% | 50\% | 43\% | 100\% | 92\% | 100\% | 85\% | 50\% | 79\% | 86\% |
| Cumberland West | 100\% | 100\% | 99\% | 78\% | 96\% | 75\% | 83\% | 100\% | 100\% | 100\% | 77\% | 56\% | 75\% | 67\% |
| Essex Central | 95\% | 100\% | 96\% | 93\% | 98\% | 71\% | 25\% | 100\% | 7\% | 91\% | 48\% | 42\% | 53\% | 44\% |
| Essex North | 100\% | 100\% | 92\% | 88\% | 96\% | 17\% | 20\% |  | 29\% | 100\% | 39\% | 33\% | 35\% | 50\% |
| Essex South | 93\% | 76\% | 92\% | 74\% | 92\% | 88\% | 14\% |  | 83\% | 64\% | 52\% | 27\% | 58\% | 56\% |
| Gloucester East | 100\% | 94\% | 98\% | 89\% | 96\% | 70\% | 94\% | 100\% | 100\% | 80\% | 64\% | 54\% | 76\% | 83\% |
| Gloucester West | 100\% | 94\% | 98\% | 86\% | 96\% | 94\% | 100\% | 100\% | 100\% | 100\% | 74\% | 63\% | 79\% | 79\% |
| Hudson Central | 98\% | 100\% | 99\% | 74\% | 89\% | 87\% | 100\% | 100\% | 100\% | 73\% | 83\% | 70\% | 78\% | 89\% |
| Hudson North | 100\% | 100\% | 99\% | 93\% | 96\% | 80\% | 100\% |  | 100\% | 83\% | 89\% | 64\% | 83\% | 69\% |
| Hudson South | 100\% | 100\% | 99\% | 86\% | 94\% | 100\% | 100\% |  | 100\% | 100\% | 92\% | 90\% | 87\% | 82\% |
| Hudson West | 94\% | 50\% | 99\% | 94\% | 98\% | 100\% | 100\% |  | 100\% | 50\% | 73\% | 53\% | 58\% | 77\% |
| Hunterdon | 82\% | 100\% | 100\% | 94\% | 98\% | 0\% | 0\% |  | 100\% | 100\% | 90\% | 52\% | 75\% | 88\% |
| Mercer North | 95\% | 82\% | 98\% | 84\% | 93\% | 100\% | 93\% | 86\% | 94\% | 100\% | 72\% | 59\% | 70\% | 75\% |
| Mercer South | 82\% | 83\% | 97\% | 83\% | 97\% | 100\% | 89\% | 80\% | 86\% | 83\% | 76\% | 55\% | 69\% | 73\% |
| Middlesex Central | 95\% | 90\% | 93\% | 75\% | 97\% | 60\% | 0\% |  | 75\% | 67\% | 81\% | 76\% | 89\% | 89\% |
| Middlesex Coastal | 76\% | 67\% | 94\% | 83\% | 95\% | 60\% | 31\% | 80\% | 82\% | 63\% | 63\% | 43\% | 60\% | 50\% |
| Middlesex West | 91\% | 71\% | 91\% | 76\% | 88\% | 31\% | 50\% |  | 6\% | 79\% | 53\% | 44\% | 63\% | 61\% |
| Monmouth North | 100\% | 85\% | 97\% | 98\% | 99\% | 95\% | 100\% |  | 100\% | 90\% | 90\% | 66\% | 81\% | 79\% |
| Monmouth South | 98\% | 100\% | 99\% | 95\% | 98\% | 42\% | 100\% |  | 100\% | 76\% | 77\% | 50\% | 71\% | 82\% |
| Morris East | 95\% | 100\% | 99\% | 93\% | 97\% | 25\% | 100\% |  | 86\% | 100\% | 63\% | 51\% | 65\% | 83\% |
| Morris West | 97\% | 100\% | 100\% | 92\% | 97\% | 63\% | 88\% |  | 100\% | 87\% | 70\% | 55\% | 83\% | 86\% |
| Newark Center City | 98\% | 78\% | 90\% | 88\% | 98\% | 89\% | 54\% | 67\% | 100\% | 100\% | 49\% | 38\% | 47\% | 71\% |
| Newark Northeast | 100\% | 97\% | 97\% | 92\% | 95\% | 100\% | 91\% | 100\% | 100\% | 100\% | 85\% | 59\% | 74\% | 91\% |
| Newark South | 100\% | 82\% | 96\% | 95\% | 98\% | 82\% | 87\% | 83\% | 94\% | 100\% | 58\% | 40\% | 52\% | 89\% |
| Ocean North | 100\% | 85\% | 100\% | 94\% | 98\% | 92\% | 75\% | 100\% | 53\% | 100\% | 86\% | 57\% | 66\% | 67\% |
| Ocean South | 96\% | 88\% | 94\% | 93\% | 97\% | 100\% | 93\% | 57\% | 93\% | 55\% | 77\% | 65\% | 69\% | 76\% |
| Passaic Central | 99\% | 94\% | 97\% | 85\% | 95\% | 97\% | 100\% |  | 100\% | 100\% | 77\% | 47\% | 71\% | 90\% |
| Passaic North | 100\% | 100\% | 99\% | 85\% | 93\% | 100\% | 83\% | 100\% | 100\% | 91\% | 80\% | 60\% | 83\% | 74\% |
| Salem | 82\% | 100\% | 98\% | 84\% | 98\% | 100\% | 50\% |  | 100\% | 71\% | 95\% | 73\% | 89\% | 90\% |
| Somerset | 100\% | 87\% | 97\% | 89\% | 97\% | 50\% | 100\% |  | 78\% | 92\% | 58\% | 73\% | 80\% | 79\% |
| Sussex | 100\% | 92\% | 98\% | 92\% | 97\% | 86\% | 100\% | 100\% | 60\% | 83\% | 85\% | 69\% | 72\% | 74\% |
| Union Central | 100\% | 93\% | 94\% | 88\% | 96\% | 50\% | 0\% | 100\% | 100\% | 92\% | 67\% | 52\% | 68\% | 67\% |
| Union East | 98\% | 85\% | 99\% | 79\% | 93\% | 45\% | 33\% |  | 93\% | 100\% | 57\% | 63\% | 69\% | 62\% |
| Union West | 96\% | 96\% | 93\% | 81\% | 95\% | 22\% | 9\% | 0\% | 14\% | 91\% | 66\% | 43\% | 52\% | 68\% |
| Warren | 92\% | 75\% | 93\% | 81\% | 93\% | 42\% | 36\% |  | 100\% | 100\% | 61\% | 72\% | 68\% | 38\% |
| Statewide | 97\% | 90\% | 97\% | 87\% | 96\% | 77\% | 80\% | 79\% | 88\% | 88\% | 71\% | 56\% | 71\% | 75\% |
| Blank cells mean that the office did not have any children eligible for that measure during that period. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Measure \# | Description of the Measure |  |  |  |  |  |  |  |  |  | Final Target | Time Period Analyzed |  |  |
| M\# 6 | Ongoing Case Plans |  |  |  |  |  |  |  |  |  | 95\% | May'21-October'21 |  |  |
| M\# 9 | Caseworker Visits with Children 2x/Month in 1st\& 2nd Months of placement |  |  |  |  |  |  |  |  |  | 93\% | March'21-August'21 |  |  |
| M\# 10 | Monthly Caseworker Visits with Children at child's placement site |  |  |  |  |  |  |  |  |  | 93\% | May'21-October'21 |  |  |
| M\# 13 | Investigation Completion within 60 days |  |  |  |  |  |  |  |  |  | 85\% | March'21-August'21 |  |  |
| M\# 14 | Investigation Completion within 90 days |  |  |  |  |  |  |  |  |  | 95\% | March'21-August'21 |  |  |
| M\# 16 | Initial Family Team Meeting (FTMs) within 45 days of Child Removal |  |  |  |  |  |  |  |  |  | 80\% | April'21-September'21 |  |  |
| M\# 17 | 3 Subsequent FTMs within 12 Months of Child Removal |  |  |  |  |  |  |  |  |  | 80\% | May'21-October'21 |  |  |
| M\# 18 | 3 Subsequent FTMs after 12 Months in Placement - Reunification Goal |  |  |  |  |  |  |  |  |  | 90\% | May'21-October'21 |  |  |
| M\# 19 | 2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal |  |  |  |  |  |  |  |  |  | 90\% | May'21-October'21 |  |  |
| M\# 22 | Initial Case Plans within 30 Days of Child Removal |  |  |  |  |  |  |  |  |  | 95\% | May'21-October'21 |  |  |
| M\# 28 | Caseworker visits Parent 2x/Month |  |  |  |  |  |  |  |  |  | 90\% | May'21-October'21 |  |  |
| M\# 29 | Weekly Parent/Child Visits - Average weekly visits for 6 weeks. |  |  |  |  |  |  |  |  |  | 60\% | 9/25/2021-10/30/2021 |  |  |
| M\# 30 | Bi-weekly Parent-Child Visits |  |  |  |  |  |  |  |  |  | 85\% | May'21-October'21 |  |  |
| M\#31 | Sibling Visits |  |  |  |  |  |  |  |  |  | 85\% | May'21-October'21 |  |  |

Worker and Office Caseads by Worker Type and by Local Office - October 2021

| cal Office | ${ }^{1}$ Intake |  | ${ }^{2}$ Permanency |  | ${ }^{3}$ Adoption |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Worker Compliance | Office Compliant? Yes/No | Worker Compliance | Office Compliant? Yes/No | Worker Compliance | Office Compliant? Yes/No |
| Atlantic East | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Atlantic West | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Bergen Central | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Bergen South | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Burlington East | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Burlington West | 81\% | No | 100\% | Yes | 100\% | Yes |
| Camden Central | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Camden East | 58\% | No | 100\% | Yes | 100\% | Yes |
| Camden North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Camden South | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Cape May | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Cumberland East | 64\% | No | 100\% | Yes | 100\% | Yes |
| Cumberland West | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Essex Central | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Essex North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Essex South | 82\% | No | 100\% | Yes | 100\% | Yes |
| Gloucester East | 94\% | Yes | 100\% | Yes | 100\% | Yes |
| Gloucester West | 96\% | Yes | 100\% | Yes | 100\% | Yes |
| Hudson Central | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Hudson North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Hudson South | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Hudson West | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Hunterdon | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Mercer North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Mercer South | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Middlesex Central | 95\% | Yes | 100\% | Yes | 100\% | Yes |
| Middlesex Coastal | 100\% | Yes | 100\% | Yes | 67\% | No |
| Middlesex West | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Monmouth North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Monmouth South | 97\% | Yes | 100\% | Yes | 100\% | Yes |
| Morris East | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Morris West | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Newark Center City | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Newark Northeast | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Newark South | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Ocean North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Ocean South | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Passaic Central | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Passaic North | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Salem | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Somerset | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Sussex | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Union Central | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Union East | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Union West | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Warren | 100\% | Yes | 100\% | Yes | 100\% | Yes |
| Statewide ${ }^{4}$ | 98\% | Yes | 100\% | Yes | 99\% | Yes |

1 Intake

- Intake worker compliance: \% of workers with no more than 8 new intakes in the month, no more than 12 Primary families and no more than a total of 14 families . Target=90\%
- Office Compliance: \% of offices that meet the casead standards of no more than 8 new intakes and 12 total families. Target = 95\%


## 2 Permanency

- Permanency worker compliance: \% of workers who meet the casead standards of no more than 15 families and 10 children in placement. Target = 95\% - Office Compliance: \% of offices that meet the casead standards of no more than 15 families and 10 children in placement. Target $=95 \%$


## 3 Adoption

- Adoption worker compliance: \% of adoption workers who meet the casead standards of 15 or fewer children. Target = 95\%
- Office Compliance: \% of offices that meet the casead standards of 15 or fewer children. Target = 95\%
- Offices with blank data do not carry adoption caseads, however adoption cases in those offices are handled by other offices in that area.


## 4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.

