

# Commissioner's Dashboard October 2015

Allison Blake, Ph.D., L.S.W Commissioner

November 19, 2015



### On or About October 31, 2015

| DCF At a Glance  |        |
|--|--------|
| DCF: Total Children Served in the Month <sup>1</sup>     | 89,600 |
| CP&P: Children/Youth Served                              | 49,246 |
| OOH Setting (< 18)                                       | 6,951  |
| In-Home Setting (< 18)                                   | 40,233 |
| Youth 18-21  | 2,062  |
| Youth Open with CSOC <sup>2</sup>                        | 40,354 |
| FCP: Total Clients Served <sup>3</sup>                   | 13,468 |
| DOW: Total Clients Served <sup>4</sup> (Monthly Average) | 927    |
| DCF: Families Served in the Month <sup>5</sup>           | 27,775 |
| CP&P   | 24,671 |
| FCP (Family Success Centers & Home Visiting)             | 3,104  |

| CSOC <sup>6</sup> Quick Facts                   |        |
|---|--------|
| Youth Open with CSOC (unduplicated count)       | 40,354 |
| DD Eligible Children (unduplicated count)       | 18,311 |
| MRSS: Dispatches in the month                   | 2,006  |
| MRSS: Interventions (includes prior dispatches) | 1,137  |
| Remained in same Living situation               | 97%    |
|   |        |
| Care Management: Children Served                | 11,291 |
| OOH Behavioral Health Settings: Children Served | 1,488  |
| Placed out of State                             | 0      |
|   |        |
| PerformCare Calls                               | 9,092  |
| DD Related Calls                                | 1,774  |
| Sandy Related Calls                             | 390    |

| CP&P Quick Facts  |        |  |  |
|---|--------|--|--|
| Hotline Referrals   | 15,821 |  |  |
| CPS Reports   | 33%    |  |  |
| CWS Referrals   | 10%    |  |  |
| Number of Human Trafficking Referrals <sup>8</sup>                              | 13     |  |  |
| Response Timeliness   | 98%    |  |  |
| Monthly Staff Contacts/Children OOH   | 95%    |  |  |
| Entries to Care   | 453    |  |  |
| Caseload: Intake  | 93%    |  |  |
| Caseload: Permanency  | 100%   |  |  |
| Caseload: Adoption  | 88%    |  |  |
| Subsidized Adoptions/KLG<br>(Includes Subsidized Adoptions and subsidized KLGs) | 15,705 |  |  |

| FCP & DoW Quick Facts <sup>7</sup>  |       |
|---|-------|
| FSCs: Families Served (September)   | 2,869 |
| Home Visiting: Families Served (September)                                    | 235   |
| SBYSP: Clients Served (September)   | 9,137 |
| DV Services: Clients Served (September)                                       | 1,227 |
| Residential   | 20%   |
| Non-Residential   | 80%   |
| SAARC: Clients Served (Jul - Sep 2015)  | 1,209 |
| Displaced Homemaker: Clients Served (Jul - Sep 2015)                          | 1,572 |
| New Clients   | 26%   |
| RPE: Doses/Activities provided at Implementation Sites<br>(Nov '13 - Jan '14) | 83    |

<sup>1</sup> Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

<sup>&</sup>lt;sup>2</sup> The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

<sup>&</sup>lt;sup>3</sup> FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

<sup>&</sup>lt;sup>4</sup> DoW measures clients served in SAARC and Displaced Homemakers. RPE measures doses or activities provided and does not allow for an unduplicated count of clients served.

<sup>&</sup>lt;sup>5</sup> Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

<sup>&</sup>lt;sup>6</sup> CSOC Children may receive multiple services and are counted multiple times.

<sup>&</sup>lt;sup>7</sup> FCP quick facts are based on new clients/families. DoW quick facts are based on new and ongoing clients/families served.

<sup>&</sup>lt;sup>8</sup> The cumulative number of human trafficking referrals between November 2013 and October 2015 was 249.



## MSA Updates Comparing June 2014 to October 2015

| June | October   | Δ from  | MSA  |   |  |  |
|------|---|---|--|---|--|--|
| 2014 | 2015  | Jun 2014  | Target   |   |  |  |
| 74%  | 84%   | 10%   | 90%  |   |  |  |
| 79%  | 85%   | 6%  | 90%  |   |  |  |
| 92%  | 93%   | 1%  | 95%  |   |  |  |
| 98%  | 97%   | -1%   | 95%  |   |  |  |
| 93%  | 95%   | 2%  | 98%  |   |  |  |
| 92%  | 88%   | -4%   | 95%  |   |  |  |
| 78%  | 72%   | -6%   | 95%  |   |  |  |
| 68%  | 61%   | -7%   | 60%  |   |  |  |
| 98%  | 98%   | 0%  | 98%  |   |  |  |
| 76%  | 84%   | 8%  | 98%  |   |  |  |
| 85%  | 91%   | 6%  | 80%  |   |  |  |
| 90%  | 95%   | 5%  | 95%  |   |  |  |
| 85%  | 93%   | 8%  | 95%  |   |  |  |
| 96%  | 100%  | 4%  | 95%  |   |  |  |
| 83%  | 88%   | 5%  | 95%  |   |  |  |
|      | June 2014 74% 79% 92% 98% 93% 92% 78% 68% 98% 76% 85% 90% 85% | June         October           2014         2015           74%         84%           79%         85%           92%         93%           98%         97%           93%         95%           92%         88%           78%         72%           68%         61%           98%         98%           76%         84%           85%         91%           90%         95%           85%         93%           96%         100% | June         October         Δ from           2014         2015         Jun 2014           74%         84%         10%           79%         85%         6%           92%         93%         1%           98%         97%         -1%           93%         95%         2%           92%         88%         -4%           78%         72%         -6%           68%         61%         -7%           98%         98%         0%           76%         84%         8%           85%         91%         6%           90%         95%         5%           85%         93%         8%           96%         100%         4% | June         October         Δ from         MSA           2014         2015         Jun 2014         Target           74%         84%         10%         90%           79%         85%         6%         90%           92%         93%         1%         95%           98%         97%         -1%         95%           93%         95%         2%         98%           92%         88%         -4%         95%           78%         72%         -6%         95%           68%         61%         -7%         60%           98%         98%         0%         98%           76%         84%         8%         98%           85%         91%         6%         80%           90%         95%         5%         95%           85%         93%         8%         95%           96%         100%         4%         95% |  |  |

This table compares performance in the most current month to the last month of the previously published monitoring report (June 2014)



The blue bar indicates DCF performance in the current month. The red bar indicates the difference between the current performance and the MSA target. Measures with a 30 or 60 day lag are noted next to the description of the measure.

<sup>&</sup>lt;sup>1</sup>Caseworker visits with Children in Placement (all locations) October: 97%

<sup>&</sup>lt;sup>2</sup>Compliance for Parent-Child Weekly Visits is measured by percent of children with weekly visits averaged over the number of weeks in the month.

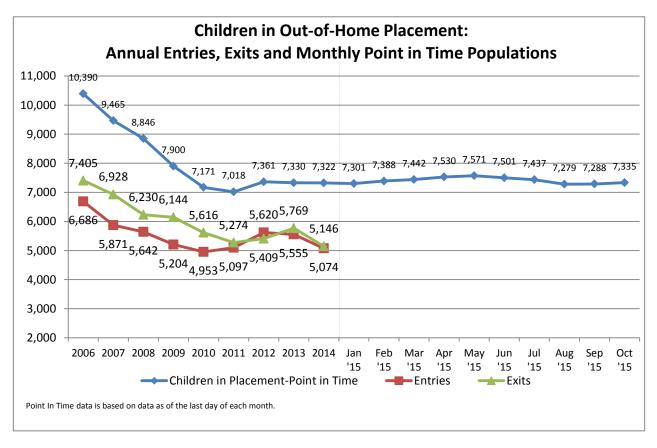


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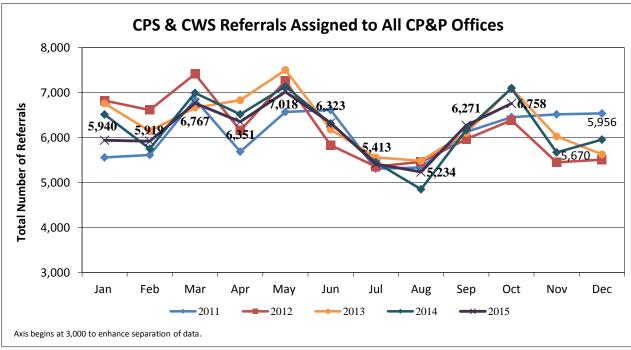


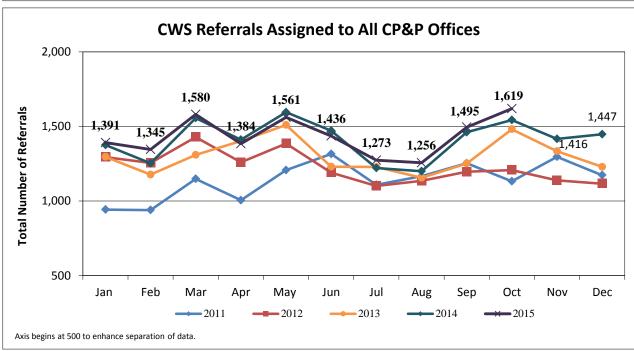
|                                  | CP&P Quick F                           | acts           |                  |                   |
|----------------------------------|--|----------------|------------------|-------------------|
|                                  | Data in this chart includes children u | o to age 20.99 | n for<br>10/2015 | Δ from<br>10/2014 |
| Families Under CP&P S            | Families Under CP&P Supervision        |                |                  | -3%               |
| Children Under CP&P S            | upervision                             |                | 49,246           | -4%               |
| Children Receiving CP8           | AP In-Home Services                    |                | 41,911           | -4%               |
| Children in CP&P Out-o           | of-Home Placement                      |                |                  |                   |
|                                  | Resource Family (non-Kin)              | (52%)          |                  |                   |
|                                  | Resource Family Kinship                | (39%)          | 7,335            | 0%                |
|                                  | Group and Residential                  | (7%)           |                  |                   |
|                                  | Independent Living                     | (1%)           |                  |                   |
| Children Legally Free fo         | or Adoption (Excludes TPR Appeals)     |                | 1,271            | 10%               |
| Finalized Adoptions to           | date (CY 2015)                         |                | 688              | 2%                |
| Children in Subsidized           | Kinship Legal Guardianship             |                | 1,956            | -2%               |
| Children in Subsidized Adoptions |  |                | 13,749           | 0%                |
|                                  |  |                |                  |                   |
| Entries to Care                  |  |                | 453              | 4%                |
| Exits from Care                  |  |                | 371              | 8%                |



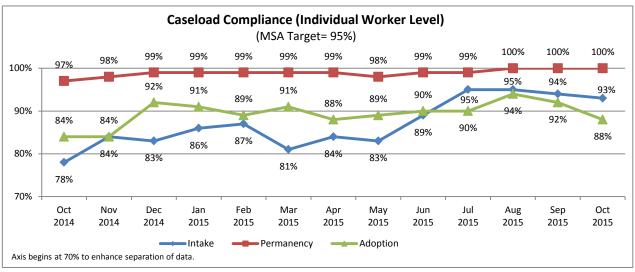


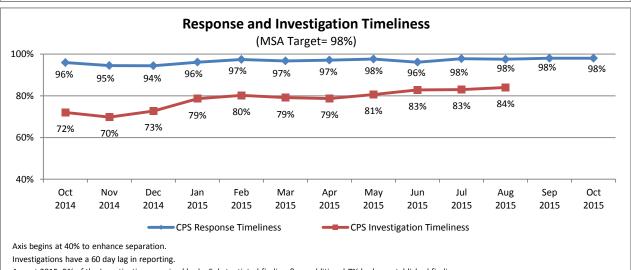
| State Central Registry Statistics       |        |  |  |
|---|--------|--|--|
| Total SCR Intakes Recorded in NJ SPIRIT | 15,821 |  |  |
| CPS Reports                             | 32.5%  |  |  |
| CWS Referrals                           | 10.2%  |  |  |
| Non CPS/CWS Child Related Calls         | 57.3%  |  |  |

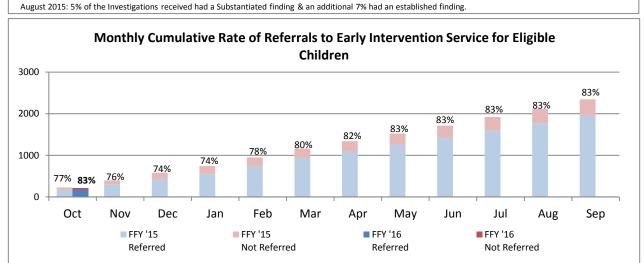












Eligible Children: Pursuant to the Child Abuse Prevention and Treatment Act (CAPTA) 42 U.S.C.§5106a, a child under three years of age involved in a Substantiated or Established incident of child abuse or neglect, must be referred to the New Jersey Early Intervention System (NJEIS) in his or her county of residence

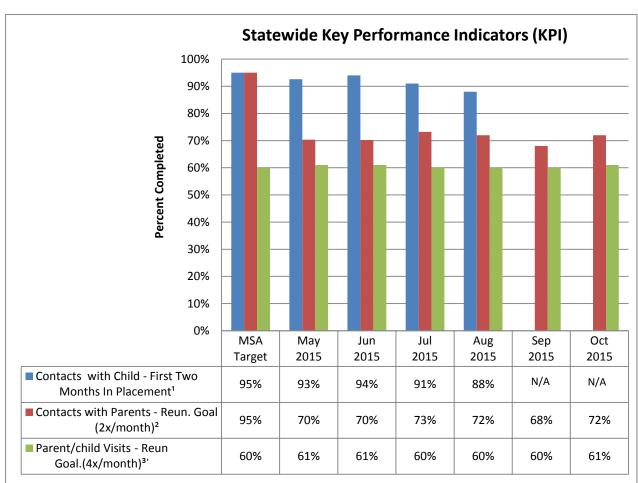
Rate of Referral: This graph represents the rate of referrals by month for the cumulative number of eligible children as a result of investigations completed in the federal fiscal year (October 1, 20XX – September 30, 20XX).

Ongoing Data Collection: Referrals are counted on an ongoing basis through the federal fiscal year. As a result data from federal fiscal year 2016 will change from month to month as the referral counts are updated.



| Monthly Staff Contacts (MSA Target for Out of Home Children = 98%) |     |     |     |     |     |     |                     |     |
|--|-----|-----|-----|-----|-----|-----|---------------------|-----|
|  |     |     |     |     |     |     | 6 Months<br>Average |     |
| In Home  | 92% | 91% | 92% | 91% | 90% | 91% | N/A                 | 91% |
| Out of Home Visits at Plcmnt Site                                  | 94% | 92% | 95% | 96% | 94% | 95% | -4%                 | 94% |

Monthly Staff Contacts: In Home (n=19,606), Out-of-Home (n=6,542).



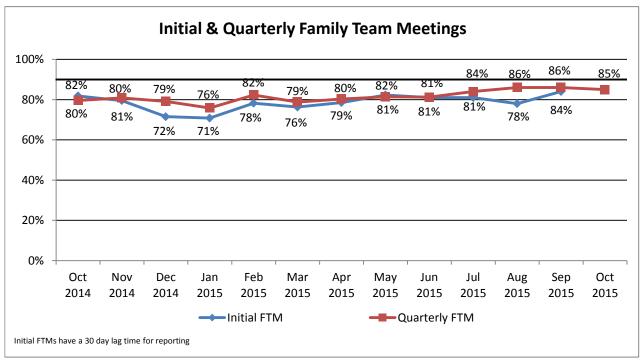
<sup>[1]</sup> Contacts with Child - First Two Months In Placement: (August n=483) There is a two month lag in this measure.

<sup>[2]</sup> Contacts with Parents - Reun. Goal (2x/month): (October n=3,268) Excludes children who entered/exited in the month (n=226).

<sup>[3]</sup> Parent/child Visits - Reun Goal.(weekly): (October avg n = 3,362) Excludes children who entered/exited in the month.

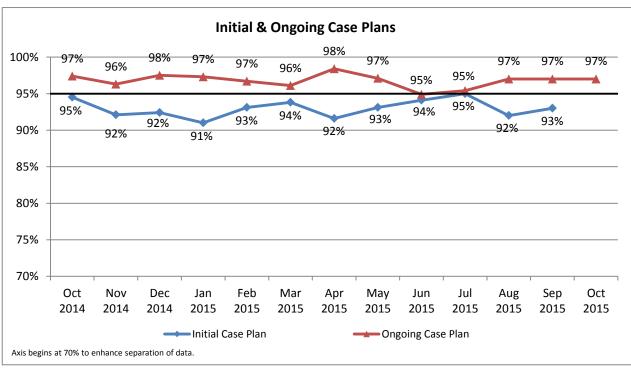
NOTE: Data on Parent/Child Visits is reported based on weekly visitation performance, not monthly





Initial FTMs: (n=370) Compliance excludes children who exited within 30 days of removal.

Quarterly FTMs: (n=1685) Compliance excludes children who exited.



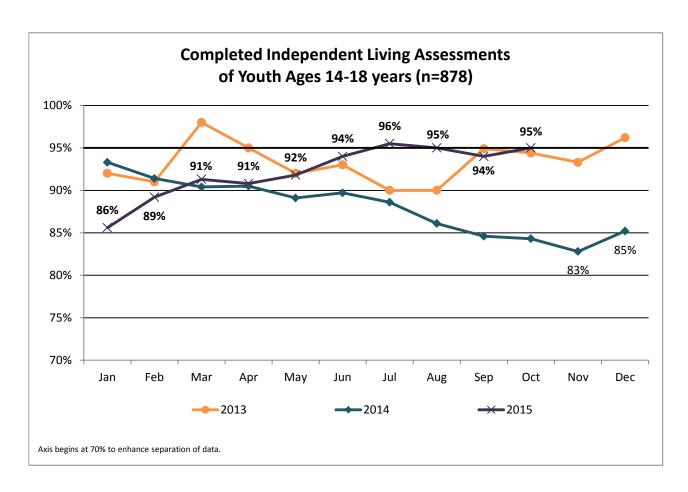
Initial Case Plans: (n=380) Compliance excludes children who exited. 6 months average for Initial Case Plans is 93%.

Ongoing Case Plans (n=1022) Compliance excludes children who exited in the last six months. 6 months average for Ongoing Case Plans is 96%.



### **Section II: Adolescent Services**

|                   | OAS Quick F<br>Youth 18-   |       |       |  |
|-------------------|--|-------|-------|--|
| Youth 18-21 years | s old served by CP&P <sup>4</sup>  |       | 2,062 |  |
| Youth served "In  | Youth served "In Home" living with a parent/relative or living independently |       | 1,678 |  |
| Youth served "Ou  | it-of-Home"  |       |       |  |
|                   | Family Based Setting   | (59%) | 384   |  |
|                   | Congregate Care Setting (22%)  |       |       |  |
|                   | Independent Living   | (19%) |       |  |
| Youth Receiving A | Adoption or KLG Subsidy  |       | 532   |  |

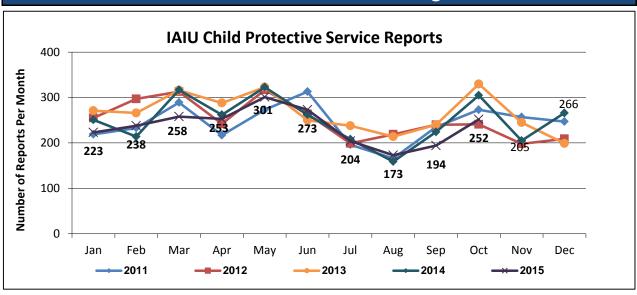


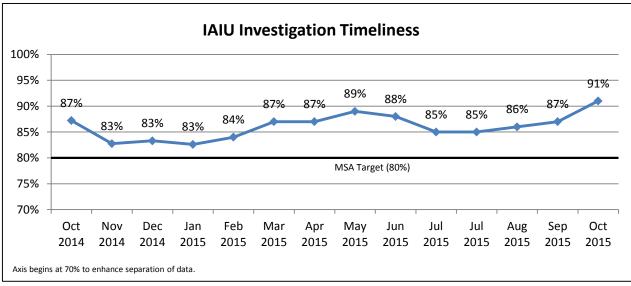
<sup>[4]</sup> The data includes all 18-21 year olds who are active participants in an open CP&P case as of the end of the month.

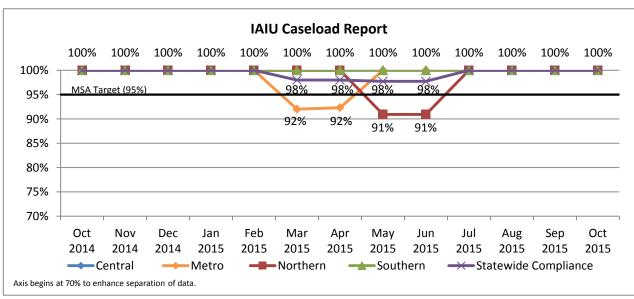
<sup>[5]</sup> The terms "out-of-home" and "in-home" may not be appropriate for all 18-21 year olds. Youth identified as "in-home" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting, 2) Youth that achieved permanency, and 3) Youth that never achieved permanency.



### **Section III: Institutional Abuse Investigation Unit**

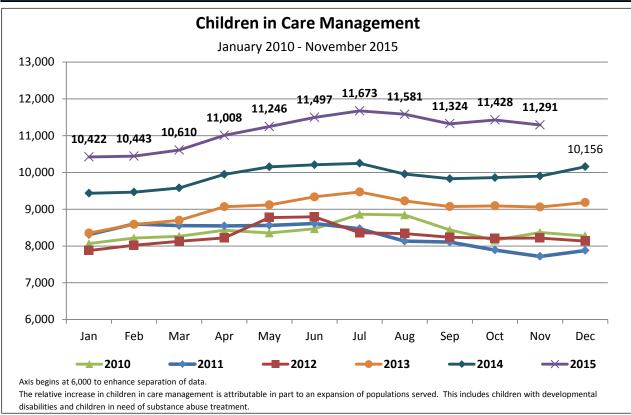


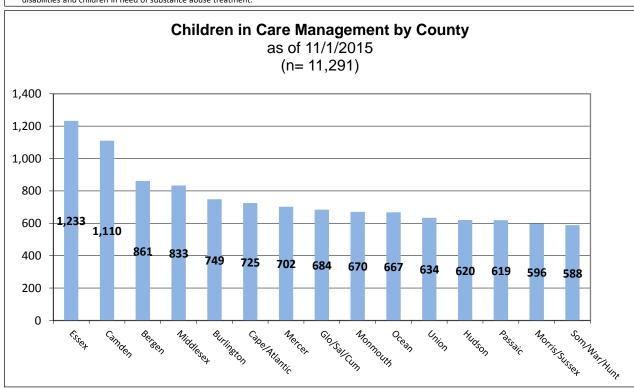






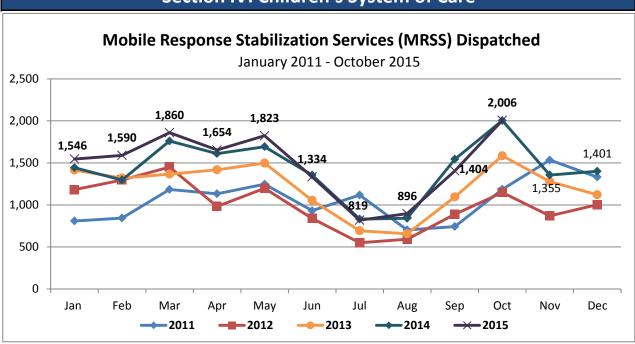
### Section IV: Children's System of Care

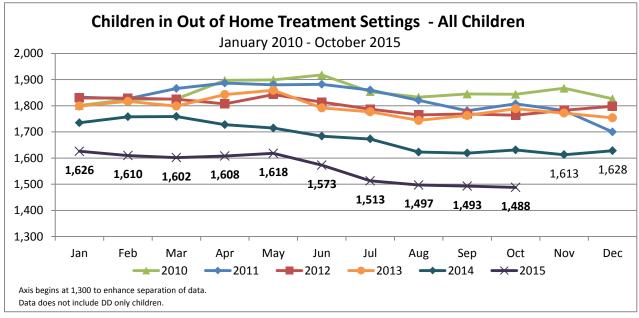






### Section IV: Children's System of Care

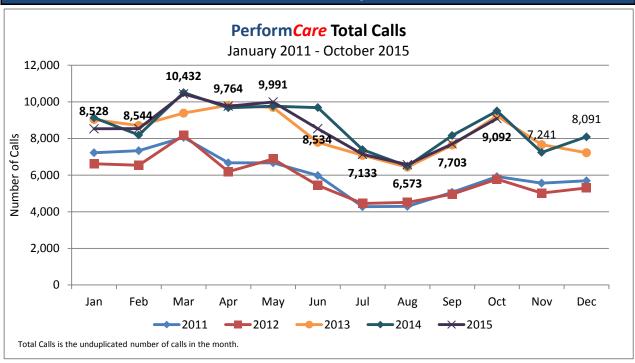


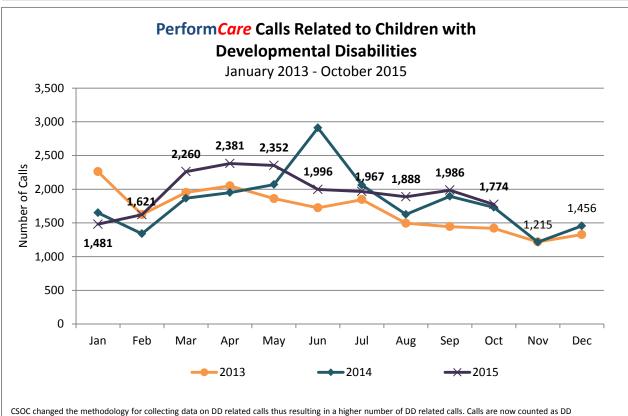


| Children in Out-of-Home Treatment Settings - CSOC |       |  |  |  |
|---|-------|--|--|--|
| Total   | 1,488 |  |  |  |
| Treatment Home                                    | 23%   |  |  |  |
| Residential Treatment Center                      | 28%   |  |  |  |
| Specialty Bed                                     | 23%   |  |  |  |
| Group Home  | 9%    |  |  |  |
| Psychiatric Comm. Residence                       | 12%   |  |  |  |
| Intensive Residential Treatment                   | 4%    |  |  |  |
| Detention Alternative                             | 1%    |  |  |  |



### Section IV: Children's System of Care



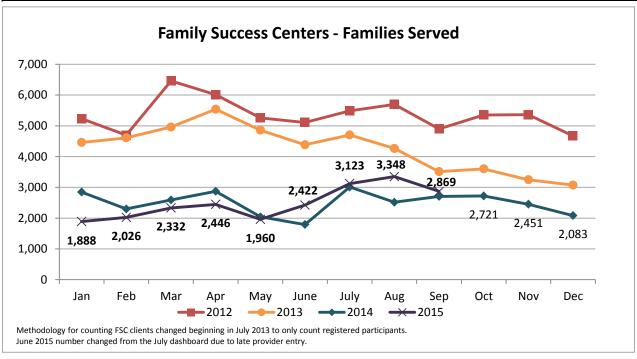


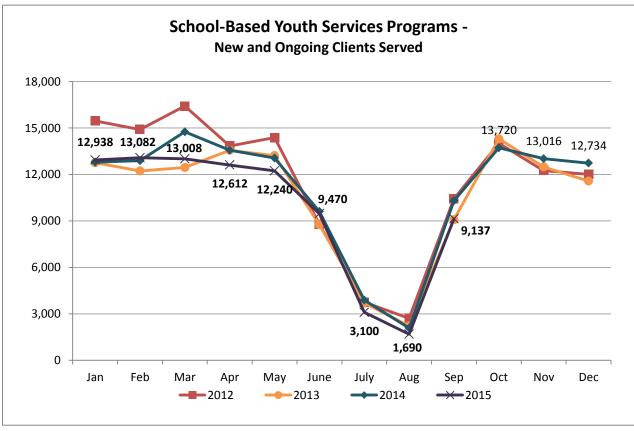
Related if the call has a "DD Call Reason or Resolution" or if the Child has an open DD tracking element.

Calls may be classified as DD and/or Sandy as these numbers are duplicated.



### **Section V: Family & Community Partnerships**

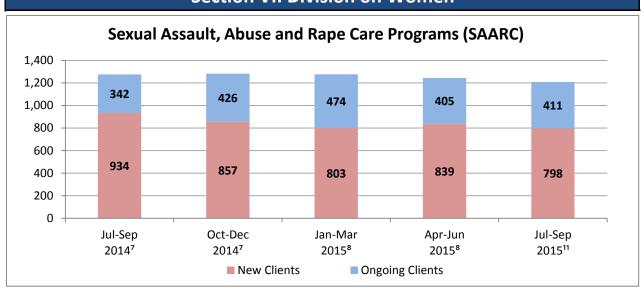




DCF's Strategic Priorities for 2014-2016 include developing a data system for Family & Community Partnership and the Division on Women to ensure the timeliness, consistency and quality of data collected from providers.



### **Section VI: Division on Women**



|  | Jul-Sep<br>2014 <sup>7</sup> | Oct-Dec<br>2014 <sup>7</sup> | Jan-Mar<br>2015 <sup>8</sup> | Apr-Jun<br>2015 <sup>8</sup> | Jul-Sep<br>2015 <sup>11</sup> |
|--|------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|
| Total Number of SAARC Programs                   | 21                           | 21                           | 21                           | 21                           | 21                            |
| New Victims Served                               | 755                          | 713                          | 642                          | 689                          | 665                           |
| Ongoing Victims Served                           | 284                          | 345                          | 388                          | 323                          | 321                           |
| New Significant Others Served                    | 179                          | 144                          | 161                          | 150                          | 133                           |
| Ongoing Significant Others Served                | 58                           | 81                           | 86                           | 82                           | 90                            |
| Total SAARC Served                               | 1,276                        | 1,283                        | 1,277                        | 1,244                        | 1,209                         |
| Hotline/Email Services Provided                  | 2,902                        | 3,120                        | 3,008                        | 2,215                        | 2,194                         |
| Accompaniments                                   | 441                          | 366                          | 305                          | 414                          | 411                           |
| Volunteer Confidential Sexual Violence Advocates | 390                          | 511                          | 355                          | 521                          | 367                           |

| Rape Prevention & Education Programs                              | Nov-Jan | Feb-April         | May-July           | Aug-Oct           | Nov-Jan           |
|---|---------|-------------------|--------------------|-------------------|-------------------|
| (RPE) <sup>9</sup>  | 2013    | 2013 <sup>6</sup> | 2013 <sup>10</sup> | 2013 <sup>6</sup> | 2014 <sup>6</sup> |
| Number of Doses/Activities Provided at Implementation Sites       | 107     | 128               | 165                | 72                | 83                |
| Number of Recruitment Presentations & One-Time Education Sessions | 167     | 249               | 135                | 181               | 61                |

| Displaced Homemaker Program      | Jul-Sep<br>2014 | Oct-Dec<br>2014 | Jan-Mar<br>2015 | Apr-Jun<br>2015 | Jul-Sep<br>2015 |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Number of New Clients Served     | 481             | 448             | 464             | 446             | 407             |
| Number of Ongoing Clients Served | 1328            | 914             | 915             | 866             | 1165            |
| Total Number of Clients Served   | 1809            | 1362            | 1379            | 1312            | 1572            |

Missing information from 1 county.

DCF's Strategic Priorities for 2014-2016 include developing a data system for Family & Community Partnership and the Division on Women to ensure the timeliness, consistency and quality of data collected from providers.

DOW reporting requirements changed for this reporting period. The method of calculating ongoing victims/significant others and volunteers changed, resulting in an underestimate. This will be adjusted in a future reporting period.

<sup>&</sup>lt;sup>8</sup> The method of calculating ongoing victims/significant others and volunteers remains underestimated. This will be adjusted in a future reporting period.

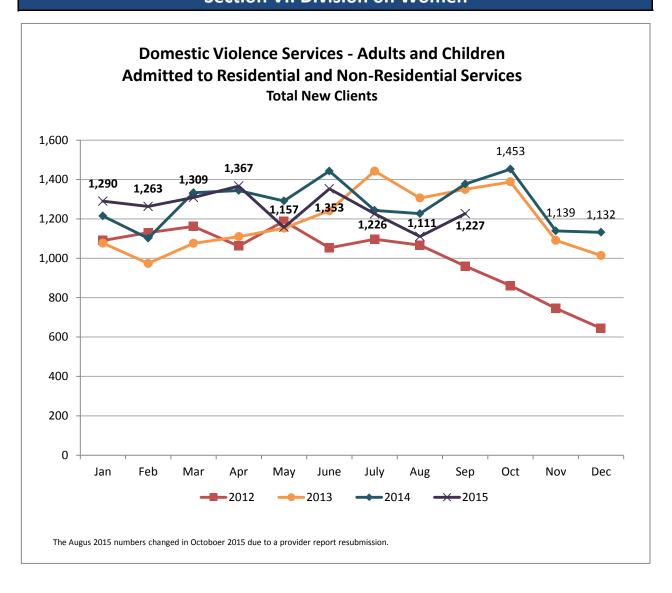
<sup>&</sup>lt;sup>9</sup> RPE reporting requirements are under revision. Data from February 2014 - present will be available at a later date.

<sup>&</sup>lt;sup>10</sup> Missing information from 2 counties.

<sup>&</sup>lt;sup>11</sup> Missing information from 3 counties

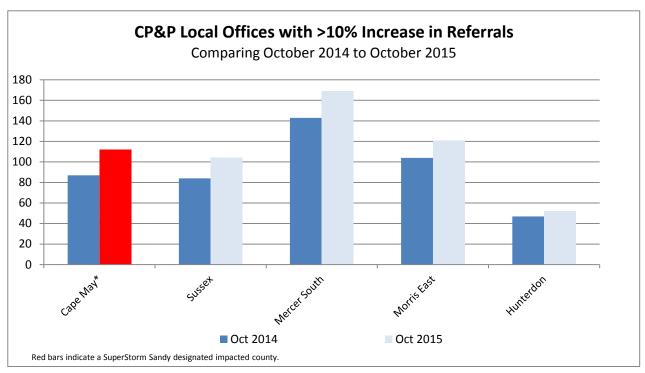


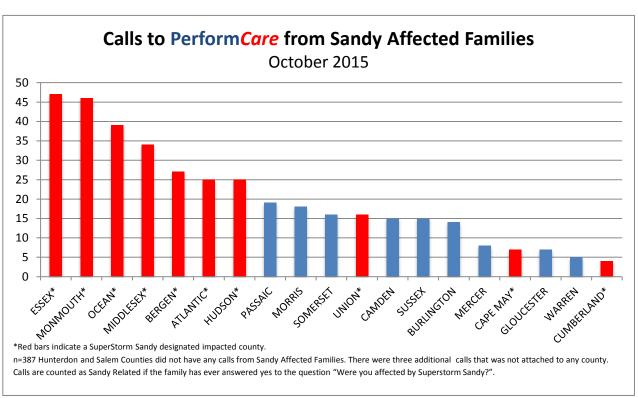
### **Section VI: Division on Women**





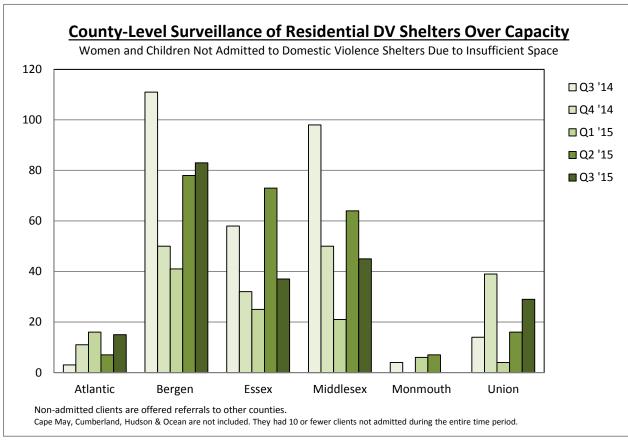
# Section VII: Tracking Data after SuperStorm Sandy 10 Most Impacted Counties

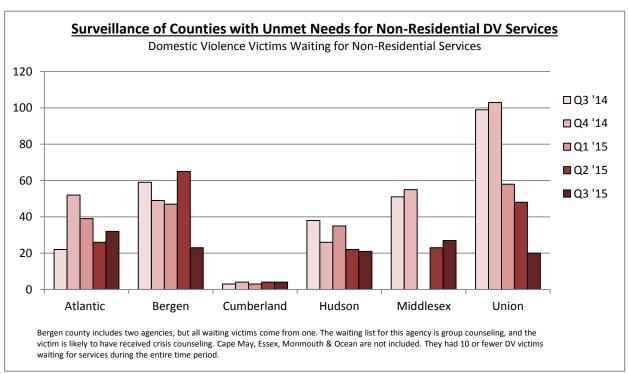






### **Section VII: Tracking Data after SuperStorm Sandy**







### **Section VII: Tracking Data after SuperStorm Sandy**

# Domestic Violence Services: Adults and Children Admitted to Residential and Non Residential Services In Counties Impacted by SuperStorm Sandy 981 833 830 869 875 787

The Domestic Violence data is different from the August 2014 dashboard because of provider data entry changes.

May

Jun

2013

Jul

-2014

Aug

Sep

Oct

Nov

Dec

Apr

-2012

1200

1000

800

600

400

200

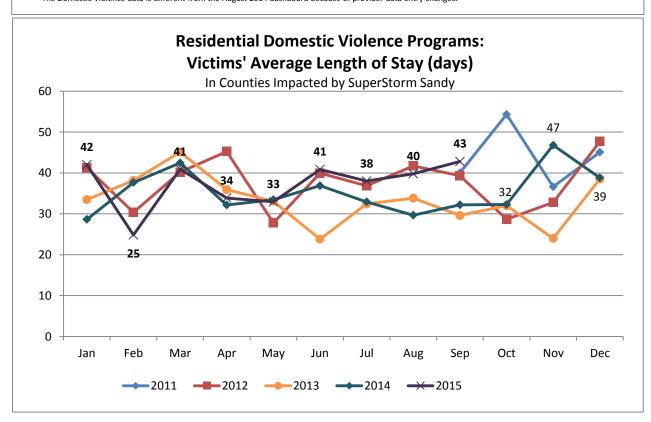
0

Jan

Feb

Mar

2011





### Key Performance Indicators by CPP Local Office November '14 - October '15

(Unless otherwise indicated in the footnote table)

| Atlantic East Atlantic West Bergen Central Bergen South Burlington East Burlington West Camden Central Camden East | 97% 97% 97% 99% 97% 98% 98% 96% 88%                  | M# 4  70% 61% 91% 93% 73% 73% 74% 71%  | M# 7a 92% 67% 100% 83% 77% 74%   | M# 7b 92% 86% 99% 99% 81% | M# 10  95%  91%  97%  98% | M# 11<br>98%<br>95%<br>100% | M# 16<br>97%<br>92% | <b>M# 17</b> 97% 94% | <b>M# 18</b> 67% 81% | M# 20a <sup>1</sup> | <b>M#20b</b> 74% | Intake<br>Caseload<br>72% |
|--|--|--|----------------------------------|---------------------------|---------------------------|-----------------------------|---------------------|----------------------|----------------------|---------------------|------------------|---------------------------|
| Atlantic West  Bergen Central  Bergen South  Burlington East  Burlington West  Camden Central  Camden East         | 97%<br>97%<br>99%<br>97%<br>98%<br>98%<br>96%<br>89% | 61%<br>91%<br>93%<br>73%<br>73%<br>74% | 67%<br>100%<br>83%<br>77%<br>74% | 86%<br>99%<br>99%<br>81%  | 91%<br>97%<br>98%         | 95%<br>100%                 |                     |                      |                      |                     |                  | 72%                       |
| Bergen Central Bergen South Burlington East Burlington West Camden Central Camden East                             | 97%<br>99%<br>97%<br>98%<br>98%<br>96%<br>89%        | 91%<br>93%<br>73%<br>73%<br>74%        | 100%<br>83%<br>77%<br>74%        | 99%<br>99%<br>81%         | 97%<br>98%                | 100%                        | 92%                 | 94%                  | 21%                  |                     |                  |                           |
| Bergen South Burlington East Burlington West Camden Central Camden East  | 99%<br>97%<br>98%<br>98%<br>96%<br>89%               | 93%<br>73%<br>73%<br>74%               | 83%<br>77%<br>74%                | 99%<br>81%                | 98%                       |                             |                     |                      | 01/0                 | 69%                 | 82%              | 84%                       |
| Burlington East Burlington West Camden Central Camden East   | 97%<br>98%<br>98%<br>96%<br>89%                      | 73%<br>73%<br>74%                      | 77%<br>74%                       | 81%                       |                           |                             | 99%                 | 98%                  | 91%                  | 69%                 | 82%              | 99%                       |
| Burlington West Camden Central Camden East   | 98%<br>98%<br>96%<br>89%                             | 73%<br>74%                             | 74%                              |                           |                           | 100%                        | 99%                 | 98%                  | 85%                  | 62%                 | 81%              | 97%                       |
| Camden Central S   | 98%<br>96%<br>89%                                    | 74%                                    |                                  | 020/                      | 97%                       | 97%                         | 84%                 | 88%                  | 73%                  | 65%                 | 79%              | 90%                       |
| Camden East 9  | 96%<br>89%   |  |                                  | 83%                       | 94%                       | 98%                         | 89%                 | 91%                  | 74%                  | 64%                 | 79%              | 90%                       |
|  | 89%  | 710/                                   | 72%                              | 66%                       | 86%                       | 92%                         | 85%                 | 90%                  | 65%                  | 49%                 | 59%              | 80%                       |
| Camden North   |  | / 1/0                                  | 68%                              | 71%                       | 92%                       | 98%                         | 95%                 | 95%                  | 68%                  | 52%                 | 72%              | 97%                       |
| Camueli North  | 0.007  | 55%                                    | 66%                              | 51%                       | 92%                       | 95%                         | 71%                 | 94%                  | 66%                  | 49%                 | 71%              | 59%                       |
| Camden South   | 98%  | 88%                                    | 67%                              | 62%                       | 99%                       | 97%                         | 89%                 | 98%                  | 70%                  | 62%                 | 82%              | 85%                       |
| Cape May   | 97%  | 86%                                    | 73%                              | 83%                       | 93%                       | 95%                         | 93%                 | 88%                  | 69%                  | 69%                 | 81%              | 96%                       |
| Cumberland East 9  | 90%  | 59%                                    | 54%                              | 70%                       | 96%                       | 92%                         | 92%                 | 95%                  | 56%                  | 49%                 | 62%              | 71%                       |
| Cumberland West  | 97%  | 78%                                    | 81%                              | 81%                       | 91%                       | 95%                         | 96%                 | 95%                  | 78%                  | 61%                 | 76%              | 94%                       |
| Essex Central 1  | 100%   | 98%                                    | 84%                              | 79%                       | 95%                       | 97%                         | 93%                 | 96%                  | 59%                  | 49%                 | 66%              | 100%                      |
| Essex North  | 98%  | 71%                                    | 63%                              | 63%                       | 93%                       | 100%                        | 86%                 | 96%                  | 63%                  | 50%                 | 72%              | 98%                       |
| Essex South  | 96%  | 87%                                    | 79%                              | 83%                       | 92%                       | 96%                         | 88%                 | 81%                  | 65%                  | 54%                 | 69%              | 99%                       |
| Gloucester East 8  | 87%  | 50%                                    | 85%                              | 83%                       | 97%                       | 90%                         | 83%                 | 87%                  | 53%                  | 46%                 | 67%              | 45%                       |
|  | 98%  | 85%                                    | 80%                              | 72%                       | 93%                       | 99%                         | 95%                 | 97%                  | 67%                  | 61%                 | 79%              | 92%                       |
|  | 95%  | 78%                                    | 91%                              | 97%                       | 99%                       | 96%                         | 95%                 | 97%                  | 85%                  | 60%                 | 87%              | 90%                       |
| Hudson North   | 99%  | 94%                                    | 85%                              | 94%                       | 90%                       | 98%                         | 100%                | 97%                  | 92%                  | 82%                 | 89%              | 99%                       |
|  | 98%  | 82%                                    | 93%                              | 83%                       | 95%                       | 99%                         | 98%                 | 98%                  | 81%                  | 67%                 | 82%              | 95%                       |
| Hudson West  | 99%  | 86%                                    | 94%                              | 96%                       | 96%                       | 97%                         | 97%                 | 95%                  | 84%                  | 68%                 | 78%              | 100%                      |
| Hunterdon  | 99%  | 86%                                    | 87%                              | 88%                       | 96%                       | 100%                        | 69%                 | 93%                  | 79%                  | 66%                 | 77%              | 100%                      |
|  | 95%  | 77%                                    | 94%                              | 91%                       | 98%                       | 98%                         | 91%                 | 96%                  | 78%                  | 65%                 | 83%              | 95%                       |
|  | 96%  | 76%                                    | 82%                              | 93%                       | 93%                       | 95%                         | 92%                 | 92%                  | 68%                  | 63%                 | 74%              | 97%                       |
|  | 99%  | 93%                                    | 52%                              | 85%                       | 100%                      | 92%                         | 90%                 | 96%                  | 70%                  | 57%                 | 71%              | 98%                       |
|  | 99%  | 95%                                    | 79%                              | 89%                       | 93%                       | 100%                        | 99%                 | 98%                  | 79%                  | 70%                 | 81%              | 95%                       |
|  | 98%  | 89%                                    | 72%                              | 79%                       | 93%                       | 93%                         | 94%                 | 95%                  | 66%                  | 67%                 | 76%              | 97%                       |
|  | 98%  | 72%                                    | 93%                              | 98%                       | 97%                       | 99%                         | 99%                 | 91%                  | 60%                  | 68%                 | 68%              | 69%                       |
|  | 99%  | 77%                                    | 77%                              | 78%                       | 98%                       | 97%                         | 98%                 | 95%                  | 71%                  | 67%                 | 74%              | 66%                       |
|  | 98%  | 91%                                    | 90%                              | 86%                       | 90%                       | 98%                         | 100%                | 98%                  | 87%                  | 72%                 | 82%              | 97%                       |
|  | 98%  | 72%                                    | 64%                              | 64%                       | 87%                       | 95%                         | 91%                 | 94%                  | 65%                  | 57%                 | 72%              | 86%                       |
|  | 93%  | 82%                                    | 64%                              | 77%                       | 88%                       | 94%                         | 85%                 | 91%                  | 66%                  | 58%                 | 66%              | 90%                       |
|  | 92%  | 78%                                    | 78%                              | 81%                       | 93%                       | 98%                         | 89%                 | 91%                  | 75%                  | 57%                 | 80%              | 78%                       |
|  | 91%  | 82%                                    | 93%                              | 88%                       | 89%                       | 98%                         | 93%                 | 86%                  | 48%                  | 50%                 | 63%              | 73%                       |
|  | 99%  | 64%                                    | 83%                              | 80%                       | 91%                       | 93%                         | 95%                 | 97%                  | 71%                  | 57%                 | 78%              | 90%                       |
|  | 97%  | 77%                                    | 72%                              | 76%                       | 91%                       | 93%                         | 90%                 | 95%                  | 66%                  | 58%                 | 77%              | 80%                       |
|  | 98%  | 62%                                    | 82%                              | 80%                       | 93%                       | 99%                         | 89%                 | 92%                  | 68%                  | 69%                 | 78%              | 65%                       |
|  | 98%  | 88%                                    | 85%                              | 78%                       | 97%                       | 99%                         | 97%                 | 97%                  | 73%                  | 62%                 | 76%              | 88%                       |
|  | 98%  | 62%                                    | 65%                              | 59%                       | 76%                       | 99%                         | 92%                 | 97%                  | 70%                  | 56%                 | 76%              | 74%                       |
|  | 95%  | 73%                                    | 69%                              | 83%                       | 88%                       | 99%                         | 90%                 | 96%                  | 78%                  | 72%                 | 81%              | 97%                       |
|  | 99%  | 88%                                    | 54%                              | 68%                       | 96%                       | 98%                         | 96%                 | 96%                  | 69%                  | 66%                 | 79%              | 90%                       |
|  | 94%  | 73%                                    | 69%                              | 89%                       | 79%                       | 94%                         | 95%                 | 96%                  | 68%                  | 67%                 | 72%              | 100%                      |
|  | 98%  | 79%                                    | 85%                              | 93%                       | 77%                       | 100%                        | 94%                 | 95%                  | 72%                  | 63%                 | 78%              | 100%                      |
|  | 99%  | 88%                                    | 96%                              | 89%                       | 95%                       | 100%                        | 97%                 | 90%                  | 75%                  | 65%                 | 74%              | 100%                      |
|  | 93%  | 75%                                    | 65%                              | 74%                       | 85%                       | 96%                         | 83%                 | 79%                  | 62%                  | 65%                 | 79%              | 98%                       |
|  | 97%  | 78%                                    | 79%                              | 82%                       | 93%                       | 97%                         | 92%                 | 94%                  | 71%                  | 61%                 | 76%              | 88%                       |

| Measure #           | Description of the Measure  | Final<br>Target | Time Period Analyzed |
|---------------------|---|-----------------|----------------------|
| M# 3b               | Timeliness of Response (investigations commenced in required response time)     | 98%             | Nov '14 - Oct '15    |
| M# 4                | Timeliness of Completion (investigations in 60 days)                            | 98%             | Sep '14 - Aug '15    |
| M# 7a.              | FTM (initial)   | 90%             | Oct '14 - Sep '15    |
| M# 7b.              | FTM (quarterly)   | 90%             | Nov '14 - Oct '15    |
| M# 10               | Case Plans (initial)  | 95%             | Oct '14 - Sep '15    |
| M# 11               | Case Plans (ongoing)  | 95%             | Nov '14 - Oct '15    |
| M# 16               | Wkr-Child Visits (first 2 months OOHP)  | 95%             | Sep '14 - Aug '15    |
| M# 17               | Monthly Wkr-Child Visits at the Placement Site (Includes Out of State Children) | 98%             | Nov '14 - Oct '15    |
| M# 18               | Wkr-Parent Visits (Reunification goal; 2x monthly)                              | 95%             | Nov '14 - Oct '15    |
| M# 20a <sup>1</sup> | Parent-Child Visits (weekly) Average weekly visits for 12 weeks.                | 60%             | 8/15/15 - 10/31/15   |
| M# 20b              | Parent-Child Visits (bi-weekly)   | 85%             | Nov '14 - Oct '15    |
| Intake Caseload     | Intake Worker Caseload  | 95%             | Nov '14 - Oct '15    |

<sup>&</sup>lt;sup>1</sup>Compliance for Parent-Child Weekly Visits is now measured by percent of children with weekly visits averaged over 12 weeks.