

Commissioner's Monthly Report October 2021

Christine Beyer Commissioner



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Sustainability & Exit Plan Performance as of December 2019 Monitor Report Release on July 8, 2020

	TO BE MAINTAINED Successfully Maintained						
	Measure Description Target Performance						
	Intake Workers Caseload (Local Offices)	95%	98%	 ✓			
	Intake Workers Caseload	90%	94%				
	Permanency Workers Caseload (Local Offices)	95%	100%	V			
	Permanency Workers Caseload	95%	100%				
Caseloads	Adoption Workers Caseload (Local Offices)	95%	100%	V			
Cas	Adoption Workers Caseload	95%	99%				
	Supervisor/Worker Ratio	95%	100%				
	IAIU Investigators Caseload	95%	100%	 ✓			
	Adequacy of DAGs Staffing	100%	95%	 ✓			
	Child Health Units	Met	Met	 ✓			
	Timeliness of Investigation Completion (60 days)	85%	83%	V			
	Timeliness of Investigation Completion (90 days)	95%	95%	V			
	IAIU Timeliness of Investigation Completion (60 days)	80%	88%	V			
"	Initial Family Team Meetings	80%	91%				
asure	Subsequent FTMs within 12 months	80%	93%	V			
Process Measures	Subsequent FTMs after 12 months Reunification Goal	90%	83%	V			
Proc	Subsequent FTMs after 12 months Other than Reunification Goal	90%	94%	V			
	Initial Case Plans- for Children Entering Placement	95%	97%	V			
	Timeliness of Current Plans	95%	97%	 ✓			
	Caseworker Contacts with Children – NewPlacement/Placement Change	93%	89%	V			
	Child Visits with Siblings	85%	86%	V			

	TO BE MAINTAINED CONT. Successfully Maintained				
	Measure Description	Target	Performance		
ures	Caseworker Contact with Children in Placement	93%	97%	V	
Meas	Parent-Child Visitsweekly	60%	79%	√	
Process Measures	Parent-Child Visits – biweekly	85%	93%	V	
Pro	Independent Living Assessments	90%	93%	√	
ıally	Educational Needs (CY 2019)	80%	86%	√	
s Annu	Quality of Case Planning and Services	75%	67%	√	
Quality Measues Annually	Housing (CY 2019)	95%	99%	√	
lity Me	Employment/Education (CY 2019)	85%	97%	√	
Qua	Quality Investigations (October 2019)	85%	91%	√	
	Placing Siblings groups of 2 & 3 (CY 2019)	80%	80%	√	
	Placing Siblings groups of 4 or More (CY 2019)	80%	83%	√	
	Recruitment for Sibling Homes Serving Four or More (CY 2019)	Met	Met	√	
	Placement Stability- First 12 Months in Care (CY 2018)	84%	85%	√	
nually	Placement Stability- Children in Care 13 –24 Months (CY 2017)	88%	95%	√	
Outcome Measures Annually	Abuse and Neglect of Children in Foster Care (CY 2019)	0.49%	0.24%	√	
Weast	Repeat Maltreatment In-home (CY 2018)	7.2%	4.5%	⋖	
ome I	Maltreatment Post-Reunification (CY 2016)	6.9%	6.3%	⋖	
Outc	Permanency within 12 Months (CY 2018)	42%	42%	⋖	
	Permanency within 24 Months (CY 2017)	66%	67%	√	
	Permanency within 36 Months (CY 2016)	80%	82%	⋖	
	Permanency within 48 Months (CY 2015)	86%	88%	⋖	
	Re-entry to Placement (CY 2017)	9%	8.6%	⋖	
	Needs Assessment (July - Dec 2019)	Met	Met	√	

FOUNDATIONAL ELEMENTS	
Data Transparency successfully maintained	 ✓
Case Practice Model successfully maintained	⋄
State Central Registry successfully maintained	 ✓
Appropriate Placements successfully maintained	⋄
Service Array successfully maintained	 ✓
Medical/Behavioral Health Services successfully maintained	 ✓
Training successfully maintained	 ✓
Flexible Funding successfully maintained	 ✓
Resource Family Care Support Rates successfully maintained	 ✓
Permanency successfully maintained	 ✓
Adoption Practice successfully maintained	◆

	TO BE ACHIEVED					
	Measure Description	Target	Performance			
Process Measures Monthly	Caseworker Contacts with Family When Goal is Reunification	90%	76%	<u> </u>		
unually	Quality of Teaming (CY 2019)	75%	62%	<u> </u>		
Quality Measues Annually	Quality of Case Plans (CY 2019)	80%	58%			
Quality N	Services to Support Transitions (CY 2019)	80%	74%			





SUSTAINABILTY AND EXIT PLAN Key Performance Indicators On or About August 31st, 2021

	Month	¹ Performance	Exit Plan Target	% to Meet Target	
CW Visits with Parent 2x/Month	August '21	72%	90%	-18%	
"To Be	e Maintained" I	Measures			
	Month	Performance	Exit Plan Target	% to Meet Target	
Initial FTMs within 45 days	July '21	74%	80%	-6%	
Subsequent FTMs within 12 Months	August '21	88%	80%	0%	
Subsequent FTMs after 12 Months - Reunification Goal (n=8)	August '21	50%	90%	-40%	
Subsequent FTMs after 12 Months - Other than Reunification Goal	August '21	87%	90%	-3%	
Investigation Timeliness CP&P 60 Days	June '21	86%	85%	0%	
Investigation Timeliness CP&P 90 Days	June '21	95%	95%	0%	
Investigation Timeliness IAIU	August '21	80%	80%	0%	
Initial Case Plans	August '21	91%	95%	-4%	
Ongoing Case Plans	August '21	95%	95%	0%	
Child Visit with Siblings	August '21	74%	85%	-11%	
Parent-Child Weekly Visit ²	August '21	57%	60%	-3%	
Parent-Child Visits Bi-weekly	August '21	70%	85%	-15%	
CW Visits Child Monthly (at placement site) ³	August '21	97%	93%	0%	
CW Visits Child 2x/Month for first 2 Months in Placement	June '21	90%	93%	-3%	
Ind. Living Assessments 14-18 Years Old	August '21	85%	90%	-5%	
Supervisor Worker Ratio	August '21	100%	95%	0%	
Caseloads: IAIU Investigators	August '21	100%	95%	0%	
Caseloads: Intake	August '21	99%	90%	0%	
Caseloads: Permanency	August '21	100%	95%	0%	
Caseloads: Adoption	August '21	99%	95%	0%	

The red bar indicates the difference between the current performance and the Exit Plan target.

¹Reported performance understates actual performance in some measures because data does not exclude all instances where an event could not occur.

² Compliance for Parent-Child Weekly Visits is measured by percent of children with weekly visits averaged over the number of weeks in the month.

³ Caseworker visits with Children in Placement (all locations) August 2021: 99%.



DCF At A Glance Dashboard

On or About August 31st, 2021

DCF At a Glance	
DCF: Total Children Served in the Month ¹	66,343
CP&P: Children/Youth Served	31,355
Children Under 18	28,971
OOH Setting (< 18)	3,260
In-Home Setting (< 18)	25,711
Youth 18-21	2,384
OOH Setting (>18)	255
In-Home Setting (>18)	2,129
FCP: Total Clients Served ³ (July)	8,995
DOW: Total Clients Served (July) Excludes RPE	4,224
DCF: Families Served in the Month ⁴	22,575
CP&P	16,191
FCP (Family Success Centers & Home Visiting) (July 2021)	6,384

CSOC ⁵ Quick Facts	
Youth Open with CSOC 2 (unduplicated count)	34,988
DD Eligible Children (unduplicated count)	13,432
MRSS: Dispatches in the month	1,667
MRSS: Interventions (includes prior dispatches)	1,919
Remained in same Living situation	99%
Care Management: Children Served	15,131
OOH Behavioral Health Settings: Children Served	810
Placed out of State	0
PerformCare Calls	7,376
DD Related Calls	1,315

Hotline Referrals	10,897
CPS Reports	35%
CWS Referrals	4%
Number of Human Trafficking Referrals (August 2021)	9
Response Timeliness	98%
Monthly Staff Contacts/Children OOH-Placement Site	97%
Entries to Care	132
Exits from Care	174
Shelter Placements (February 2021)	
Children under 13 placed in shelters	0
Youth > 13 in shelters less than 30 days ⁸	100%
Subsidized Adoptions/KLG (Includes Subsidized Adoptions and subsidized KLGs)	14,316
1	·

FSCs: Families Served ⁹ (July)	2,914
Home Visiting: Families Served 9 (July)	3,470
SBYSP: Clients Served (July)	2,611
DV Services: Clients Served (July)	1,615
Residential	23%
Non-Residential	77%
SAARC: Clients Served (July)	1,213
Displaced Homemaker: Clients Served (July)	1,396
New Clients	9%

¹ Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

² The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

³ FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

⁴ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁵ CSOC Children may receive multiple services and are counted multiple times.

⁶ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.

⁷ The cumulative number of human trafficking referrals between November 2013 and August 2021 was 1,117. This figure could change depending on when the data is extracted.

⁸ Appropriate use of shelters include 1) alternative to detention 2) short term placement of an adolescent in crisis not to extend beyond 30 days 3) a basic center for homeless youth. OOH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.

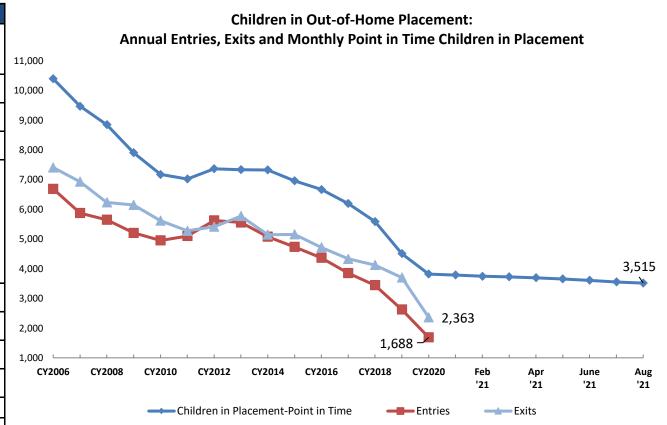
Effective June 2017, All DoW data is reported Monthly except for Residential DV shelters and Unmet Needs Data.

⁹ Due to system upgrades within DCF, FCP and DOW data will not be available beginning May 2019 . DCF will resume reporting on these data after the new systems have been updated with these data.

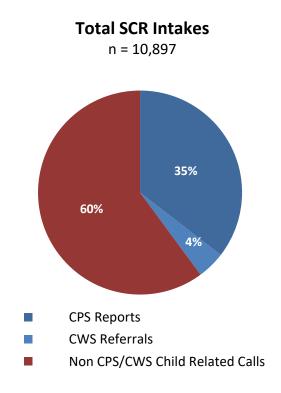


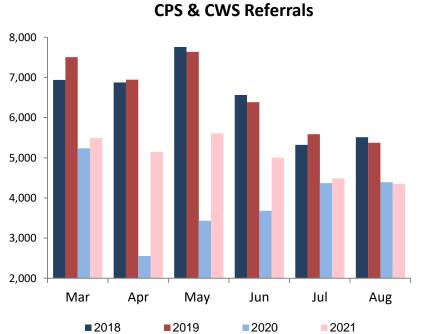
Section I: Child Protection & Permanency

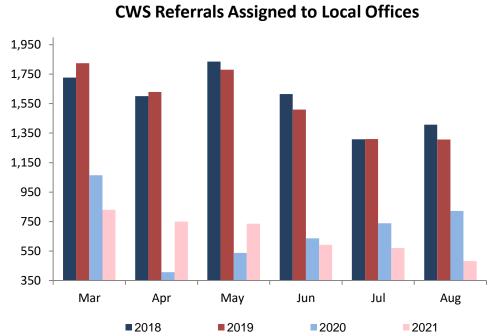
CP&P Q	uick Facts			
Data in this chart includes children under 23			Aug-21	Δ from August '20
Families Under CP&P Supervision			16,191	-4%
Children Under CP&P Supervision			31,355	-5%
Children Receiving CP&P In-Home Services			27,840	-3%
Children in CP&P Out-of-Home Placement				
Resource Family (non-Kin)	(45.0%)	1,580		
Resource Family Kinship	(45.8%)	1,609	3,515	-15%
Group and Residential	(7.6%)	267		
Independent Living	(1.7%)	59		
Children Legally Free for Adoption (Excludes Te	PR Appeals)		643	-13%
Finalized Adoptions to date (CY2021) - As of 8/	31/2021		310	-17%
Children in Subsidized Kinship Legal Guardians	hip		1,363	-6%
Children in Subsidized Adoptions			12,953	-4%
Entries to Care			132	-25%
Exits from Care			174	9%



Point In Time data is based on data as of the last day of each month. Axis begins at 2,000 to enhance separation of data.

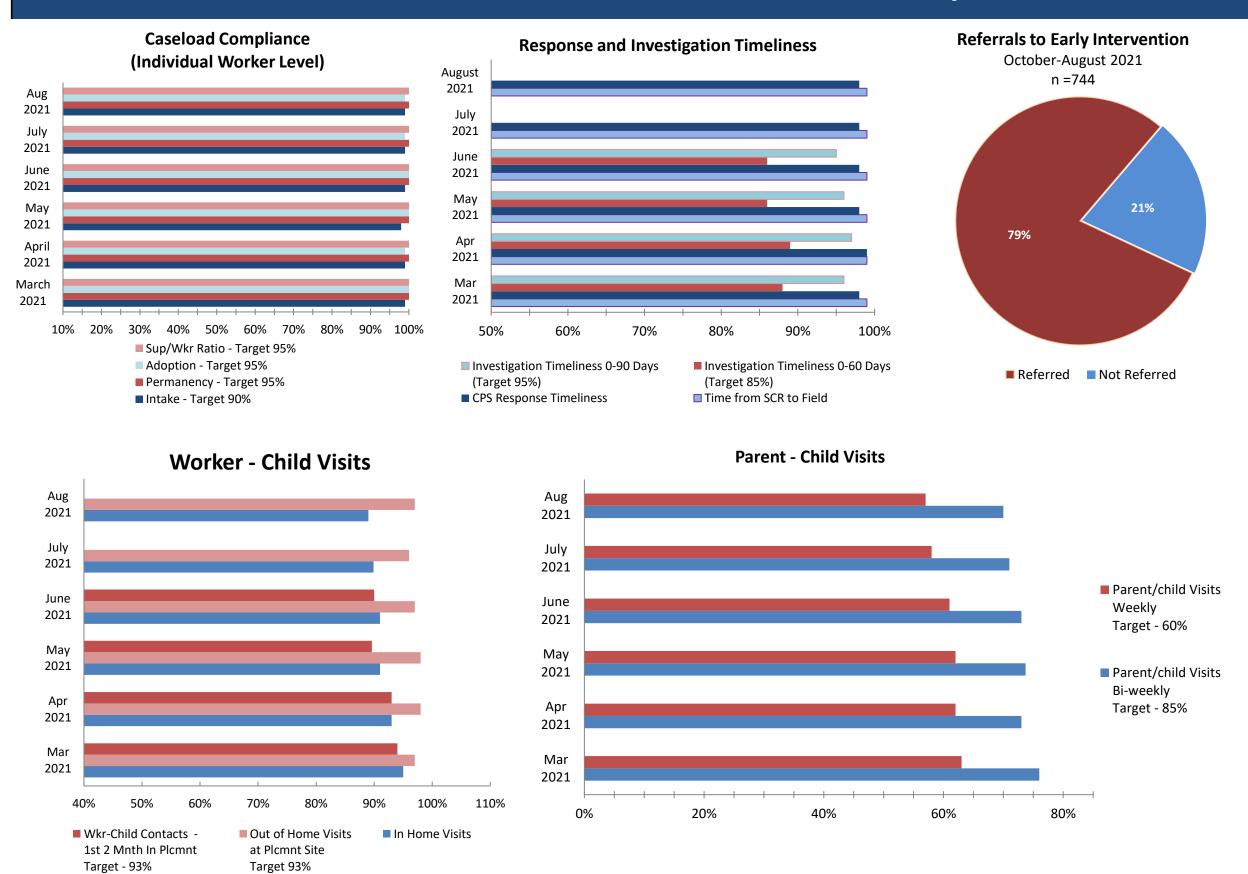






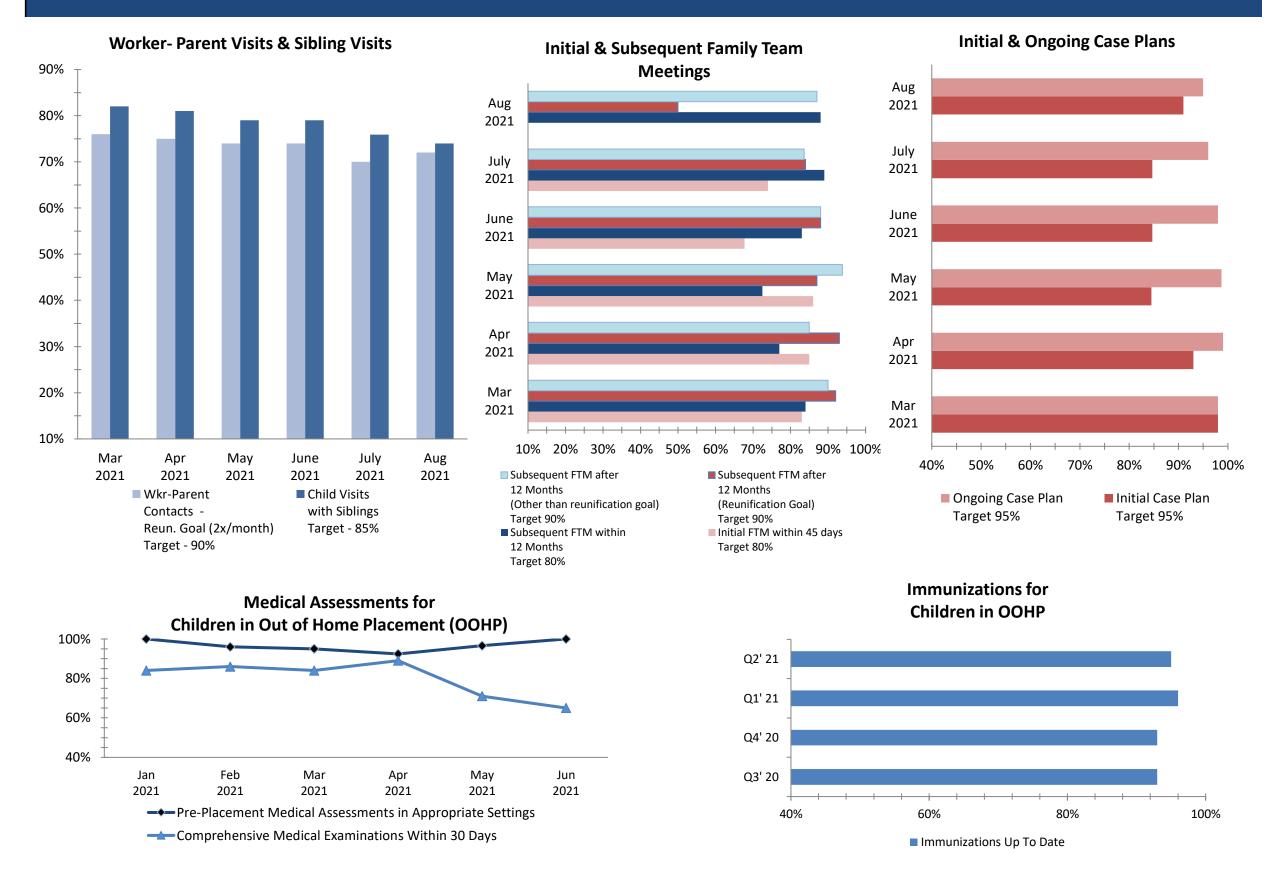


Section I: Child Protection & Permanency





Section I: Child Protection & Permanency





Section II: Adolescent Services

OAS Quick Facts (August 2021) Youth 18-23

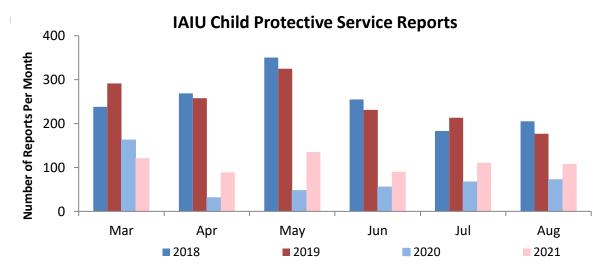
			2,384		
Youth 18-21 years old served by CP&P ¹					
Youth served "In Home" living with a parent/relative or living					
independently ²			2,129		
Youth served "Out-of-Home"					
Resource Family (non-Kin)	(34.9%)	89			
Resource Family Kinship (16.1%) 41					
Congregate Care Setting	(29.4%)	75			
Independent Living	(19.6%)	50			
Youth Receiving Adoption or KLG Subsidy			667		

¹ The data includes all 18-21 year olds who are active participants in an open CP&P case as of the end of the month.

Completed Independent Living Assessments of Youth Ages 14-18 years

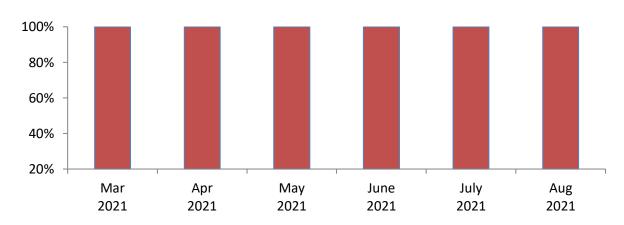


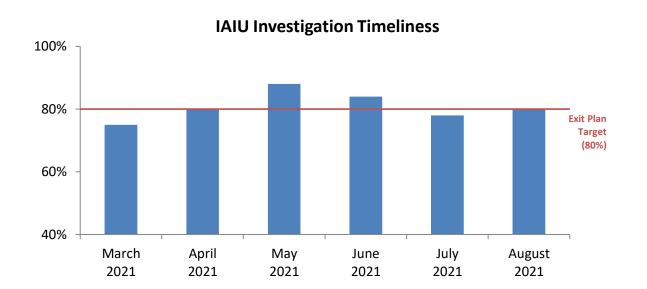
Section III: Institutional Abuse Investigation Unit



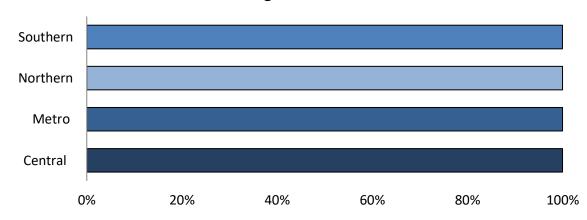
IAIU Caseload Report Statewide

No more than 8 new investigations and 12 cases/month





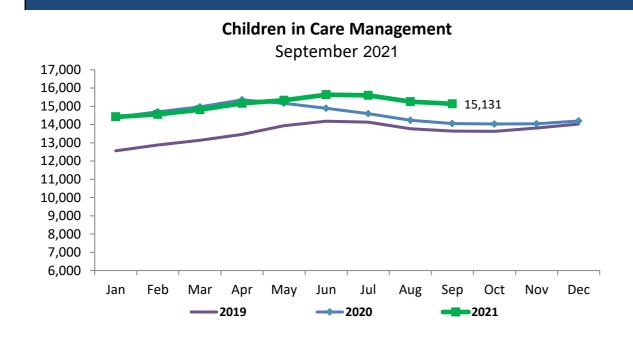
IAIU Caseload Report by Region August 2021

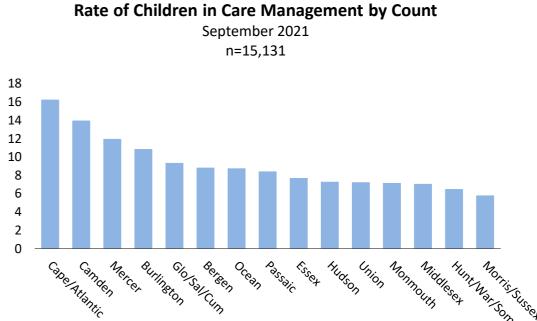


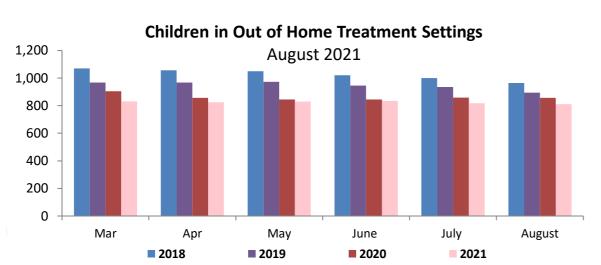
² The terms "out-of-home" and "in-home" may not be appropriate for all 18-21 year olds. Youth identified as "in-home" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting, 2) Youth that achieved permanency, and 3) Youth that never achieved permanency.

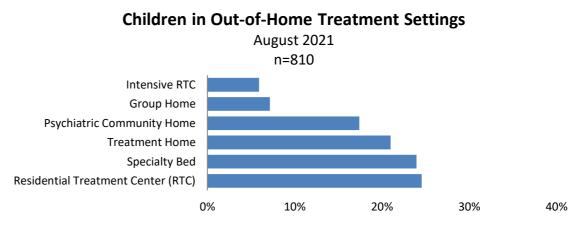


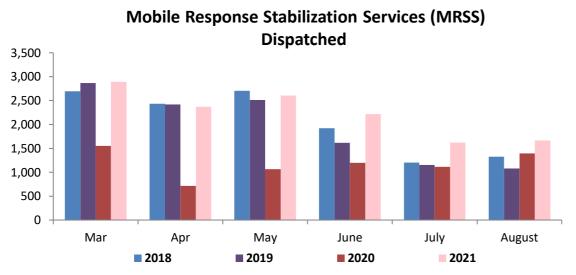
Section IV: Children's System of Care

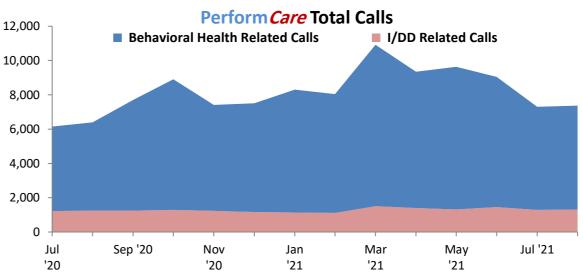






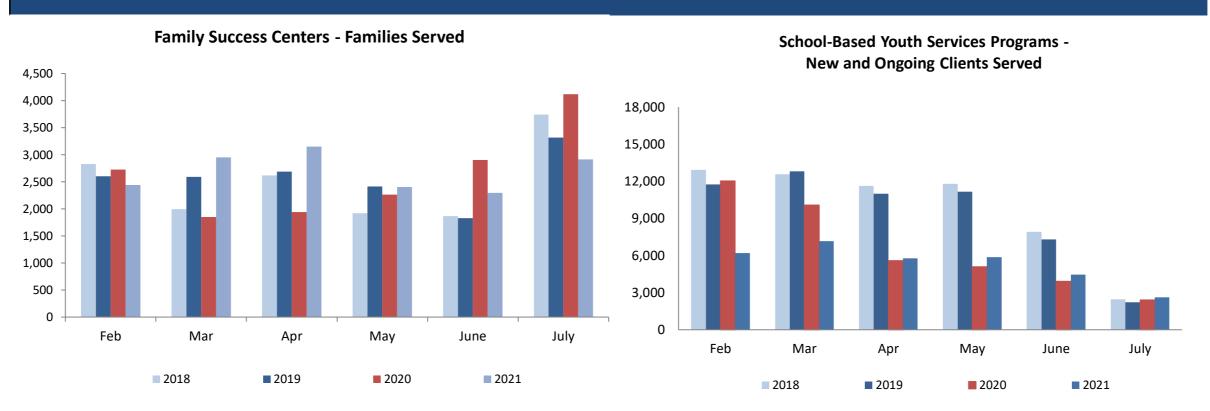




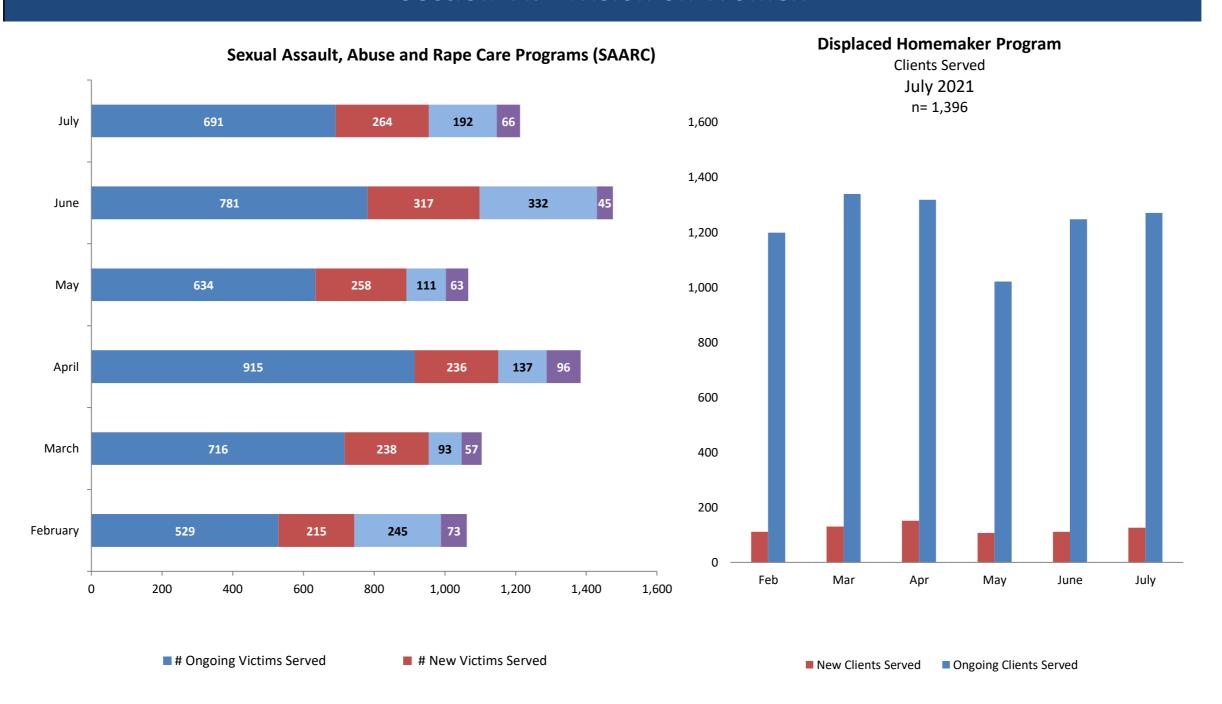




Section V: Family & Community Partnerships



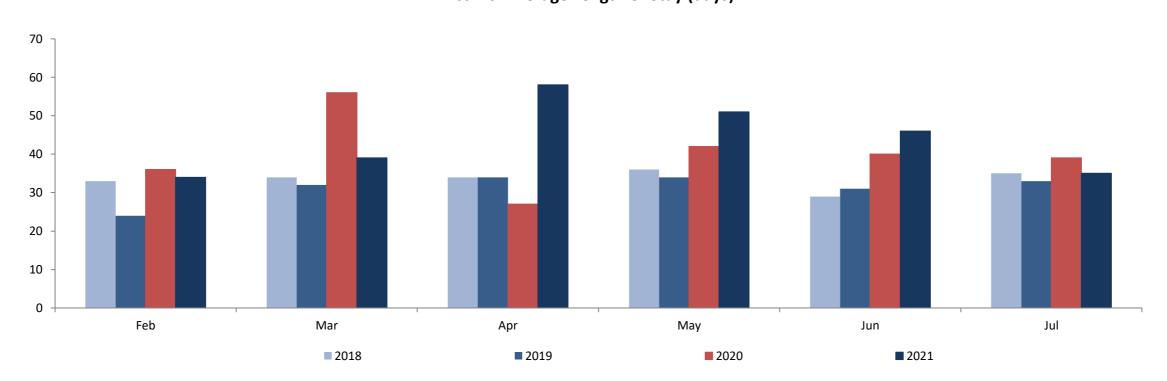
Section VI: Division on Women



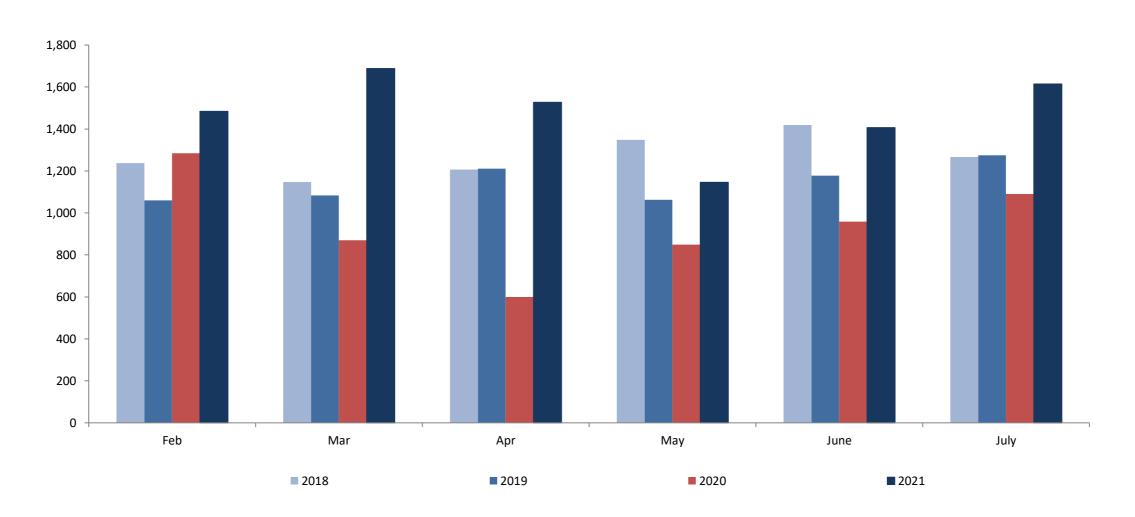


Section VI: Division on Women

Residential Domestic Violence Programs: Victims' Average Length of Stay (days)



Domestic Violence Services - Adults and Children Admitted to Residential and Non-Residential Services Total New Clients



CP&P Key Performance Indicators by Local Office - 6 Months View

		Met Ta	ırget			Within 10% o	f Meeting Ta	rget		< 609	% of Final Targ	get		
Local Office	Measure 6	Measure 9	Measure 10	Measure 13	Measure 14	Measure 16	Measure 17	Measure 18	Measure 19	Measure 22	Measure 28	Measure 29	Measure 30	Measure 31
Atlantic East	97%	82%	95%	90%	95%	87%	83%	64%	91%	97%	62%	54%	71%	77%
Atlantic West	98%	100%	97%	88%	97%	92%	100%		100%	78%	80%	72%	81%	65%
Bergen Central	100%	100%	100%	98%	100%	100%	100%		100%	100%	98%	80%	93%	
Bergen South	98%	100%	100%	97%	99%	100%	100%	100%	100%	100%	100%	79%	90%	83%
Burlington East	99%	85%	98%	91%	96%	63%	92%	33%	62%	100%	77%	61%	82%	96%
Burlington West	98%	76%	94%	76%	94%	82%	80%	75%	86%	100%	58%	50%	69%	53%
Camden Central	97%	95%	96%	89%	97%	98%	100%	100%	100%	98%	74%	53%	73%	79%
Camden East	100%	95%	99%	81%	95%	73%	87%	80%	100%	93%	58%	49%	61%	65%
Camden North	97%	95%	98%	84%	96%	95%	83%	80%	100%	96%	71%	54%	77%	81%
Camden South	91%	91%	97%	69%	96%	65%	79%	100%	100%	61%	69%	56%	73%	65%
Cape May	99%	73%	97%	90%	94%	91%	70%	75%	100%	100%	73%	44%	67%	75%
Cumberland East	100%	100%	99%	88%	95%	69%	57%	100%	100%	100%	83%	65%	79%	88%
Cumberland West	98%	100%	99%	79%	97%	85%	89%	20071	95%	100%	77%	47%	77%	77%
Essex Central	86%	100%	94%	92%	99%	69%	40%	100%	31%	100%	70%	40%	64%	64%
Essex North	94%	100%	91%	91%	97%	60%	0%	0%	33%	100%	44%	17%	35%	44%
Essex South	93%	82%	91%	83%	93%	88%	0%	• • • • • • • • • • • • • • • • • • • •	100%	62%	57%	52%	69%	70%
Gloucester East	100%	95%	99%	92%	97%	80%	100%	100%	100%	81%	75%	57%	79%	86%
Gloucester West	100%	95%	97%	91%	97%	100%	100%	100%	100%	100%	70%	60%	76%	82%
Hudson Central	99%	100%	99%	76%	90%	74%	100%	100%	100%	81%	85%	68%	79%	88%
Hudson North	100%	100%	99%	94%	96%	100%	100%	10070	100%	75%	92%	79%	81%	100%
Hudson South	100%	100%	98%	87%	96%	100%	100%		100%	100%	100%	76%	88%	87%
Hudson West	95%	100%	98%	94%	97%	100%	100%		71%	75%	81%	60%	56%	93%
Hunterdon	86%	67%	100%	95%	98%	0%	0%		100%	100%	96%	65%	87%	71%
Mercer North	97%	84%	98%	82%	92%	100%	90%	88%	96%	100%	76%	47%	71%	71%
Mercer South	89%	90%	97%	89%	97%	82%	80%	86%	83%	86%	73%	58%	73%	76%
Middlesex Central	98%	86%	93%	81%	97%	60%	58%	80%	71%	60%	81%	74%	91%	89%
Middlesex Coastal	89%	70%	96%	81%	92%	43%	45%	50%	93%	54%	66%	53%	59%	56%
								50%						
Middlesex West Monmouth North	93%	78% 89%	92%	77%	89%	22% 94%	29% 100%	1000/	9%	92%	58%	49%	64%	66%
	100%		98%	98%	100%			100%	100%	87%	96%	63%	82%	87%
Monmouth South	98%	100%	99%	97%	99%	47%	93%		100%	76%	77%	58%	75%	78%
Morris East	95%	100%	99%	91%	95%	0%	100%		75%	100%	63%	50%	68%	78%
Morris West	98%	100%	100%	93%	98%	100%	100%	1000/	100%	60%	86%	61%	88%	93%
Newark Center City	98%	85%	90%	91%	98%	86%	71%	100%	98%	100%	50%	35%	52%	78%
Newark Northeast	100%	100%	98%	91%	94%	92%	100%	100%	100%	100%	84%	56%	74%	94%
Newark South	100%	97%	97%	95%	98%	95%	74%	100%	95%	100%	59%	38%	56%	90%
Ocean North	100%	87%	100%	94%	98%	80%	88%	100%	48%	100%	85%	65%	64%	65%
Ocean South	99%	92%	96%	95%	98%	100%	91%	100%	92%	56%	83%	58%	76%	76%
Passaic Central	100%	94%	99%	87%	95%	96%	100%	1000/	100%	100%	78%	62%	75%	90%
Passaic North	100%	94%	99%	87%	94%	93%	80%	100%	100%	92%	88%	71%	85%	79%
Salem	90%	100%	99%	88%	98%	100%	100%	4000	100%	75%	97%	78%	87%	90%
Somerset	100%	100%	100%	87%	97%	50%	100%	100%	86%	100%	52%	60%	77%	77%
Sussex	100%	100%	99%	94%	99%	86%	100%	100%	67%	89%	89%	70%	82%	90%
Union Central	100%	100%	97%	91%	98%	44%	100%	100%	100%	93%	76%	49%	68%	81%
Union East	96%	92%	98%	82%	93%	80%	33%	100%	67%	100%	57%	62%	68%	60%
Union West	96%	100%	94%	82%	95%	55%	18%	0%	7%	92%	67%	42%	49%	68%
Warren	93%	100%	94%	80%	93%	57%	100%		50%	100%	55%	52%	67%	17%
Statewide	98%	92%	97%	88%	96%	80%	82%	86%	88%	89%	74%	57%	73%	79%

Blank cells mean that the office did not have any children eligible for that measure during that period.

Measure #	Description of the Measure	Final Target	Time Period Analyzed
M# 6	Ongoing Case Plans	95%	March'21-August'21
M# 9	Caseworker Visits with Children 2x/Month in 1st& 2nd Months of placement	93%	January'21-June'21
M# 10	Monthly Caseworker Visits with Children at child's placement site	93%	March'21-August'21
M# 13	Investigation Completion within 60 days	85%	January'21-June'21
M# 14	Investigation Completion within 90 days	95%	January'21-June'21
M# 16	Initial Family Team Meeting (FTMs) within 45 days of Child Removal	80%	February'21-July'21
M# 17	3 Subsequent FTMs within 12 Months of Child Removal	80%	March'21-August'21
M# 18	3 Subsequent FTMs after 12 Months in Placement - Reunification Goal	90%	March'21-August'21
M# 19	2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal	90%	March'21-August'21
M# 22	Initial Case Plans within 30 Days of Child Removal	95%	March'21-August'21
M# 28	Caseworker visits Parent 2x/Month	90%	March'21-August'21
M# 29	Weekly Parent/Child Visits - Average weekly visits for 6 weeks.	60%	7/24/2021-8/28/2021
M# 30	Bi-weekly Parent-Child Visits	85%	March'21-August'21
M#31	Sibling Visits	85%	March'21-August'21



Worker and Office Caseads by Worker Type and by Local Office - August 2021

Met Target < 70% of workers in compliance ¹ Intake ² Permanency ³ Adoption Office Office Office cal Office Worker Worker Worker Compliant? Compliant? Compliant? Compliance Compliance Compliance Yes/No Yes/No Yes/No 100% **Atlantic East** Yes Yes Yes 100% 100% 100% Atlantic West 100% Yes 100% Yes Yes 100% Bergen Central 100% Yes 100% Yes Yes Bergen South 100% 100% Yes 100% Yes Yes 100% **Burlington East** Yes 100% Yes Yes 100% 100% **Burlington West** 89% No 100% Yes Yes Camden Central 100% 100% Yes 100% Yes Yes 100% Yes Camden East 100% Yes 100% Yes 100% Camden North 100% Yes 100% Yes Yes 100% Camden South 100% Yes 100% Yes Yes 100% Cape May 100% Yes 100% Yes Yes 100% No Yes Yes **Cumberland East** 100% 86% **Cumberland West** 100% Yes 100% Yes 100% Yes **Essex Central** Yes 100% 100% Yes 100% Yes **Essex North** Yes 100% Yes 100% Yes 100% **Essex South** Yes Yes 100% Yes 95% 100% 100% Yes 100% Yes 100% Yes Gloucester East 100% Gloucester West 96% Yes 100% Yes Yes **Hudson Central** 100% Yes 100% Yes 100% Yes 100% **Hudson North** Yes Yes Yes 100% 100% **Hudson South** 100% Yes 100% Yes 100% Yes **Hudson West** Yes 100% Yes 100% Yes 100% 100% Hunterdon 100% Yes 100% Yes Yes Mercer North Yes Yes 100% Yes 100% 100% Mercer South Yes 100% Yes 100% Yes 100% 100% Middlesex Central 95% Yes 100% Yes Yes Middlesex Coastal Yes No 100% Yes 100% 67% Middlesex West Yes Yes 100% Yes 100% 100% Monmouth North Yes Yes 100% Yes 100% 100% Monmouth South 100% Yes 100% Yes 100% Yes Yes 100% **Morris East** Yes Yes 100% 100% Morris West 100% Yes 100% Yes 100% Yes **Newark Center City** 100% Yes Yes Yes 100% 100% Newark Northeast 100% Yes 100% Yes 100% Yes 100% Yes **Newark South** 100% Yes 100% Yes Yes 100% Yes Ocean North 100% Yes 100% Yes Ocean South 100% Yes 100% Yes 100% 100% Passaic Central 100% Yes 100% Yes Yes Yes 100% Yes 100% Yes Passaic North 100% 100% Salem 100% Yes 100% Yes Yes 100% Somerset Yes Yes Yes 100% 100% Yes sussex 100% 100% 100% **Union Central** 100% 100% Yes 100% Yes Yes **Union East** 100% 100% Yes 100% Yes Yes **Union West** 100% Yes 100% Yes 100% Yes Warren 100% 100% Yes 100% Yes Yes Statewide⁴ 99% Yes 100% Yes 99% Yes

1 Intake

2 Permanency

- Permanency worker compliance: % of workers who meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%
- Office Compliance: % of offices that meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%

3 Adoption

- $\ Adoption \ worker \ compliance: \% \ of \ adoption \ workers \ who \ meet \ the \ case ad \ standards \ of \ 15 \ or \ fewer \ children. \ Target = 95\% \ or \ fewer \ children \ description \ d$
- Office Compliance: % of offices that meet the casead standards of 15 or fewer children. Target = 95%
- Offices with blank data do not carry adoption caseads , however adoption cases in those offices are handled by other offices in that area.

4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.

⁻ Intake worker compliance: % of workers with no more than 8 new intakes in the month, no more than 12 Primary families and no more than a total of 14 families . Target=90%

⁻ Office Compliance: % of offices that meet the casead standards of no more than 8 new intakes and 12 total families. Target = 95%